

Preventing Hospital-Associated Venous Thromboembolism

NJHA P4P Meeting Greg Maynard M.D., Clinical Professor of Medicine Director, UCSD Center for Innovation and Improvement Science Sr. VP, Society of Hospital Medicine Center for Hospital Innovation and Improvement Monday, October 8th, 2012



Where discoveries are delivered.sm

Objectives: At the conclusion of this activity,

participants should be able to:

- Explain and appreciate Hospital Associated Venous Thromboembolism (HA VTE) as a significant patient safety and public health problem.
- Recognize and understand the evidence-based options for VTE prophylaxis for different types of inpatients, with a context of the recently revised ACCP 9th edition of the Antithrombosis Guidelines (aka AT9 guidelines).
- Identify and become familiar with the principles of effective design and implementation techniques for VTE Prevention protocols and order sets.
- Define, discuss and adapt practical measurement strategies to assess the prevalence of HA VTE and the incidence of appropriate VTE prophylaxis in their hospital setting.



What we will cover:

- Importance / Epidemiology / Implementation Gap
- Build the business and clinical case
- Assessing current process, where do things fail?
- Framework for breakthrough levels of improvement
- VTE Risk Assessment
- Design and Implement VTE Prevention Orders
- Measurement
- New Guidelines
- Special populations
- Spread / Maintaining the Gains
- And More....



The Evolving Culture of Medicine

- 20th Century Characteristics
 - Autonomy
 - Solo practice
 - Continuous learning
 - Infallibility
 - Individual Knowledge

- 21st Century Characteristics
 - Teamwork & systems
 - Group practice
 - Continuous improvement
 - Multidisciplinary problem solving
 - Dynamic innovation with rapid change



Shine KI. Acad Med. 2002; 77:91-9.

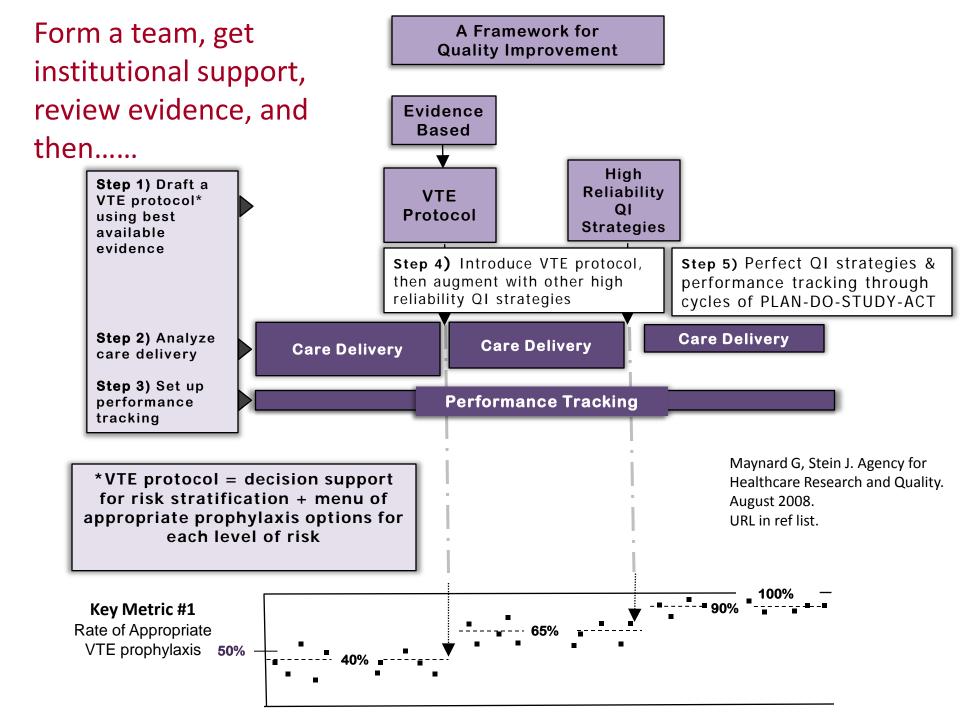
Quality Improvement is...

- Focus on processes of care
- Reduced variation by shifting entire practice
- A change in the *design* of care

Quality Improvement is NOT...

- Forcing people to work harder / faster / safer
- Traditional QA or peer review
- Creating order sets or protocols without monitoring use or effect





ARS Venous thromboembolism contributes to

more mortality than:

- 1. HIV
- 2. Breast Cancer
- 3. Motor Vehicle Accidents
- 4. Political Ads
- 5. All of the above combined



ARS

Which of the following does not belong on this list?

- 1. Dick Cheney
- 2. Richard M Nixon
- 3. Dan Quayle
- 4. Barack Obama
- 5. Zsa Zsa Gabor



Which of the following does not belong on this list?

- 1. Ian Anderson (Rock star, lead for Jethro Tull)
- 2. David Bloom (NBC correspondent)
- 3. Serena Williams (#1 female tennis star, Olympic Champ)
- 4. Heavy D (rap star)
- 5. Nick Cannon (music star)
- 6. Tara Lipinski (Olympic ice skating champion)
- 7. Dan Quayle (former VP)



Institutional Support

- Sell the project Build the Case for VTE Prevention
- Aligns with Hospital Goals
 - -Performance reporting
 - -Medical care quality goals
 - -Customer service
 - -Cost containment

Maynard G, Stein J. Agency for Healthcare Research and Quality. August 2008. URL in ref list.



Gaining Institutional Support and Making the Business Case

- Educate administration about the scope of the problem
 - Morbidity and mortality
 - Costs
- Present evidence for effective prevention strategies
- Discuss impact of this "opportunity for improvement"
 - Roadmap for improvement is available
 - Regulatory / public reporting measures for tracking progress



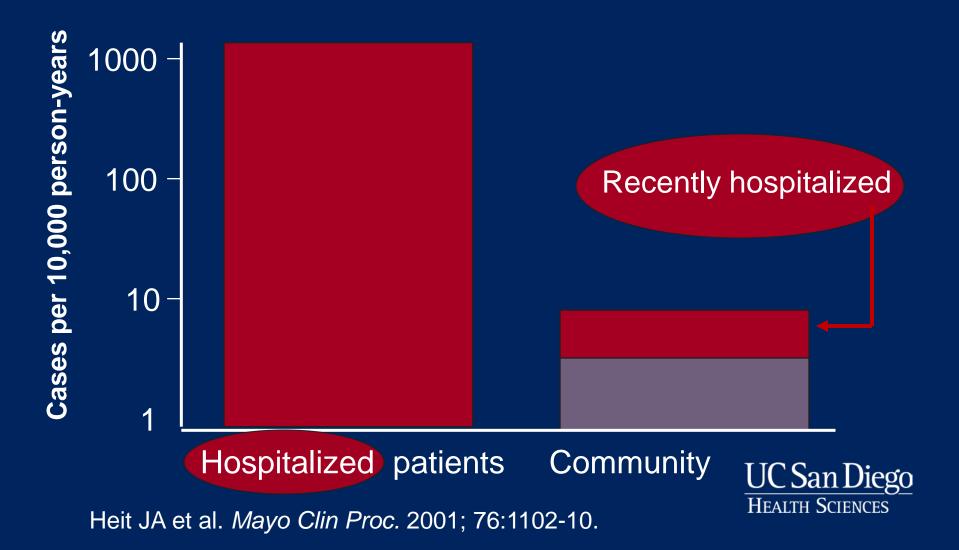
Venous Thromboembolism (VTE): A Major Source of Mortality and Morbidity

- 350,000 to 650,000 with VTE per year
- 100,000 to > 200,000 deaths per year
- Most are hospital related.
- VTE is primary cause of fatality in half-
 - More than HIV, MVAs, Breast CA <u>combined</u>
 - Equals 1 jumbo jet crash / day
- 10% of hospital deaths
 - May be the #1 preventable cause
- Huge costs and morbidity (recurrence, postthrombotic syndrome, chronic PAH)

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Surgeon General's Call to Action to Prevent DVT and PE 2008 DHHS

The VTE Population: Who gets clots?



The Joint Commission/National Quality Forum Hospital Quality Measures

VTE Core Performance Measures Risk Assessment and Prophylaxis

1. Documentation of VTE prophylaxis given or why no prophylaxis was given within 24 hours of hospital admission

2. Documentation of VTE prophylaxis given or why no prophylaxis was given within 24 hours of admission or transfer to ICU

VTE Outcomes

6. Incidence of potentially preventable hospital-acquired VTE

Stroke Core Performance Measures Prophylaxis

1. Documentation of VTE prophylaxis within 24 hours of hospital admission





- Developed in 2007 by CMS, CDC, and other stakeholder organizations Supported by AMA, Am Coll of Surgeons, American Hospital Association, VHA...
- Pay for Performance
- VTE 1: Timely ordering of VTE prophylaxis after hospital arrival to 24 hours after Anesthesia End Time
- VTE 2: Administration of appropriate VTE prophylaxis within 24 hours prior to Anesthesia Start Time to 24 hours after Anesthesia End Time
- Proposed VTE 3 VTE 4: Two SCIP outcome measures have been proposed for DVT and PE, respectively, during hospitalization for or within 30 days after surgery

Centers for Medicare and Medicaid Services and The Joint Commission. Specifications Manual for National Hospital Inpatient Quality Measures [Version 3.1a, for discharges 04-01-10 through 09-30-10]. URL in ref. list.



CMS "Never Events"

- CMS rules regarding "never events" are controversial
- Payment withheld for treatment of VTE following knee or hip replacement surgeries (including in hospital and up to 30 days post-discharge)
- Unintended consequences
 - Hospitals may deny care to patients at highest risk for VTE
 - Surgeon may decide NOT to do hip/knee replacements
 - Clinicians may not pursue the diagnosis of VTE when suspected
 - Encourages overly aggressive prophylaxis methods while ignoring risk of method

Centers for Medicare and Medicaid Services. Deep vein thrombosis/pulmonary embolism. *Fed Regist. 2008;73(161):* 48480-2. URL in ref. list. Streiff MB, Huat ER. *JAMA*. 2009; 301:1063-5. Duska LR et al. *Gynecol Oncol.* 2009 Nov 16. *UC San Diego* HEALTH SCIENCES

UC San Diego Numbers –

Metrics soon available for all UC Sites

HA - DVT/PE (N=226)									
Year/Quarter	Cases	30 day Readmissions	30 day Readmissions %	DC Dead	DC Dead %	LOS	UE DVT	LE DVT	PE
20094	47	7	14.9%	6	12.8%	16.5	10	26	15
20101	40	14	35.0%	1	2.5%	12.0	10	23	13
20102	41	6	14.6%	1	2.4%	22.0	8	24	11
20103	49	9	18.4%	4	8.2%	12.8	12	19	23
20104	49	15	30.6%	3	6.1%	13.6	13	21	21
Grand Total	226	51	22.6%	15	6.6%	15.3	53	113	83

40 – 49 patients suffer from HA VTE per quarter (3-4 events per week) (Estimate 1000 HA VTE per year across the 5 UC sites)

Inpatient mortality: 6.6%

Average LOS: 15.3 days

Readmission rate (30 day): 22.6%

Economic Burden of VTE

• Costs in the U.S. >\$1.5 billion/year

- Managing initial episode of DVT estimated at \$7700 to \$10,800
- Initial PE costs \$9500-16,600

Acute VTE in patients with cancer >\$20,000

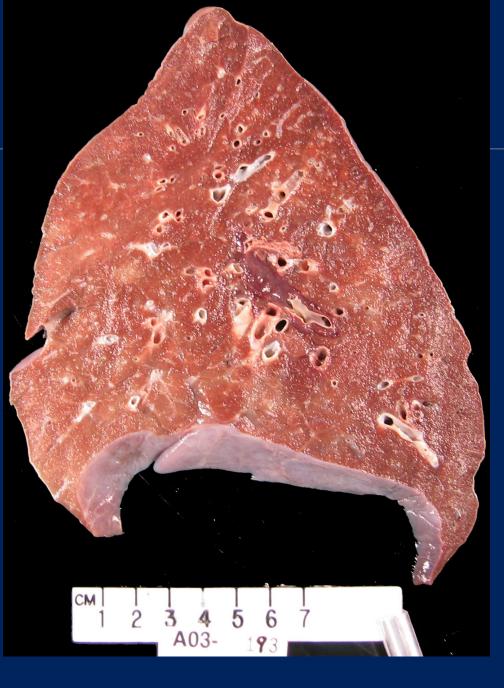
 Significant costs associated with long-term complications (recurrent VTE, chronic venous stasis / ulceration, and PE)

Dobesh PP. Pharmacotherapy. 2009; 29:943-53.



Local anecdotes can be convincing as well...

appeal to heart as well as head





Emotional and Clinical Impact of VTE

- Some guidelines and meta-analyses discount the clinical / emotional / fiscal burden of DVT
 - (example AAOS guideline looks only at clinical PE events
- Patients and their families give a different story
- Loss of function, difficulty with therapeutic AC, fiscal burden, fear of recurrence



Man, that clot really hurts!

.....and the coumadin was a pain!!



VTE Prophylaxis

Effective, Safe, and Cost-Effective

- Pharmacologic prophylaxis substantially reduces the risk for VTE
 - Symptomatic and asymptomatic VTE reduced
- Bleeding complications are rare
- HIT: a serious but relatively rare complication
 - 2.37% with prolonged UFH in ill perioperative patients
 - 0.06% with LMWH
 - Monitoring for HIT is warranted
- Cost-effectiveness of VTE prophylaxis well documented

Geerts WH et al. *Chest.* 2008; 133(6 suppl):381S-453S. Shojania KG et al. Making health care safer. URL in ref list. Martel N et al. *Blood.* 2005; 106:2710-5.

HIT = heparin-induced thrombocytopenia LMWH = low molecular weight heparin UFH = unfractionated heparin



Effective Preventive Measures are Available

VTE Prophylaxis Meta-Analysis - Medical patients

- 9 studies
- 19,958 medical patients
- Anticoagulant prophylaxis vs no treatment
- Results
 - 57% reduction in RR for symptomatic PE
 - 62% reduction in RR for fatal PE
 - 53% reduction in DVT
 - No significant increase in major bleeding



Dentali F, et al. Ann Intern Med. 2007;146:278-288.

Evidence: Medical Prophylaxis

Trial	Endpoint	Relative Risk Reduction	<i>P</i> -value	
MEDENOX ¹ Enoxaparin 40 mg SC daily vs placebo	Distal and proximal venographic DVT + symptomatic VTE + fatal PE	63%	< 0.001	
PREVENT ² Dalteparin 5,000 units SC daily vs placebo	Compression ultrasonographic proximal DVT + symptomatic VTE + fatal PE	45%	0.002	
ARTEMIS ³ Fondaparinux 2.5 mg SC daily vs placebo	Distal and proximal venographic DVT + symptomatic VTE + fatal PE	47%	0.03	

- 1. Samama M, et al. *N Eng J Med*. 1999;341:793-800.
- 2. Leizorovicz A, et al. *Circulation*. 2004;110:874-879.
- 3. Cohen AT, et al. *BMJ*. 2006;332:325-329.



VTE Prophylaxis Regimens showing

Benefit in Medical Inpatients

Trial	Regimen	VTE (DVT/PE)	Post trial VTE (Tx)
	UFH 5000 units 3 x/day x 7d Enoxaparin 40 mg daily x 7 d	1.4% 0.2%	Not assessed
N=959			
PRINCE		CHF Resp	Not Assessed
N=665	UFH 5000 units 3x/day x 10 days	16.1% 5.9%	
	Enoxaparin 40 mg daily x 10 days	9.7% 7.1%	
MEDENOX	Placebo x 6-14 days	15% (0.7/0.7)	N=9
N=1102	Enoxaparin 20/40 mg daily x 6 -14 days	15% / 5.5%*(1/ 0.3 0/0)	
PREVENT	Placebo	5.0% (0.63/0.23)	N=5
N=3706	Dalteparin 5000 units daily x 14 days	2.8% (0.28/0.28)	
ARTEMIS N=849	Placebo x 6-14 days Fondaparinux 2.5 mg daily x 6 -14 days	10.5% (1.2% fatal PE) 5.6% (p=0.29) (0 PE)	N=10

Pharmacologic Prophylaxis

in Colorectal Surgery

Study or sub-category	LDH or LMWH <i>n/N</i>	No treat/placebo <i>n/N</i>	Peto OR 95% CI	Weight %	Peto OR 95% CI
Lahnborg 1974 (22) Covey 1975 (18) Rem 1975 (24) Gallus 1976 (19) Joffe 1976 (20) Torngren 1978 (25) Negus 1980 (23) Valle 1988 (26) Maressi 1993 (14) Kosir 1996 (21) Ho 1999 (15)	2/11 3/9 4/19 5/44 2/8 7/41 0/14 0/6 1/17 0/3 0/134	3/8 1/11 7/12 13/46 3/6 11/34 6/19 1/5 6/18 0/7 5/169		6.08 5.35 11.16 23.35 5.44 22.05 7.93 1.59 9.24 7.81	0.39 [0.05, 2.91] 4.22 [0.49, 36.09] 0.21 [0.05, 0.91] 0.35 [0.13, 0.98] 0.36 [0.04, 3.06] 0.44 [0.15, 1.26] 0.13 [0.02, 0.74] 0.11 [0.00, 5.68] 0.19 [0.04, 0.97] Not estimable 0.16 [0.03, 0.96]
Total (95% CI) Total events: 24 (LDH or LI Test for heterogeneity: Chi ² Test for overall effect: Z = 4	² =8.58, df = 9 (<i>P</i> =0.4	48), 1°=0%		100.00 5 10 rs control	0.32 [0.20, 0.53]

- Heparin is superior to placebo
- UFH and LMWH are equally effective

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Borly L, et al. Colorectal Dis. 2005;7:122-127

Pharmacologic and Mechanical Prophylaxis in Colorectal Surgery

Study	LDH	LDH+TED stockings	Pet	o OR	Weight	Peto OR
or sub-category	n/N	n/N	95	5% CI	%	95% CI
Wille-J.1986 (17) Wille-J.1991 (10)	7/36 4/16	2/42 1/17			→ 64.72 → 35.28	4.14 [1.04, 16.52] 4.23 [0.65, 27.58]
Total (95% CI) Total events: 11 (LDH), 3 (LI Test for heterogeneity: Chi ² = Test for overall effect: Z = 2.5	=0.00, df = 1 (<i>P</i> =	59 ngs) =0.99), I ² =0%			▶ 100.00	4.17 [1.37, 12.70]
		0.1 F	I 0.2 0.5 avours LDH	1 2 Favours Co	5 10 ombination	

 Pharmacologic plus mechanical prophylaxis is superior to LDH
 In this High Risk Group

Borly L, et al. Colorectal Dis. 2005;7:122-127



National Position Statements

- Leapfrog¹:
 - PE is "the most common preventable cause of hospital death in the United States".
- Agency for Healthcare Research and Quality (AHRQ)²: Thromboprophylaxis is the number 1 patient safety practice.
- American Public Health Association³:
 "The disconnect between evidence and execution as it

relates to DVT prevention amounts to a public health crisis."

- 1. Maynard G, Stein J. Agency for Healthcare Research and Quality. August 2008. URL in ref list.
- 2. Shojania KG et al. Making health care safer: a critical analysis of patient safety practices.
- 3. American Public Health Association. Deep-vein thrombosis: advancing awareness to protect patient lives.

ARS Which inpatient group has the highest VTE burden (and the largest opportunity to make in impact)?

- 1. Surgical inpatients
- 2. OB-GYN inpatients
- 3. Medical inpatients
- 4. Orthopedic inpatients
- 5. Administrators (because they are at their desk too much)



Endorse Results

- Out of ~70,000 patients in 358 hospitals, appropriate prophylaxis was administered in:
 - 58.5% of surgical patients
 - 39.5% of medical patients

Cohen, Tapson, Bergmann, et al. Venous thromboembolism risk and prophylaxis in the acute hospital care setting (ENDORSE study): a multinational cross-sectional study. Lancet 2008; 371: 387–94.



Adherence to Prophylaxis Guidelines

- Premier database; 429 hospitals; 2005 & 2006
- ♦ Age ≥40 and LOS ≥6 days and ≥1 risk factor for VTE and no contraindications to anticoagulant prophylaxis Optimal patient group
- Appropriate prophylaxis = type, dose, daily, duration according to 7th ACCP (2004)

Prophylaxis	Medical (N=201,224)	Surgical (N=188,800)		
Any (>1 dose)	66%	78%		
Appropriate	13%	16%		

Amin – J Hosp Med 2009;4:E15

When do most HA VTE get diagnosed?

- 1. During the index hospitalization
- 2. On readmission to the hospital with a clot
- 3. At autopsy



Most HA VTE are detected AFTER discharge

Patients Discharged with DVT/PE 10/01/2009 - 12/31/2010			_						
Year/Quarter	Total DCs	Total DCs LOS	Total Cases - DVT/PE	Total Cases - DVT/PE %	POA = Y DVT/PE	POA = Y + Prior Visit DVT/PE			HA - DVT/PE %
20094	6,049	5.3	145	2.4%	98	22	25	47	32.4%
20101	6,050	5.1	111	1.8%	71	27	13	40	36.0%
20102	6,063	5.3	109	1.8%	68	21	20	41	37.6%
20103	6,561	4.9	130	2.0%	81	34	15	49	37.7%
20104	6,570	5.2	109	1.7%	60	28	21	49	45.0%
Grand Total	31,293	5.2	604	1.9%	378	132	94	226	37.4%

Readmitted Hospital Associated VTE cases = 132

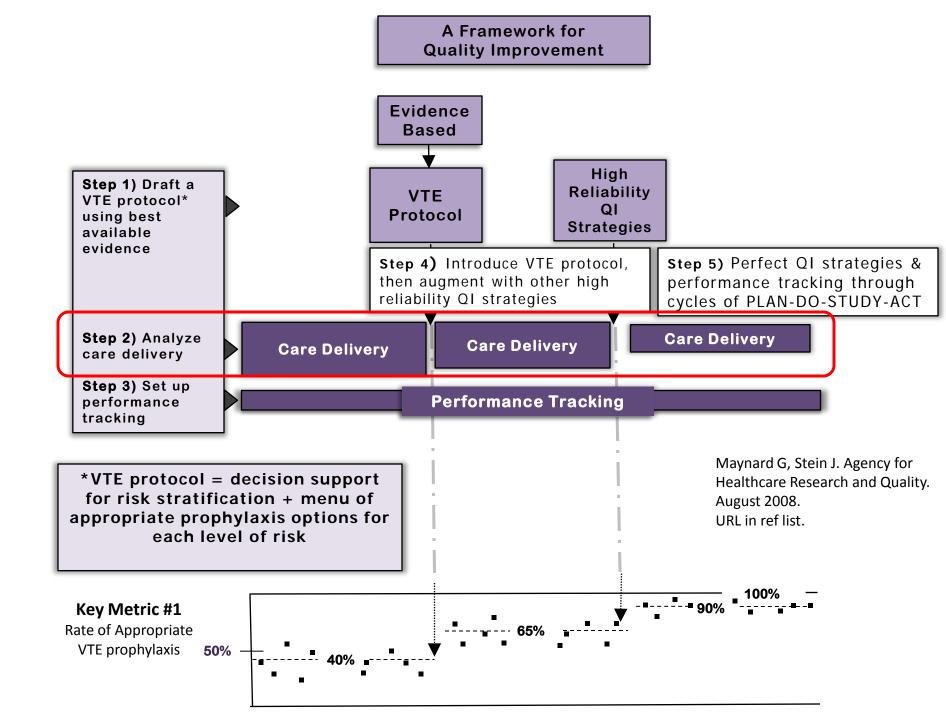
De Novo Cases discovered while the patient is an inpatient = 94

OK, I get it!

- VTE is a MAJOR source of morbidity and mortality.
- Safe and effective prophylaxis is underutilized.
- A business and clinical case can be made for making this a top priority.

Why isn't it better? What's happening now at my center? Where do the failures occur?





ARS

My clinical position is:

- 1. Case manager
- 2. Nurse
- 3. Nurse practitioner
- 4. Pharmacist
- 5. Physician
- 6. Other



ARS The following describes my current leadership

position:

- 1. Physician administrator
- 2. Nurse manager or administrator
- 3. Nurse practitioner administrator
- 4. Pharmacist manager or director
- 5. Not applicable or other



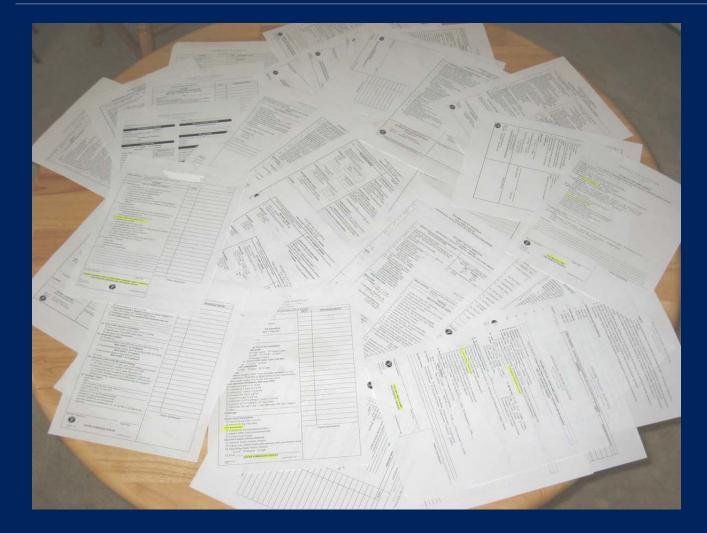
ARS Before this effort, did you have a VTE prevention or

quality improvement team at your institution?

- a) Yes
- b) No
- c) Not Sure



Is your VTE order set in a competition?





ARS How many order sets at your institution include VTE

Prevention orders?

- a) None
- b) 1-5
- c) 6 10
- d) > 10
- e) I have no idea!



ARS

In the past quarter, approximately what percentage of medical inpatients at your institution received adequate VTE prophylaxis?

- a) < 50%
- b) 50 75%
- **c**) 76 90%
- d) > 90%
- e) I have no clue!



ARS Which of these describes your medical center

environment / infrastructure?

- a) Electronic health record deployed, complete with computerized physician order entry (CPOE)
- b) Hybrid record electronic health record in place, but some aspects (progress notes or orders) commonly performed on paper.
- c) All paper, but we can retrieve lab / data results
- d) In flux within 6 months before / after transition to EHR and CPOE



Survey Prior / Ongoing Efforts

Survey Prior

- Assess infrastructure
- Current process for risk assessment – review existing order sets
- Leveraging of resources
- Performance reporting capabilities?
- IT status (CPOE?)
- Role of pharmacists
- Role of nurses
- Formulary issues
- Educational needs

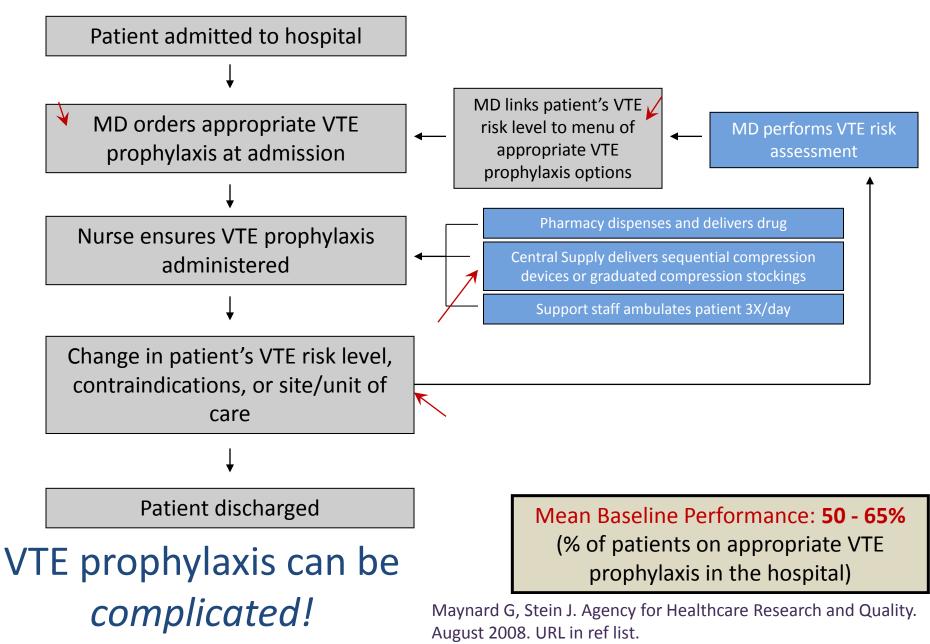
Ongoing Efforts

- Formulary issues
- Extended prophylaxis
- Monitoring systems
- Integration of VTE prophylaxis into existing order sets
- Care transitions
- Continuing education
- Measure improvements

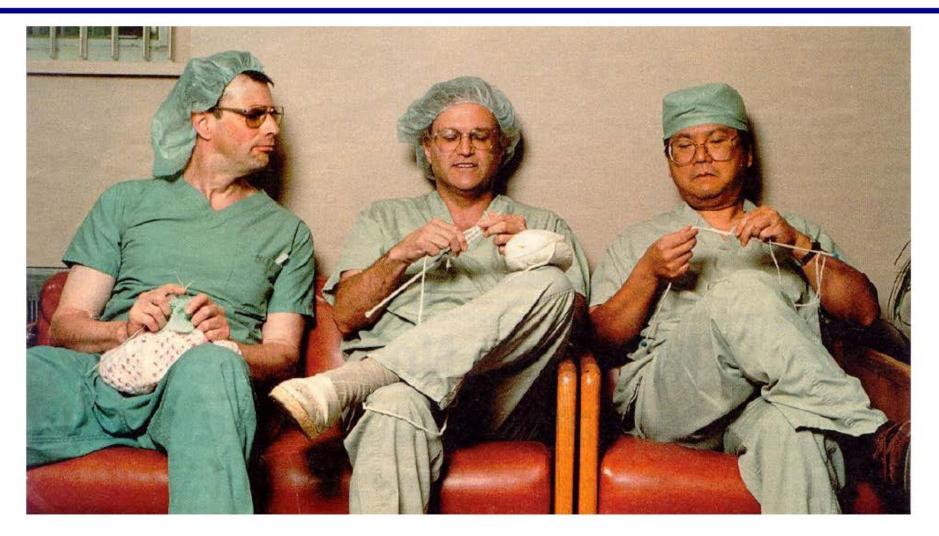


IT = information technology CPOE = computerized physician order entry

Analyze Care Delivery: Delivering Appropriate VTE Prophylaxis



Why is VTE Prophylaxis Under-Used?



Exercise – Table Top 10 minutes

- List top 5 failure modes in the process of providing the best VTE prophylaxis to your inpatients
- Rank 1 5 in terms of importance
 - Example failure mode doc orders prophylaxis, but it is not administered.
- List 5 barriers / practical reasons that makes overcoming these failure modes difficult
 - Example barrier getting consensus on VTE risk assessment

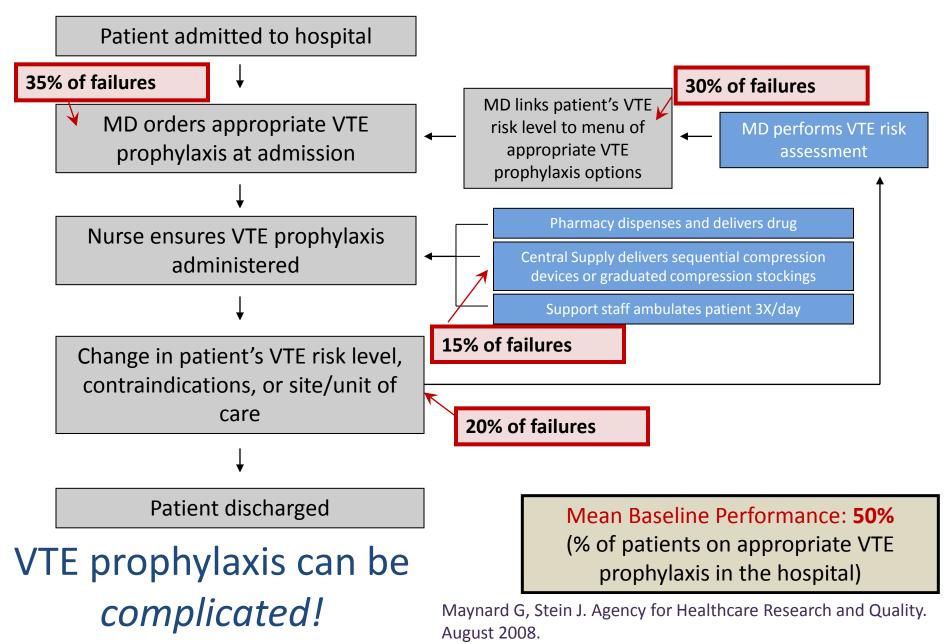
A successful approach must address these!!!!



Barriers and Failure Modes - Table Top Sharing

Barriers	Failure Modes		

Analyze Care Delivery: Delivering Appropriate VTE Prophylaxis



Common failures in process

- No protocol / standardized order sets
- Order sets / prompts for VTE P in place, but no guidance
- Order sets with guidance in place but bypassed
- Order sets with guidance in place and used, but used incorrectly
- Patient gets placed on right prophylaxis, but VTE / bleeding risk changes and adjustment not made.
- Prophylaxis gets missed / changed on transfer / peri-op setting
- Correct prophylaxis ordered, but not administered, or patient refuses.
- Patient a candidate for extended duration prophylaxis, but prophylaxis stops at discharge anyway.



Common barriers

- Competing Priorities
- National Policies / Incentives / Initiatives / Accreditation not all in place
- Lack of awareness of guidelines, battling guidelines
- Underestimation of clot risk, overestimation of bleeding risk
- Validated and practical risk assessment models needed
- Measurement Issues
- Translating complicated guidelines into everyday practice is difficult
- Medical training failures (QI and systems re-design)
- Failure to use a good QI framework



BREAK

In the next session:

- Lay out the big picture strategy for improving VTE Prevention
- Learn how we will address all failure modes / barriers
- Some things that don't work too well
- Review some VTE risk assessment models
- Definition for VTE Prevention Protocol





Overcoming barriers and failure modes

A framework for Improvement and the Hierarchy of Reliability



Where discoveries are delivered.sm

Common failures in process

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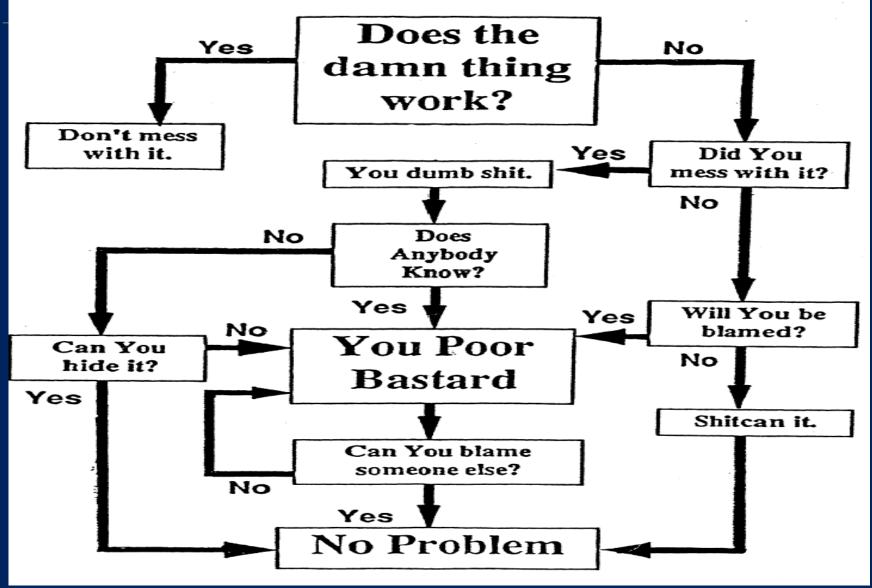
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My First Algorithm for Process Improvement

Problem Solving Flow Chart



Methods and Approach - UC San Diego

AHRQ funded study to implement VTEP Protocol

- Multi-disciplinary team
- Targeted population: All adult medical / surgical inpatients
- VTE Risk Assessment Model
 - Consensus agreement on risk levels
 - Each level linked to appropriate options for prophylaxis
 - Contraindications and "leeway times" standardized
- Interobserver agreement assessed, model refined
- VTE Risk Assessment integrated into order sets
- Adequacy of VTE Prophylaxis and HA VTE tracked over time



<u>J Hosp Med</u> 2010 Jan:5(1):10-18.

Measures- UC San Diego VTE Prophylaxis Study

• Appropriate VTE Prophylaxis

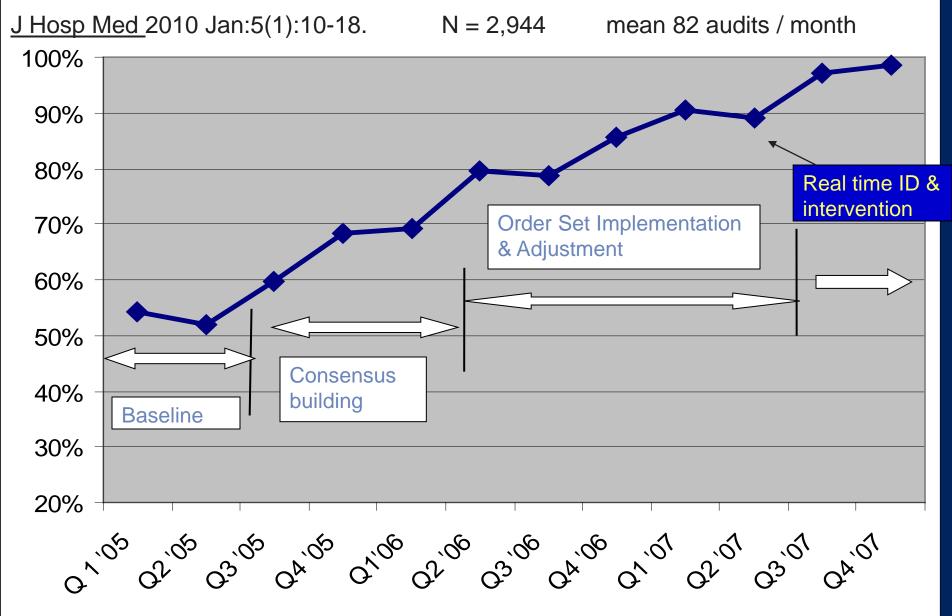
- Randomly sampled inpatients (observation patients, psychiatric wing, OB/GYN, children excluded)
- Research nurse assessed risk level and adequacy of prophylaxis against protocol

Hospital Acquired VTE

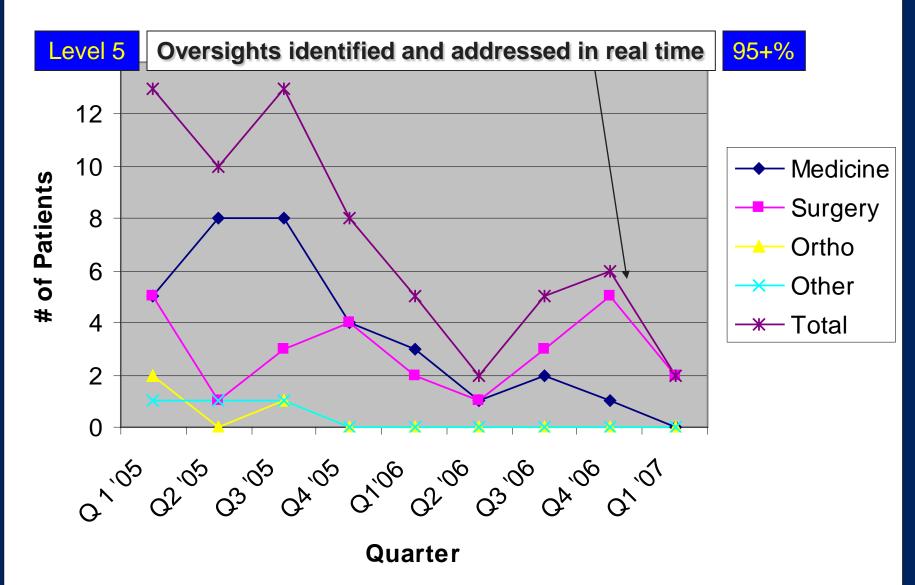
- All imaging tests that detect VTE reviewed every 1-3 days
- If acute VTE present on test, manual / electronic chart review determined if VTE case was Hospital acquired or community acquired.
- If HA VTE, further review determined if patient was on VTE prophylaxis consistent with UC San Diego Protocol
- "Preventable HA VTE" = Hospital Acquired AND not on VTE prophylaxis consistent with protocol during time period that clot formed.
- Also tracked: adherence to ordered mechanical prophylaxis



Percent of Randomly Sampled Inpatients with Adequate VTE Prophylaxis



UCSD - Decrease in Patients with Preventable HA VTE



				_	
Hospital Acquired VTE by Year					
	2005	2006	2007	2008	
Patients at Risk	9,720	9,923	11,207		
Cases w/ any VTE	131	138	92	80	
Risk for HA VTE	1 in 76	1 in 73	1 in 122		
Odds Ratio	1.0	1.03	0.61#		
(95% CI)		(0.81, 1.32)	(0.46, 0.80)		
	0.4	22	4 -		
Cases with PE	21	22	15	12	
Risk for PE	1 in 463	1 in 451	1 in 747		
Odds Ratio	1.0	1.02	0.62		
(95% CI)		(0.54, 1.96)	(0.30, 1.26)		
Cases with DVT (and no PE)	110	116	77	68	
Risk for DVT	1 in 88	1 in 85	1 in 146	00	
Odds Ratio	1.0	1.03	0.61*		
(95% CI)	1.0	(0.79, 1.96)	(0.45, 0.82)		
		(0.73, 1.30)	(0.43, 0.02)		
Cases w/ Preventable VTE	44	21	7	6	
Risk for Preventable VTE	1 in 221	1 in 473	1 in 1,601		
Odds Ratio	1.0	0.47#	0.14*		
(95% CI)		(0.26, 0.80)	(0.05, 0.31)	Diego	
	# p < 0.01 *p < 0.001			ENCES	
<u>J Hosp Med 2010 Jan:5(1):10-18.</u>					

No Increase in HIT with VTEP Protocol

Table 2. Numbers and Adjusted Risk Ratios for Cases of Heparin-Induced Thrombocytopenia (HIT) at UCSD, January 1, 2005–April 8, 2010*

	Jan. 1, 2005–Dec. 31, 2005	Jan. 1, 2006–Dec. 31, 2006	Jan. 1, 2007–Apr. 8, 2010
Approximate VTE Prophylaxis Rate	54%	78%	95%
Census, > 48 hours	9,720	9,923	14,982
All Suspected Cases	117	125	175
Risk Ratio [95% CI]		1.05 [0.81, 1.34]	0.976 [0.77, 1.23]
Confirmed HIT	2	2	3
Risk Ratio [95% CI]		0.87 [0.38, 7.11]	0.91 [0.10, 10.9]
Confirmed HIT Plus "Treated as" HIT	6	9	10
Risk Ratio [95% Cl]		1.46 [0.52, 4.12]	1.09 [0.39, 2.99]

* All comparisons are of Periods 2 and 3 of the study compared with Period 1 (baseline). "Confirmed HIT" cases were test positive. "Treated as" HIT were cases that were test negative but for which the physicians acted as if they were positive anyway. UCSD, University of California, San Diego; VTE, venous thromboembolism; CI, confidence interval.

UC San Diego

HEALTH SCIENCES

Jenkins et al., TJC J Quality and Patient Safety. April 2011; Vol 37. No 4 163-169



UCSD



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VTE Protocol Validated

- Easy to use, on direct observation a few seconds
- Inter-observer agreement
 - 150 patients, 5 observers- Kappa 0.8 and 0.9
- Predictive of VTE
- Implementation = high levels of VTE prophylaxis
 - From 50% to sustained 98% adequate prophylaxis
 - Rates determined by over 2,900 random sample audits
- Safe no discernible increase in HIT or bleeding
- Effective 40% reduction in HA VTE
 - 86% reduction in risk of preventable VTE

<u>J Hosp Med 2010 Jan:5(1):10-18.</u>

VTE Prevention Guides



Preventing Hospital-Acquired Venous Thromboembolism

A Guide for Effective Quality Improvement

Society of Hospital Medicine

Greg Maynard MD, MSc UCSD

Jason Stein, MD Emory University Hospitals

Preventing Hospital-Acquired Venous Thromboembolism

A Guide for Effective Quality Improvement





Great tools used by hundreds: Caveat: currently undergoing updates / revision



VTE Prevention Collaboratives Using UCSD Model

Over 250 Hospitals

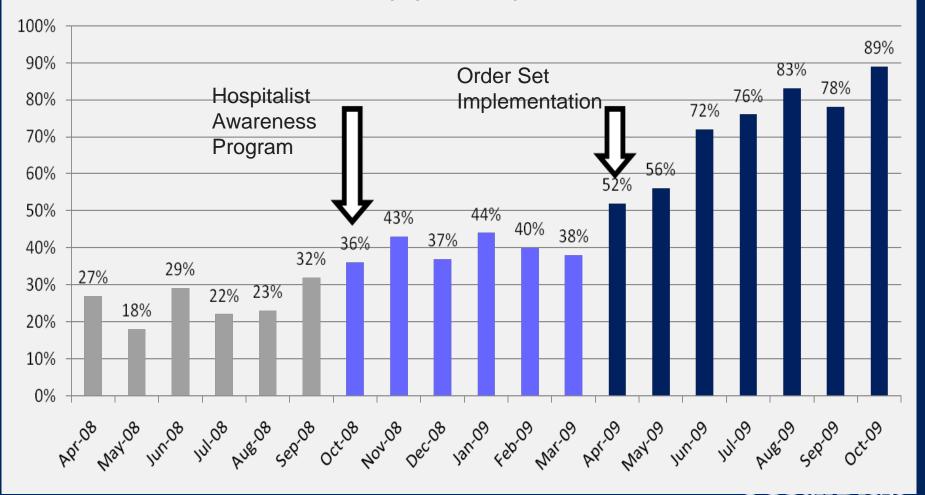
- Society of Hospital Medicine (SHM)
- AHRQ and Quality Improvement Organizations
- Institute for Healthcare Improvement (IHI) Expedition
- British Columbia Hospital Medicine
- American Society of Healthsystems Pharmacists (ASHP)
- Awards to UCSD, Emory, UNM, Washington DC VA, Blessing (Quincy IL) and British Columbia based on these strategies (all members of mentored implementation)
- Effective across variety of settings
 - Paper and Computerized / Electronic
 - Small and large institutions
 - Academic and community

2011 JOHN M. EISENBERG AWARD WINNER THE CENTER

SHM'S CENTER FOR HOSPITAL

Vancouver General Hospital Results

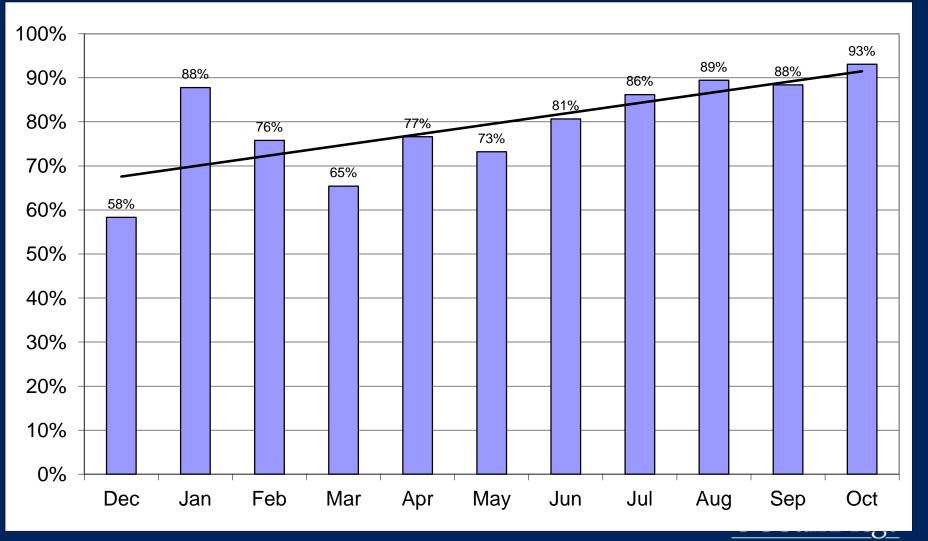
VTE Prophylaxis Compliance %



Courtesy of Dr. David Wilton and Dr. Rod Tukker, Vancouver, BC

HEALTH SCIENCES

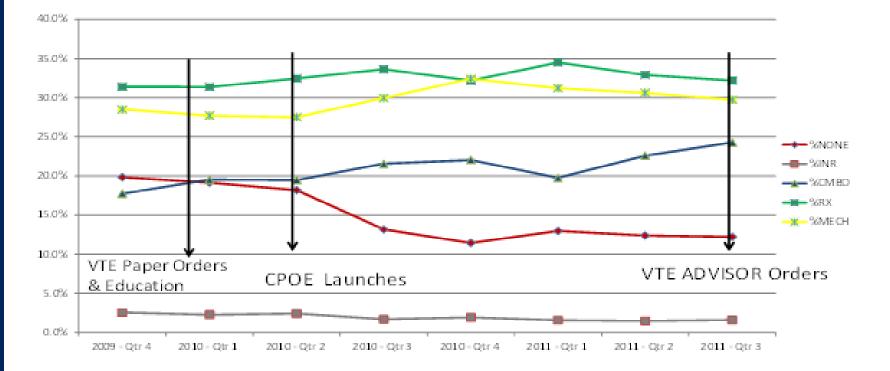
BC VTE Collaborative Results

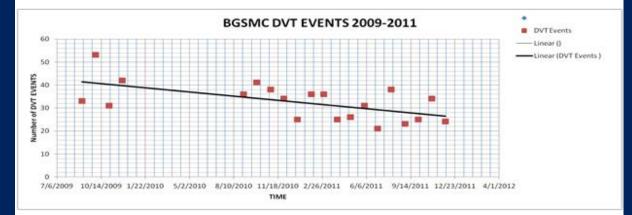


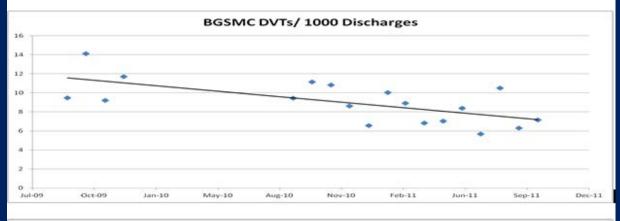
Courtesy of Dr. David Wilton and Dr. Rod Tukker, Vancouver, BC

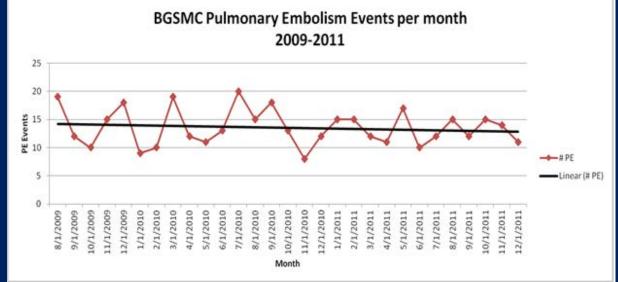
HEALTH SCIENCES

BGSMC VTE Prophylaxis Trend 2009-2011







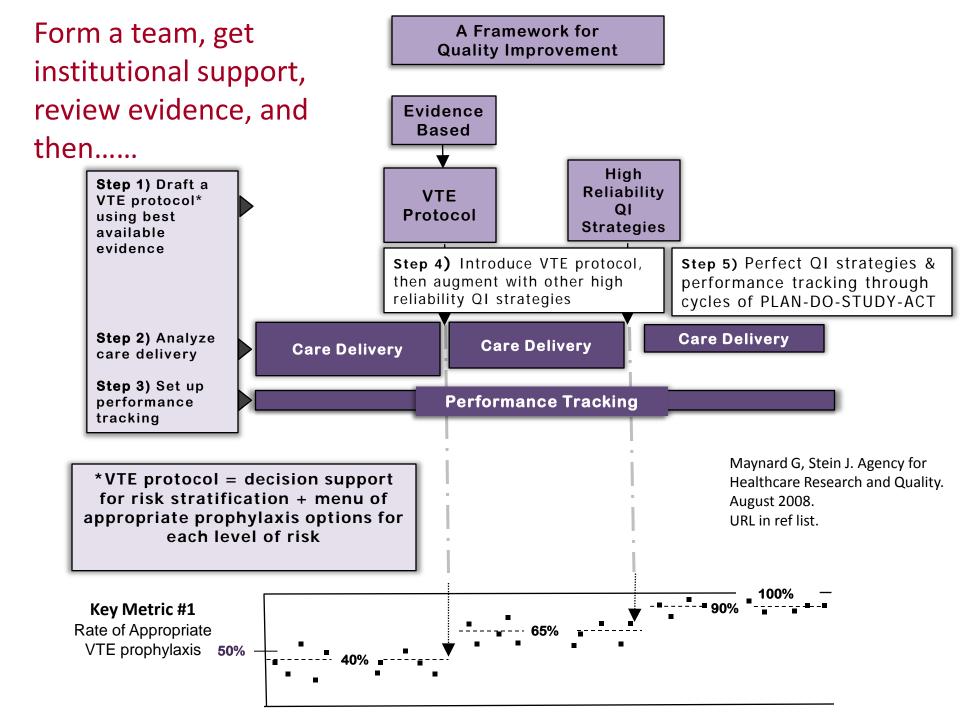




Framework for Accelerated Improvement

- Align with institutional interests: Get support
 - Will to standardize and assistance with metrics are key!
- Interdisciplinary team
 - Do things with or for practitioners, not to them
- Measures and Goals
- Define best practice
- Integrate best practice guidance in multiple ways
- Monitor / Refine
- Real time measurement and feedback





Big Picture Strategy –

- Distill evidence into protocol
- Integrate protocol with risk assessment into all admit / transfer orders
- Ongoing monitoring of impact to tweak protocol
- Devise method to detect those without prophylaxis in real time and intervene using multiple methods.



Framework for Effective Implementation-No Single Intervention Will Do It!

Define Local Best **Practice Standards and** Assimilate **Expectations** General **D**efinition of **Policies Best Practice Protocols** Guidelines Effective Summarize Regulatory Translate **Position Statements Evidence-based Reviews**

Other Guidance

Multi-faceted **Interventions** Education Order sets **Checklists Special Management** Teams Implementation: Triggered consultation Operationalize Alerts Audit and Feedback Measure-vention **Redesign Work Flow** Care Pathways

HEALTH SCIENCES

The Essential First Intervention



a standardized VTE risk assessment, linked to...
 a menu of appropriate prophylaxis options, plus...
 a list of contraindications to pharmacologic VTE prophylaxis

Challenges:

Make it easy to use ("automatic") Make sure it captures almost all patients Trade-off between guidance and ease of use / efficiency



Hierarchy of Reliability

Level	Reliability Strategies	Predicted Prophylaxis Rate
1	No protocol* ("State of Nature")	40%
2	Decision support exists but not linked to order writing, or prompts within orders but no decision support	50%
3	Protocol well-integrated (into orders at point- of-care)	65 – 85%
4	Protocol enhanced (by complementary QI and high reliability strategies)	90%
5	Oversights identified and addressed in real time	95+%
	Stein L Ageney for Healthears Research and Quality August 2008	UC San Dieg

HEALTH SCIENCES

Maynard G, Stein J. Agency for Healthcare Research and Quality. August 2008.



Daily <u>measure</u>ment drives concurrent inter<u>vention</u> (i.e. same as Level 5 in Hierarchy of Reliability)

Identify patients not receiving VTE prophylaxis in real time

 Suitable for ongoing assessment, reporting to governing body <u>Archive-able data (!)</u>

2) Can be used for real time intervention Actionable data (!)

Maynard G, Stein J. Designing and Implementing Effective VTE Prevention Protocols: Lessons from Collaboratives. <u>J Thromb Thrombolysis</u> 2010 Feb:29(2):159-166.

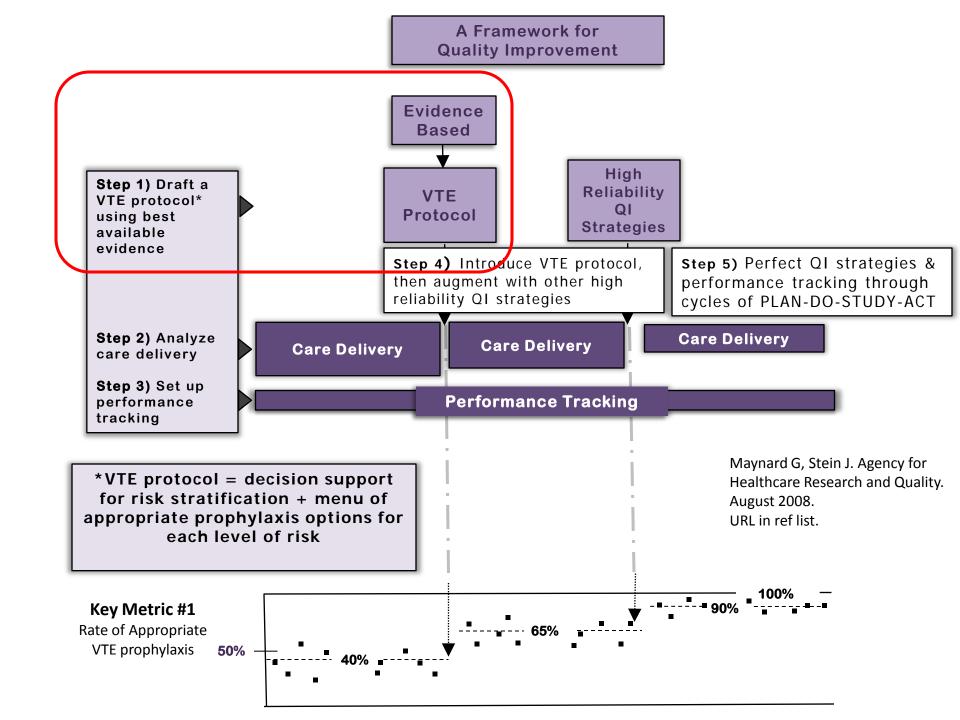




Focus on the VTE Protocol



Where discoveries are delivered.sm



VTE Protocol Key Principles

- 1. Keep protocol simple to access and use
- 2. Don't interrupt the workflow
- 3. Design reliability into the new process
- 4. Monitor use of your protocol
- 5. Allow for variation from the protocol based on patient characteristics (rather than providers)

- improve protocol based on feedback and justifiable variation

6. Fail faster (pilot small scale w/ongoing feedback & refinement before wider implementation)





VTE Protocols

- 1. Keep protocol simple to access and use
- 2. Don't interrupt the workflow
- 3. Design reliability into the process



High Reliability Principles

- Standardize VTE and anticoagulation risk assessment into the process of admission and transfers
- "Opt out" of default choices (not opt in)
- Prompts for VTE risk assessment at point-of-care
- Scheduled reassessments
- Redundant responsibility and prompts



Review VTE Protocol in the Context of Patient Cases

69-yr-old male admitted from ED to ward with SOB x 3-4 days

- subjective fever and cough
- Hx compensated CHF, COPD, HTN, and HL
- Still smokes
- CXR c/w RLL pneumonia
- PEx reveals RR=22, HR=106, BP= 120 / 70 mm Hg
- Obese, mildly dyspneic at rest, PICC line in place
- Dull at R base Cor RRR no S3
- 2+ pedal edema and acute / chronic stasis and varicose veins
- Ht: 67 in. Wt: 91 kg



Exercise 2 :

Critique of Sample VTE Protocols

Insert direction here on where to locate protocol examples

- List at least 2 ways that each VTE protocol successfully embodies the first 2 key principles.
 - 1. Simple to access and use
 - 2. Don't interrupt the workflow
- List at least 2 ways that each protocol fails to embody key principles 1 and 2.
- List at least 2 things you will do differently to improve the effectiveness of your VTE protocol when returning to your institution.



Exercise: Focus on the VTE Protocol

- What should a VTE protocol include?
- How restrictive should it be?
- Exercise Summary
 - Review and discuss strengths and weaknesses of each sample VTE protocol
 - How might each protocol succeed or fail?
 - What should be avoided in your VTE protocol?
 - How can you minimize the number of patients who manage to bypass your VTE protocol?



Protocol 1

DVT PROPHYLAXIS ORDERS

- Anti thromboembolism Stockings
- Sequential Compression Devices
- UFH 5000 units SubQ q 12 hours
- UFH 5000 units SubQ q 8 hours
- LMWH (Enoxaparin) 40 mg SubQ q day
- LMWH (Enoxaparin) 30 mg SubQ q 12 hours
- No Prophylaxis, Ambulate



Protocol 2- See Word document

SAMPLE REGIONAL MEDICAL CENTER

Venous <u>Thromboembolism</u> Risk Assessment and Prophylaxis Order Sheet To be completed at <u>admission post</u>-op, transfer to ICU/CCU and discharge

FAX TO PHARMACY

Step 1: Contraindications to anticoagulants:

Relative: (check if applicable)

- Cerebral hemorrhage at any time
- □ GI, GU bleed or stroke in last 6 months □
- □ Thrombocytopenia (<100,000)
- Coagulopathy
- Active intracranial lesions/neoplasms.
- Proliferative retinopathy
- Vascular access/biopsy sites inaccessible to hemostatic control
- Low Molecular Weight Heparin in dialysis patients or those with Creatinine clearance <=30

- Absolute: (check if applicable)
- Active hemorrhage from wounds, drains, lesions
 - Unfractionated or Low Molecular weight Heparin use in Heparin Induced Thrombocytopenia
- Severe trauma to head, spinal cord, abdomen with spleen or liver laceration or hemorrhage in last 4 weeks
- Spinal or epidural anesthesia planned or performed, discuss with anesthesiologist
- Warfarin use in pregnancy

Contraindication(s) to pharmacological prophylaxis with anticoagulants?

Yes: If yes explain

and choose non pharmacological method unless also contraindicated (Peripheral vascular disease or wounds) Step 2: Risk Factors Associated with Clinical Setting:

Choose one with the HIGHEST risk score for the patient

Score 1 point

Score 2 points □ Maior surgery ()

- □ Minor Surgery
- 🗆 Trauma
- Observation
- □ Bed rest >12 hours □
- Major <u>surgery</u> (>45 min) Laparoscopic surgery (>45 min)
- Laparoscopic surgery (>45 min)
 Patients confined to bed >24 hr
- urs 🛛 Immobilizing plaster cast
 - Central Venous Access

- Score 3 points
- Major surgery with
 - myocardial infarction
 - congestive heart failure
- severe sepsis/infection
 Medical patient with
- additional risk factors
 - (MI, CHF, Sepsis, Immobile)

Score 5 points

- Elective lower extremity arthroplasty
- Hip, pelvis or leg fracture
- Stroke new onset
- Multiple trauma
- Acute spinal cord injury
 (paralysis)

BASELINE RISK SCORE (IF SCORE =5, GO TO STEP4)→□

STEP 3. Risk Factors Associated with the Patient:

Protocol 3 – See Word Document

MED/SURG S VENOUS THROMBOEMBOLIC (VTE) F ORDER NUMBER: MS-27.0 LAST REVIEWED/RE DATE OF ORIGIN: 08/03 APPROVED:	PROPHYLAXIS ORDERS (ADULT)			
	t/Weight; <u></u>			
 Risk Factors: Any two or more is an indication for VTE prophylaxis Age over 40 years Obesity ICU admission Presence of a central venous line Prolonged immobility, more than 24 hours Past history of Chronic Lung Disease or an inflammatory disorder Admitted with or a history of heart failure, pneumonia or serious infection, varicose veins, nephrotic syndrome, sickle cell disease, pregnancy or estrogen use 	 <u>"High" Risk Factors:</u> Any <u>One</u> is an indication for ∨TE prophylaxis Major trauma (abdomen, pelvis, hip or leg) Ischemic (non hemorrhagic) stroke or paralysis Malignancy Any prior history of deep vein thrombosis or pulmonary embolism 			
Anticoagulant prophylaxis exclusion criteria: Significant renal insufficiency (affects low molecular weight heparin only!) Uncontrolled hypertension Presence or history of heparin induced thrombocytopenia Recent intraocular or intracranial surgery Spinal tap or epidural anesthesia within the previous 24 hours Any active bleeding Coagulopathy or thrombocytopenia Current treatment with anticoagulants 				

O

Protocol 4 – See Word Document

Hospital				
ADULT DVT PROPHYLAXIS				
PHYSICIAN ORDER SHEET				
ALLERGIES (FOOD AND/OR DRUG): [] NKA				
HEIGHT: WEIGHT: Risk Factors for Deep Vein Thrombosis / Pulm	anany Emi	oliem /DV	T/DE) (Chack risk factors)	
Major	Minor			
 Prior DVT or PE Malignan cy Age greater than 60 yrs Hypercoagulable state, inherited or acquired Central venous access Nonhemorthagic Stroke Prolonged Immobility (greater than 72 hrs), or Paralysis Major Surgery Immobilizing Lower Extremity Cast Myocardial Infarction Heart Failure (Decompensated) Sepsis or Severe Infection Contraindications for Anticoagulation Therapy Hx -Heparin Induced Thombocytopenia Severe hypertension (uncontrolled) Head or spinal trauma (w/ hemorthagic Hemorthagic CVA Dissecting or cerebral aneurysm	sia 5 × control Ptt b elow 100,0	Obesity (BM Inflammaton Trauma/Bur Smoking Minor Surger Pregnancy o Oral Contrac Estrogen Re Varicose vei Active p Bacteria Threater Pre/post	e, Compensated I greater than or equal to 30) y bowel disease is ry r less than 1 month postpartum æptive, Hormone Replacement Therapy use ceptor Modulators (i,e.Tamoxifen, Baloxifene)	
Use of epidural require	s clearan	ce by anes	sthesiology	
DVT Prophylaxis for Medical and Surgical Patients Review risk factors/Contraindications prior to ordering appropriate prophylaxis				
Patient Category Risk Factors (RF)	Risk	Prophyla	xis Method	
 Minor procedure and less than 40 yrs and no additional RF Medical inpatient with no major or minor RF 	Low	🗅 Early a	mbulation – Prophylaxis Not Indicated	
 Non-major procedure (less than 45 min) and 40-60 yrs or additional RF Major surgery (greater than 45 min) and less than 40 yrs without additional RF 	Moderate	🗅 Hepari	n 5000 units <u>subcut</u> every 12 hours	

<u>50</u>

Protocol 5 –

VTE RISK ASSESSMENT ORDERS	
DOCTOR:	
DATE: DIAGNOSIS: DIAGNOSIS: ALLERGIES:	
PATIENTS NAME: ALLERGIES:	
VTE Risk Assessment Score (Nurse complete - Circle one)	
Low Moderate High	
Lon modelate right	
Nurse signature:Date:Time	
VTE prophylaxis ordered in another order set: Prophylaxis:	Date: Time
Physician Orders (Check all that apply)	
Low Risk	
Early aggressive ambulation and discharge is expected within 24	- 48 hours
Receiving therapeutic anticoagulant for other indication (Warfarin)	, Daiteparin, Enoxaparin, IV Heparin or Fondaparinux)
Moderate and High Risk	
(Use of Pharmacologic prophylaxis AND SCD/TEDs recommended for	High Rick)
Datteparin (Fragmin) 6000 units sub-Q every 24 hours (Caution fo	r CrCl <30mL/min)***Preferred Agent***
Fondaparinux (Arixtra) 2.6 mg sub-Q every 24 hours (Contraindicu	
caution If CrCl = 30-50 mL/min or age > 65)	
Heparin 5000 units sub-Q every 8 hours (Reserve for end stage re	nal disease)
SCD/TED's (Should NOT be ordered alone unless pharmacologic)	prophylaxis is contraindicated)
The risk of adverse effects outweigh the risk of DVT	/PE
Pallative Care/Comfort Measures only	
Pharmaoologio Prophylaxic Contraindicated (SCD/TEDs should be ord	dend unloss controlodiosted
Contraindication to anticoaguiants:	
SCD/TED's Contraindicated:	
Contraindication to 8CD/TED's:	
(See contraindication lie	t on baok)
PAGE 1 OF 1	
OLONIED DATE THE	
SIGNEDDATETIME	
SIGNEDDATETIME Owensboro Medical Health System REV: 03-10	

Protocol 6

Complete Assessment at ADMISSION, POST-OP, AND TRANSFER			
DVT/ PE RI	SK LEVEL & PROPHYLAXIS ORDERS		
□ Low Risk Observation patients, expected LOS <48 hrs: Minor/ Ambulatory surgery or Age< 50 and NO other risk factors , or Already on therapeutic anticoagulation	Early ambulation, education Education		
□ Moderate Risk Most medical /surgical patients CHF,pneumonia, active inflammation, advanced age, dehydration, varicose veins, less than fully and independently ambulatory, many other factors. All patients not in the Low or Highest Risk Categories (see reverse for more risk factors)	CHOOSE ONE PHARMACOLOGIC option CHOOSE ONE PHARMACOLOGIC CHOOSE ONE PHARMACOLOGI		
— History Dist.			
Highest Risk Elective hip or knee arthroplasty Acute spinal cord injury with paresis Multiple major trauma Abdominal or pelvic surgery for cancer	CHOOSE ONE PHARMACOLOGIC option Enoxaparin 40 mg SC q day Enoxaparin 30 mg SC q 24 hrs (for renal insufficiency) Heparin 5000 units SC q 8 hrs (End stage renal disease only) Enoxaparin 30 mg SC q 12 hrs (knee replacement) Fondaparinux 2.5 mg SC q day AND Sequential compression device		



Summary:

Developing an Effective VTE Protocol



Where discoveries are delivered.sm

Mistakes in VTE Prevention Orders

- Too Complicated (Point Based models especially)
- No real guidance (Prompt ≠ Protocol)
- Failure to revise old order sets
- Too many categories of risk
- Allowing mechanical prophylaxis too much
- Failure to pilot, revise, monitor
- Linkage between risk level and prophy choices are separated in time or space



Step 1: Contraindications to anticoagulants: Relative: (checkif applicable) Absolute: (check if applicable) Cerebral hemorrhage at any time Active hemorrhage from wounds, drains, lesions GI, GU bleed or stroke in last 6 months Unfractionated or Low Molecular weight Heparin use in Heparin Induced Thrombocytopenia (<100,000) Thrombocytopenia Coagulopathy Severe trauma to head, spinal cord, abdomen with spleen or liver laceration or Active intracranial lesions/neoplasms hemorrhage in last 4 weeks Proliferative retinopathy Spinal or epidural an esthesia planned or performed, discuss with an esthesiologist Vascular access/biopsy sites Warfarin use in pregnancy inaccessible to hemostatic control Low Molecular Weight Heparin in Too Complicated? dialysis patients or those with Creatinine clearance <= 30 Contraindication(s) to pharmacological prophylaxis with anticoagulants? Yes: If yes explain and choose non pharmacological method unless also contraindicated (Peripheral vascular disease or wounds) Step 2: Risk Factors Associated with Clinical Setting: Choose one with the HIGHEST risk score for the patient Score 1 point Score 2 points Score 3 points Score 5 points Minor Surgery Major surgery (>45 min) Elective lower extremity Major surgery with Laparoscopic surgery (>45 min) Trauma myocardial infarction arthroplasty. Patients confined to bed >24 hr Hip, pelvis or leg fracture Observation congestive heart failure Bed rest >12 hours
Immobilizingplaster cast severe sepsis/infection Stroke new onset Central Venous Access Medical patient with Multiple trauma additional risk factors Acute spinal cordinjury (MI, CHF, Sepsis, Immobile) (paralysis) BASELINE RISK SCORE (IF SCORE =5, GO TO STEP4)→□ STEP 3: Risk Factors Associated with the Patient: CLINICAL (1 point each unless otherwise indicated) Varicose veins Age 41 to 60 years Obesity (BMI>30) Oral contraceptives or hormone replacement Age over 60 years (2 points) Inflammatory Bowel disease History of DVT/PE (3 points) Active Malignancy (2 points) Hypercoagulable states (3 points) Pregnancy or postpartum <1 month Stroke, history of (5 points) Current to bacco use TOTAL ADDITIONAL RISK POINTS→□ TOTAL ADDITIONAL RISK POINT SCORE (BASELINE + ADDITIONAL)→□ STEP 4: DVT/PE Prophylaxis Orders Score of 2 Score of 3-4 Score of 1 or less Score of 5 or more

> Low Risk Moderate Risk High Risk Sequential compression Sequential compression Early ambulation device and/or device and/or Heparin 5000 units g 12 hrs Heparin 5000 units g 8 hrs Heparin 5000 units g 8 hrs subgut Subcut subcut

PHYSICIAN SIGNATURE Date/Time

Highest Risk

To be completed at admission, post-op, transfer to ICU/CCU and discharge

- Sequential compression device AND at least one of the following
- Enoxaparin 40 mg subcut daily
- Enoxaparin 30 mg subcut q 12 hrs
- Warfarin daily with goal INR 2-3 (see) warfarin orders) along with Heparin or Enoxaparin as above due to concerns for Hypercoagulable states and Warfarin Alone

FAX TO PHARMACY

Questions and My Biased Answers

- Q. What is the best VTE risk assessment model?
- A. Simple, text based model with only 2-3 layers of VTE Risk
- Q. Who should do the VTE risk assessment?
 A. Doctors (via admit transfer order sets), with back up risk assessment by front line nurses or pharmacists, focusing on those without prophylaxis.



Complete Assessment at ADMISSION, POST-OP, AND TRANSFER			
DVT/ PE R	ISK LEVEL & PROPHYLAXIS ORDERS		
Low Risk Observation patients, expected LOS <48 hrs: Minor/ Ambulatory surgery or Age< 50 and NO other risk factors, or Already on therapeutic anticoagulation	 Early ambulation, education Education 		
□ Moderate Risk Most medical /surgical patients CHF,pneumonia, active inflammation, advanced age, dehydration, varicose veins, less than fully and independently ambulatory, many other factors. All patients not in the Low or Highest Risk Categories (see reverse for more risk factors)	CHOOSE ONE PHARMACOLOGIC option Enoxaparin 40 mg SC q 24 hrs Enoxaparin 30 mg SC q 24 hrs (renal insufficiency dosing) Heparin 5000 units SC q 8 hrs Heparin 5000 units SC every 12hrs (if weight <50kg or age> 75) Also (OPTIONAL) Sequential compression device		
□ Highest Risk Elective hip or knee arthroplasty Acute spinal cord injury with paresis Multiple major trauma Abdominal or pelvic surgery for cancer	CHOOSE ONE PHARMACOLOGIC option Enoxaparin 40 mg SC q day Enoxaparin 30 mg SC q 24 hrs (for renal insufficiency) Heparin 5000 units SC q 8 hrs (End stage renal disease only) Enoxaparin 30 mg SC q 12 hrs (knee replacement) Fondaparinux 2.5 mg SC q day AND Sequential compression device		

	me: zzzdiscern, advis	or vte Sex: Male MRN: 999999
ocation:	05 A4E - VA4E	Age/DOB: 31 Years / June 04, 1980 FIN: 222222
		VTE Risk Assessment - Discern Advisor®
cumenta ease De	ation and orders. Itermine and Document a	is optional for your documented patient relationship. You may click the Done button to close the Advisor or complete the ppropriately the Risk Profile of this patient based on your clinical assessment and the criteria listed for development of Venous priate prophylactic treatment measure suggested OR document any contraindications that preclude the same.
	Patient Weight: 6	65.000 Kg Patient Creatinine Clearance: 131.20 mL/min
	Risk Level	Risk Factors
0	High Risk	 Elective hip or knee arthroplasty Hip, pelvic, or severe lower extremity fractures Acute spinal cord injury with paresis Morbid obesity (> 150 kg)
0	Moderate Risk	 Inpatient with an Acute Medical Illness Including but not limited to: h/o PE or DVT, acute CHF, malignancy, age > 40, pneumonia, cellulitis, BMI > 30, limited mobility, active tobacco use, CVL or PICC line in place, sepsis, ischemic CVA or previous CVA with paresis, recent major surgery (< 3 months), myocardial infarction (3 months), varicose veins, acute or chronic lung disease, severe dehydration, IBD, sickle cell disease, nephrotic syndrome, on estrogen based therapy, post partum < 1 month, collagen vascular disease, etc
		Less than 5% of inpatients are low risk: • Observation patients • Zero risk factors

High risk requires Pharmacologic and Mechanical prophylaxis

Ba	nner Health		H
atient Name:	zzzdiscern, advisor vte	Sex: Male	MRN: 999999
ocation:	05 A4E - VA4E	Age/DOB: 31 Years / Ju	une 04, 1980 FIN: 222222
Surgical Pat	• Ex	me-day or minor surgery (less than 30 minutes) pected length of stay less than 48 hours	 Already on therapeolic anticoaguiation
rophylaxis for l	-	pharmacologic option and one mechanical option.	
harmacologi		20 mm 0, 10, 12 miles, 01211 (m)	(0.01) 20 ml (min minh) < (50.14)
C enoxaparin		30 mg SubQ, Injection, Q12H (int)	(CrCl > 30 mL/min, weight ≤ 150 Kg)
C enoxaparin		30 mg SubQ, Injection, Q24H	(CrCl 15 to 30 mL/min)
C enoxaparin		40 mg SubQ, Injection, Q12H (int)	(CrCl > 30 mL/min, weight > 150 Kg)
O heparin		5,000 unit(s) SubQ, Soln, Q8H (int)	(In hip and knee replacement, spinal cord injury, and trauma patients use heparin ONLY if CrCl < 15 mL/min or on renal replacement therapy)
O warfarin PT (Protime	e)	5 mg PO, Tab, Q1700 T+1;0400, AM Routine, RT, DAILY 3 day(s)	(Hip and knee arthroplasty only)
,	armacologic Prophylaxis Not G		
lechanical:			
	Pneumatic Compression Knee	Remove only for walking or bathing.	
 Intermittent 		, , ,	

mobility, active tobacco), myocardial infarction (+ rome, on estrogen based		
Less than 5% of inpatients are low risk: • Observation patients • Same-day or minor surgery (less than 30 minutes) • Expected length of stay less than 48 hours		

		ologic Prophylaxis not Given	
2	D II 1.1.°		<u>Help</u>
Patient	Check	all that apply:	
Locatio	No documented reason	Post-operative bleeding concerns	
	Continuous IV heparin therapy day of or day after admission	Thrombocytopenia: Platelets <50,000 or 100,000 and down trending	
I Su	Patient low risk for VTE	Coagulopathy (INR >2 or PT > 18)	
C Pr	Patient/Family refused	Active hemorrhage	
	□ Warfarin therapy prior to admission; on hold due to high INR	Heparin induced thrombocytopenia	
Post-	C Other	Recent TPA (within last 24 hours)	
Prophy Pharm		Hemorrhage from severe trauma to head or spinal cord (within one month)	
C er		Recent intracranial surgery (within 2 weeks)	
C er		Active intracranial lesions/ neoplasms	
C er		Recent spine surgery (within 7 days)	
C he		Recent transplant surgery (within 48 hours)	rauma renal
		Epidural catheter insertion (see note)	
CP		Epidural catheter removal (within 2 hours)	
· R		GI hemorrhage (within one month)	
		🗖 GU hemorrhage (within one month)	
Mecha		Intraocular surgery (within 2 weeks)	
C In		Hypertensive urgency or emergency	
CR	You must select at least one reason why Pharmacologic Prophylaxis will not be given.	Close	-
Please			Done

Mechanical Contraindication Reasons

2	Banner Health					H
Patient Na Location:	arne: zzzdiscern, advisor vte 05 A4E - VA4E	Sex		Male 31 Years / June 04, 1980	MRN: 999999 FIN: 222222	
	- Experie	a rengtir of stay ress than 40		1)		
🗸 Surgi	cal Patient	Reasons Mechanic	cal P	rophylaxis not Given		
C Pre-						
Post-C		Check a	II that	t apply:		
rophyla	No documented reason		Г	Bilateral amputee		
harma	\square Continuous IV heparin therapy day of	or day after admission	Г	Bilateral lower extremity trauma		
eno	□ Patient low risk for VTE		Г	Intra-arterial revascularization (with	thin 3 months)	
eno	Patient/Family refused			Severe peripheral artery disease		
eno	🗖 Warfarin therapy prior to admission; o	n hold due to high INR		Previous bypass surgery ending	below the knees	
hep	C Other					uma
war	You must select at least one reason w will not be given.	hy Mechanical Prophylaxis	5			Close
PT						
Reas	son Pharmacologic Prophylaxis Not Given	Please Click to Choose Rea	sons	Post-operative ble	eding concerns	
Aechani	cal:					
A later	mittent Pneumatic Compression Knee	Remove only for walking or b	athing			
interr						

Carve Outs ?

- Orthopedics, depending on local culture / practice
- OB GYN
- Elective CV surgery (with mobility program and no complications)



Contraindications and leeway times

Need definitions, but conserve real estate

Contraindications or other Conditions to Consider with Pharmacologic VTE Prophylaxis					
ABSOLUTE	RELATIVE	OTHER CONDITION			
 Active hemorrhage 	 Intracranial hemorrhage within last year 	 Immune mediated HIT 			
 Severe trauma to head or 	 Craniotomy within 2 weeks 	 Epidural analgesia with spinal 			
spinal cord with hemorrhage	 Intraocular surgery within 2 weeks 	catheter (current or planned)			
in the last 4 weeks	 GI, GU hemorrhage within the last month 				
 Other 	 Thrombocytopenia (<50K) or 				
	coagulopathy ($PT > 18$ seconds)				
	 End stage liver disease 				
	 Active intracranial lesions/neoplasms 				
	 Hypertensive urgency / emergency 				
	 Post-operative bleeding concerns* 				
*Scheduled return to OR within the	next 24 hours *Major Ortho, general surgery	24 hours leeway			
*Spinal cord or Ortho Spine: 7 day	s leeway s/p transplant, s/p Trauma admission	1: 48 hours leeway			

Also: How will you define "ambulatory"?



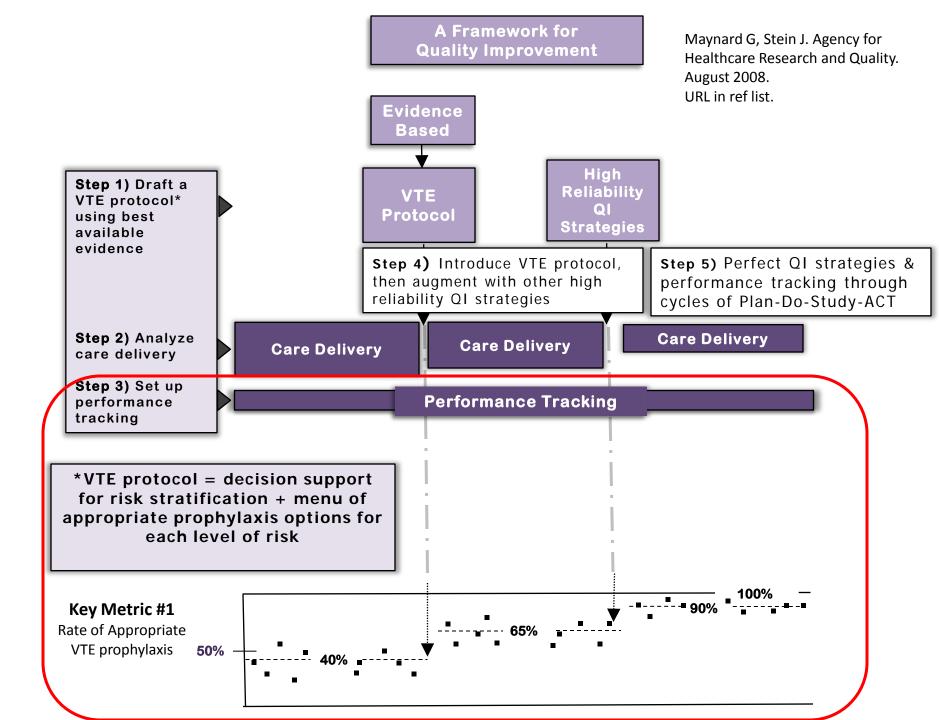
Simplifying Thromboprophylaxis

Patient Group	Prophylaxis		Duration		
Medical	LMWH or UFH		Discharge		
General surgical	LMWH or UFH		Discharge		
Orthopedics	LMWH Rivaroxaban	plus mech	25 days 15 days		
Trauma / SCI	LMWH	plus mech	Rehab discharge		
ICU	LMWH	plus mech	discharge		
High bleeding risk	Mechanical until risk diminishes, then LMWH				



VTE Protocol Design and Implementation





Next: Intro to measurement –

Issues for you to munch on over lunch

- How will you know if you are making a difference or not?
- Think about SCIP measures, TJC measures for measuring VTE prophylaxis
- Think about how best to measure outcomes of HA VTE, and how that compares with currently used metrics.



Let's critique these measures

HAC/Topic (# Hospitals partic. as of 4/30/12)	Meaure Type	Performance Measure Name	Required vs. Optional	Numerator Definition	Denominator Definition
VTE (37)	Process 1	Venous Thromboembolism Prophylaxis (VTE-1)	Keannea	Patients who received VTE prophylaxis or have documentation why no VTE prophylaxis was given	All patients
	Process 2	Surgery Patients Who Received Appropriate VTE Prophylaxis Within 24 Hours Prior to Surgery to 24 Hours After Surgery (SCIP-VTE-2)		Surgery patients who received appropriate VTE prophylaxis within 24 hours prior to Anesthesia Start Time to 24 hours after Anesthesia End Time	All selected surgery patients
	Outcome	Incidence of Potentially-Preventable VTE (VTE-6)	Required	Patients who received no VTE prophylaxis prior to the VTE diagnostic test order date	Patients who developed confirmed VTE during hospitalization

How should you track and trend these key metrics?

- Prevalence of adequate VTE prophylaxis
- Incidence of HA VTE
- How does this compare to currently available measures?
- How would you best communicate progress back to front line?
- What other measures might be useful?
- Will your measures actually drive QI?





Focus on Metrics: Performance Tracking

- A. Selecting Metrics
- B. Effective Data Collection
- C. Effective Data Display (Run Charts)



Where discoveries are delivered.[™]

Let's critique these measures

HAC/Topic (# Hospitals partic. as of 4/30/12)	Meaure Type	Performance Measure Name	Required vs. Optional	Numerator Definition	Denominator Definition
	Process 1	Venous Thromboembolism Prophylaxis (VTE-1)	Keannea	Patients who received VTE prophylaxis or have documentation why no VTE prophylaxis was given	All patients
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	Outcome	Incidence of Potentially-Preventable VTE (VTE-6)	Required	Patients who received no VTE prophylaxis prior to the VTE diagnostic test order date	Patients who developed confirmed VTE during hospitalization

Thoughts on outcomes measure for HA VTE and

Preventable VTE?



Thoughts on outcomes measure for HA VTE and

Preventable VTE -

- Real time capture using imaging system, and concurrent review of cases to see if they are HA or community acquired, preventable / not preventable. Not practical for most, but may be gold standard.
- Improved methodology using administrative data outlined in hand out.
 - Captures readmitted patients as well as those with POA = No
 - Captures UE DVT, but tracks them separately
 - Higher bar for 'preventable'
 - Audits to validate coding
- Report cases regularly, add stories, use peer review
- SPC charts, have a denominator



UC San Diego Numbers -

Patients Disc	charged wi	ith DVT/PE							
10/01/2009 - 1	12/31/2010								
Patients Disch	larged wit	h DVT/PE	ľ ľ		1		· [· · · ·		
10/01/2009 - 12/	/31/2010		/						
			Total Cases -	Total Cases -	POA = Y	POA = Y + Prior Visit	POA = N	HA -	HA -
Year/Quarter	Total DCs	Total DCs LOS	DVT/PE	DVT/PE %	DVT/PE	DVT/PE	DVT/PE	DVT/PE	DVT/PE %
20094	6,049	5.3	145	2.4%	98	3 22	2 25	5 47	7 32.4%
20101	6,050	5.1	111	. 1.8%	71	27	7 13	3 40	36.0%
20102	6,063	5.3	109	1.8%	68	3 21	1 20) 41	1 37.6%
20103	6,561	4.9	130	2.0%	81	34	4 15	5 49	37.7%
20104	6,570	5.2	109	1.7%	60) 28	8 21	l 49	9 45.0%
Grand Total	31,293	5.2	604	1.9%	378	3 132	2 94	4 226	5 37.4%
Year/Quarter	Cases	Readmissions	Readmissions %	DC Dead	DC Dead %	LOS	UE DVT		PE
20094	47		7 14.9%					26	15
20101	40	0 14			2.5%		10	23	13
20102	41	1 6	5 14.6%	,1	2.4%	22.0	8	24	11
20103	49	9 9	9 18.4%	, 4	8.2%	12.8	12	19	23
20104	49	9 15	5 30.6%	, 3	6.1%	13.6	13	21	21
Grand Total	226	6 51	L 22.6%	5 15	6.6%	15.3	53	113	83

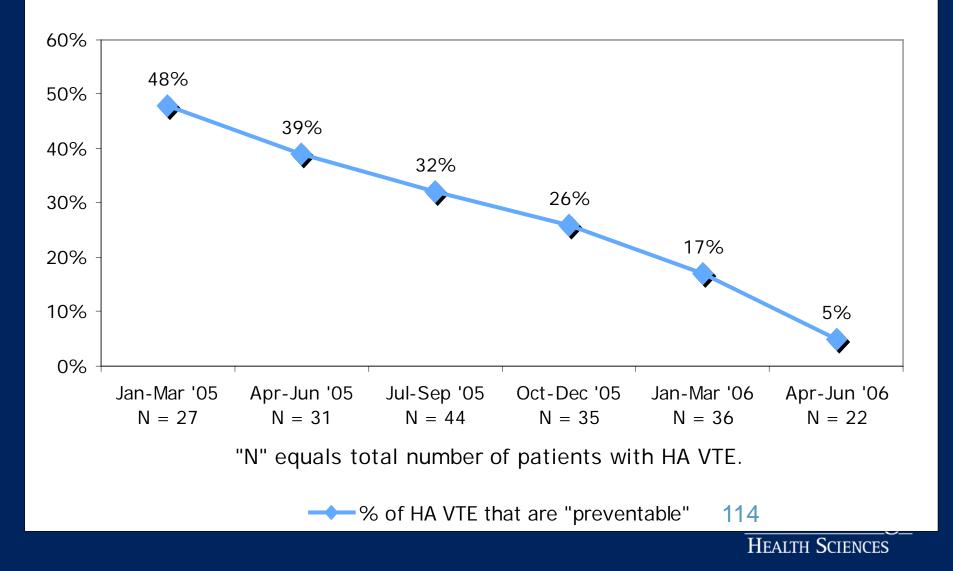
UCSD - Decrease in Patients with Preventable HA VTE **Results by Service** 14 12 10 – Medicine Surgery 8 Ortho 6 Other 4 ★ Total 2 0 0^{1} 0^{2} 0^{2} 0^{2} 0^{4} 0^{4} 0^{7} 0^{2} 0^{3} 0^{6} 0^{6} 0^{7} 0^{7} Quarter

Maynard G et al. J Thromb Thrombolysis. 2010; 29:159-66.

of Patients

HA = hospital-acquired

Percent of "Preventable" HA VTE



Thoughts on measuring adequate VTE prophylaxis?

- TJC measures?
- SCIP measures?
- Order set utilization?
- Other measures?



TJC and SCIP

- Relatively low bar
- Does not drive rapid cycle QI
- Looks only at set points in hospitalization
 - Does not address patients who "fall off" protocol
- TJC measures: any prophylaxis = adequate prophylaxis



VTE Prophylaxis Audits Assessing Prevalence of Adequate VTE Prophylaxis

- Order set use
- Detailed audits based on your protocol
- Less detailed audits

-(Red / Yellow / Green strategy)



UC San Diego

HEALTH SCIENCES 7

Audits - Order Set Use

Pros

- Easy to collect data
- Assesses integration of order set into admission
 / transfer orders
- With CPOE, can generate / collect more data from orders in automated fashion

Cons

- A crude measure
- Does not tell you if order set is being used correctly



Audits - Detailed Audits

Pros

- Most accurate assessment of appropriate / adequate VTE prophylaxis, provides leeway for and takes into account, anticoagulant contraindications, level of VTE risk
- Assess integration of order set into admission / transfer orders

Cons

- Need sampling methods
- Involve paper-based information retrieval
- Too labor-intensive to review >5-10 cases/week
- Require dedicated resources to perform task well
- Require data entry



Recommended Strategy for Adequacy of VTE Prophylaxis in Multi-site Improvement Efforts Red / Yellow / Green Strategy

- Data collection relatively easy to do
- Amenable to automation
- Feasibility of including the entire population
- Can spur action (actionable) in real time
- More detail on selected patients on contraindications and VTE risk level can give good estimates of Appropriate / Adequate VTE prophylaxis rates.



Situational Awareness and Measure-vention: Getting to 95%

- Identify patients on no anticoagulation
- Empower nurses to place mechanical prophylaxis.
- Contact MD if no anticoagulant in place and no obvious contraindication
 - Templated note, text page, etc
- Back up these interventions
 - Docs cannot "shoot the messenger"

Maynard G, Stein J. Designing and Implementing Effective VTE Prevention Protocols: Lessons from Collaboratives. <u>J Thromb</u> <u>Thrombolysis</u> 2010 Feb:29(2):159-166.



UCSD28 patients:20 on anticoagulation4 on mechanical prophylaxis with lab contraindication3 on Nothing (RED)1 mechanical

						0.0010	0.0010
			l l		Lab	state	state LOW
Service	VTE Risk Category	Medication	Dose	SCD	Contra	contra	VTE Risk
Medicine Thornton	LOW	warfarin (COUMADIN) tablet 3 mg	3 mg EVERY EVENING Oral	Y	N	N	Y
Medicine Thornton	MODERATE	enoxaparin (LOVENOX) injection 30 mg	30 mg DAILY Subcutaneous	Y	Ν	N	N
Medicine Thornton	MODERATE	heparin injection 5,000 Units	5000 Units EVERY 12 HOURS Su	Y	Ν	Ν	Ν
Cardiothoracic Surgery	MODERATE/HIGH	No Anticoag Med	No Anticoag Dose	Y	Y	N	Y
Medicine Thornton	MODERATE	enoxaparin (LOVENOX) injection 40 mg	40 mg DAILY Subcutaneous	Y	Y	N	Ν
Medicine Thornton	MODERATE	heparin injection 5,000 Units	5000 Units EVERY 8 HOURS Sub	Y	Ν	N	Ν
Medicine Thornton	MODERATE	heparin injection 5,000 Units	5000 Units EVERY 12 HOURS Su	Y	N	N	Ν
Medicine Thornton	MODERATE	enoxaparin (LOVENOX) injection 40 mg	40 mg DAILY Subcutaneous	Y	N	N	Ν
Pulmonary Vascular Medicine	MODERATE/HIGH	enoxaparin (LOVENOX) injection 50 mg	50 mg EVERY 12 HOURS Subcut	Y	Y	N	N
Medicine Thornton	MODERATE	enoxaparin (LOVENOX) injection 40 mg	40 mg DAILY Subcutaneous	Y	N	N	N
Gynecology	MODERATE/HIGH	No Anticoag Med	No Anticoag Dose	Y	Y	N	N
Medicine Thornton	MODERATE	enoxaparin (LOVENOX) injection 30 mg	30 mg DAILY Subcutaneous	Y	Ν	N	Y
Medicine Thornton	MODERATE	No Anticoag Med	No Anticoag Dose	Y	N	N	N
Pulmonary/Critical Care	LOW	No Anticoag Med	No Anticoag Dose	N	N	N	Y
Medicine Thornton	MODERATE/HIGH	No Anticoag Med	No Anticoag Dose	Y	Y	N	N
Medicine Thornton	LOW	enoxaparin (LOVENOX) injection 40 mg	40 mg DAILY Subcutaneous	Y	N	N	Y
Medicine Thornton	MODERATE	enoxaparin (LOVENOX) injection 40 mg	40 mg DAILY Subcutaneous	Y	N	N	Ν
	MODERATE/HIGH	_	No Anticoag Dose	Y	Y	N	N
Pulmonary Vascular Medicine	MODERATE	warfarin (COUMADIN) tablet 5 mg	5 mg EVERY EVENING Oral	Y	Y	N	Y
Pulmonary Vascular Medicine	LOW	heparin injection 5,000 Units	5000 Units EVERY 8 HOURS Sub	Y	N	N	Y
Pulmonary Vascular Medicine	LOW	warfarin (COUMADIN) tablet 10 mg	10 mg EVERY EVENING Oral	Y	Ν	N	Y
Medicine Thornton	MODERATE	heparin injection 5,000 Units	5000 Units EVERY 8 HOURS Sub	Y	Ν	N	Ν
Pulmonary Vascular Medicine	HIGH	enoxaparin (LOVENOX) injection 100 mg	100 mg EVERY 12 HOURS Subcu	Y	Y	N	Y
Cardiothoracic Surgery	LOW	enoxaparin (LOVENOX) injection 40 mg	40 mg DAILY Subcutaneous	Y	N	N	Y
Cardiothoracic Surgery	No Risk Category	No Anticoag Med	No Anticoag Dose	N	N	N	N
Cardiothoracic Surgery	No Risk Category	No Anticoag Med	No Anticoag Dose	N	N	N	N
Medicine Thornton	MODERATE	heparin injection 5,000 Units	5000 Units EVERY 12 HOURS Su	Y	Ν	N	N
Pulmonary Vascular Medicine	HIGH	fondaparinux (ARIXTRA) injection 7.5 mg	7.5 mg DAILY Subcutaneous	Y	Y	N	Y
	Medicine Thornton Medicine Thornton Medicine Thornton Cardiothoracic Surgery Medicine Thornton Medicine Thornton Medicine Thornton Medicine Thornton Medicine Thornton Medicine Thornton Gynecology Medicine Thornton Medicine Thornton Pulmonary Vascular Medicine Pulmonary Vascular Medicine Cardiothoracic Surgery Cardiothoracic Surgery Medicine Thornton	Medicine ThorntonLOWMedicine ThorntonMODERATEMedicine ThorntonMODERATECardiothoracic SurgeryMODERATE/HIGHMedicine ThorntonMODERATEMedicine ThorntonMODERATEMedicine ThorntonMODERATEMedicine ThorntonMODERATEMedicine ThorntonMODERATEMedicine ThorntonMODERATEMedicine ThorntonMODERATEPulmonary Vascular MedicineMODERATE/HIGHMedicine ThorntonMODERATEGynecologyMODERATEMedicine ThorntonMODERATEMedicine ThorntonMODERATEMedicine ThorntonMODERATEMedicine ThorntonMODERATEMedicine ThorntonMODERATEPulmonary/Critical CareLOWMedicine ThorntonMODERATEMedicine ThorntonMODERATEPulmonary Vascular MedicineMODERATEPulmonary Vascular MedicineLOWPulmonary Vascular 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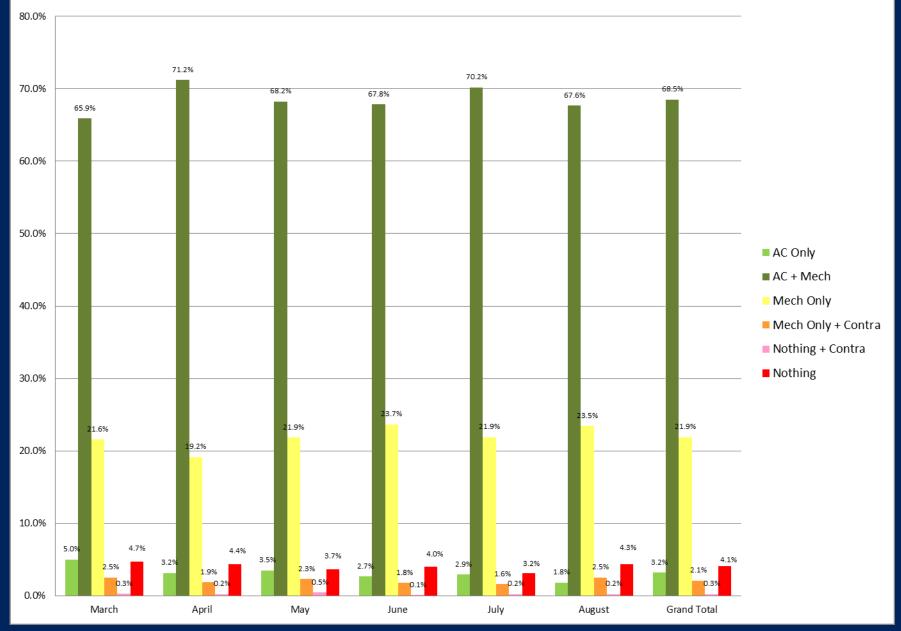
Orders

Orders

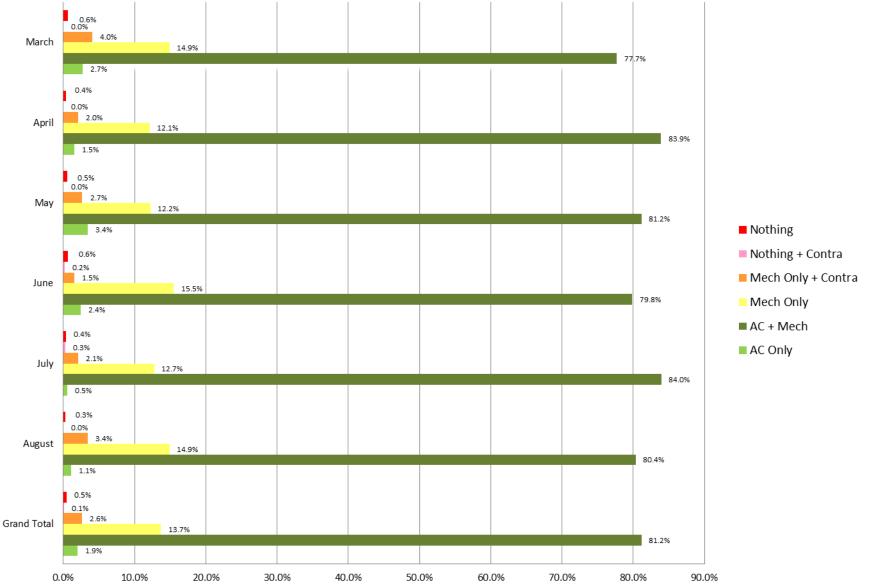
AC + Mech	186
AC + Mech %	54.2%
AC Only	2
AC Only %	0.6%
Mech Only + Contra	30
Mech Only + Contra %	8.7%
Mech Only	<u>113</u>
Mech Only %	32.9%
Nothing + Contra	0
Nothing + Contra %	0.0%
Nothing	12
Nothing %	3.5%
Contra	30
Contra %	8.7%
Non-Compliant + INR >= 2.0	12
Non-Compliant + INR >= 2.0 %	7.7%
Non-Compliant + Plt Count < 50,000	18
Non-Compliant + Plt Count < 50,000 %	11.6%
Non-Compliant + HgB < 8.0	2
Non-Compliant + HgB < 8.0 %	1.3%
Low	53
Low %	15.5%
Moderate	275
Moderate %	80.2%
High	11
High %	3.2%
No Risk Category	4
No Risk Category %	1.2%
Denominator	343

Summary Report from one day

UCSD VTE Prophylaxis Adherence - All Service Lines 3/1/2011-8/31/2011



UCSD VTE Prophylaxis Adherence - Medicine Service Lines 3/1/2011-8/31/2011



Digging Deeper on "Yellow" Patients

Is patient low risk?

- Ambulating Independently with 0-1 VTE Risk Factors
- Expected LOS <48 hours
- Minor Surgery with NO VTE Risk Factors
- If yes, prophylaxis adequate, if no.....

Obvious contraindication to pharmacologic prophylaxis?

- Active hemorrhage now or within last 3 days
- Post operative bleeding concerns
- Platelet count < 50,000 Units
- INR > 1.8
- Known bleeding disorder, post op bleeding high risk
- $\qquad Hgb < 8.0 \text{ g/dL}$
- Concern over CNS bleeding (brain or spinal cord surgery in last week, recent intracranial hemorrhage, proximity in time to epidural insertion or removal, for example)
- Hypertensive urgency / emergency
- Comfort care only patient
- If yes, mechanical prophylaxis alone adequate, if no, prophylaxis inadequate

HEALTH SCIENCES

Add Third Query for "Red" Patients

Does patient have any obvious contraindication to mechanical prophylaxis?

- Documented refusal
- Peripheral arterial disease / ischemia of the legs / feet
- Open wounds / ulcerations of both legs
- Other

If no, lack of mechanical prophylaxis inadequate



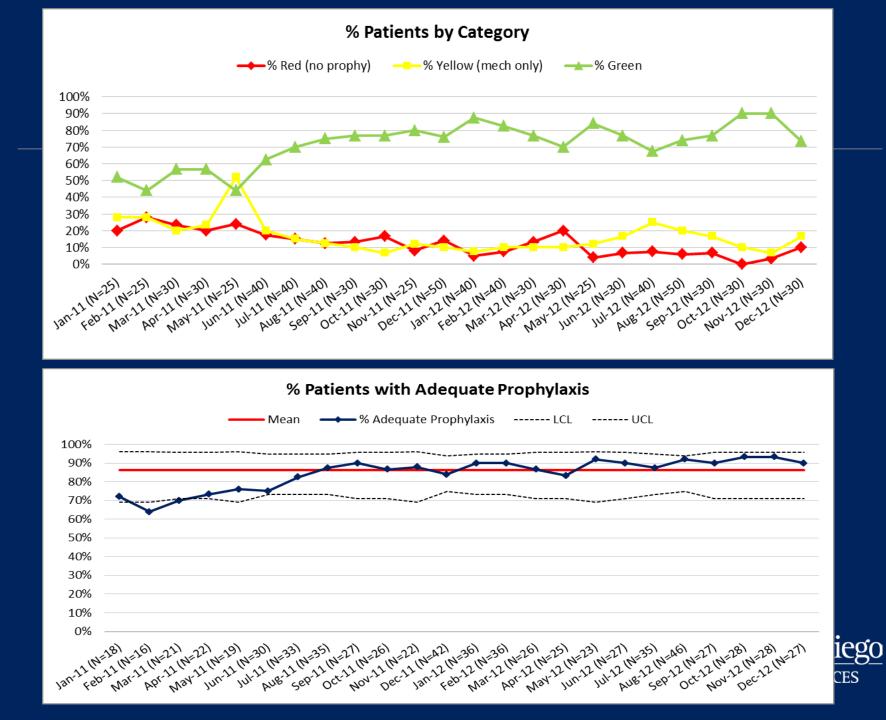
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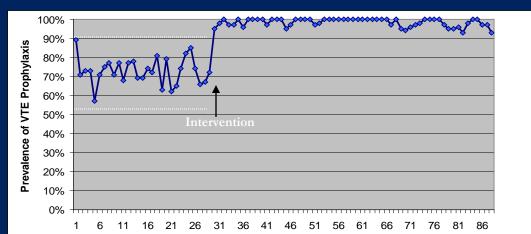
A Different University Med Center - Medicine Audits

VTE Risk Assessment	Mechanical prophylaxis initially administered	Chemical Prophylasis initially administered	was not administered	Date of Initial VTE prophylaxis administered after hospital admission	Was the patient admitted or transferred to ICU	Date of ICU admit or transfer	Date patient was discharged from ICU, left AMA or expired	ICU Mechanical prophylaxis initially administered	ICU Chemical Prophylaxis Initially administered	Category	Adequate Prophylaxia	Was a surgical procedure performed	Anesthesia Start date	Anesthesis End date	Was Surgical procedure performed the day of or the day after ICU admit or transfer
Moderate	4. Note of above/UTD	4. None of above/UTD	No		2. No					D	No	2. No			
Moderate	4. Note of above/UTD	4. None of above/UTD	No		2. No					D	No	2. No			
Moderate	1.Seq Comp device	4. None of above/UTD	Yes		2.No					ε	Yes	2. No			
Moderate	4. None of above/UTD	1. Low dose unfrac heparin		4/16/2011	2. No					ε	Yes	2. No			
None	4. Note of above/UTD	4. None of above/UTD	No		2. No					D	No	2. No			
Moderate	4. Note of above/UTD	4. None of above/UTD	No		2. No					D	No	2. No			
Moderate	4. None of above/UTD	4. None of above/UTD	No		2. No					D	Na	2. No			
Moderate	4. None of above/UTD	1. Low dose unfrac heparin			2. No					E	Yes	1.Yes	4/28/2011	4/28/2011	
Moderate	1.Seq Comp device	1. Low dose unfrac heparin			2. No					E	Yes	2.No			
None	4. None of above/UTD	4. None of above/UTD	No		2. No					D	No	2. No			
None	1.Seq Comp device	4. None of above/UTD	No	1/8/2011	2. No					ε	No (High risk)	2. No			
Moderate	1.Seq Comp device	4. None of above/UTD	No	1/27/2011	2.No					ε	No	2. No			
Moderate	1. Seq. Comp device	4. None of above/UTD	pt refused		2. No					D	No	1. Yes	6/6/2011	6/6/2011	
None	4. None of above/UTD	4. None of above/UTD	No		2. No					D	Na	2. No			
Moderate	4. None of above/UTD	2. Low molecular wgt heparin		4/21/2011	2. No					E	Yes	2.No			
Moderate	1.Seq Comp device	4. None of above/UTD	No	2/21/2011	2.No					E	No	2. No			
Low	4. None of above/UTD	4. None of above/UTD	No		2.No					D	Na	2. No			
Moderate	1.Seq Comp device	4. None of above/UTD	Yes	1/24/2011	2.No					E	Yes	2. No			
Moderate	4. None of above/UTD	4. None of above/UTD	Yes		2. No					D	Yes	2. No			
Moderate	1.Seq Comp device	4. None of above/UTD	Yes	4/25/2011	2. No					E	Yes	2. No			
Moderate	1.Seq Comp device	4. None of Above/UTD	Yes	2/3/2011	1. Yes	2/3/2011	2/24/2011	1.Seq Comp device	4. None of Above/UTD	E	Yes	2. No			
None	1.Seq Comp device	4. None of Above/UTD		1/1/2011	1. Yes	1/1/2011	1/4/2011	1.Seq Comp device	4. None of Above/UTD	E	No	2. No			
Moderate	4. None of above/UTD	4. None of above/UTD	pt refused		1.Yes	3/23/2011	3/24/2011	4. None of above/UTD	4. None of above/UTD	D	Na	2. No			
None	1. Seq. Comp device	2. Low molecular wgt heparin + Warf	erin	1/5/2011	1. Yes	1/5/2011		1.Seq Comp device	2. Low molecular wgt heparin + warf	E	Yes	2. No			
Moderate	4. None of above/UTD	4. None of Above/UTD	No		1.Yes	5/15/2011		4. None of above/UTD	4. None of Above/UTD	ŧ	No	2. No			
Low	1. Seq. Comp device	2. Low molecular wgt heparin			1. Yes	6/29/2011		1. Seq. Comp device	2. Low molecular wgt heparin	E	Yes	2.No			
Moderate	1.Seq Comp device	4. None of Above/UTD	Yes	6/15/2011		6/15/2011		1.Seq Comp device	4. None of Above/UTD	E	Yes	2. No			
Moderate	1.Seq Comp device	1. Low dose unfrec heparin	No		1. Yes	5/8/2011		1.Seq Comp device	1. Low dose unfrac heparin	E	Yes	2.No			
Low	1. Seq. Comp device	1. Low dose unfrec heparin	MD enter no risk		1. Yes	2/1/2011		1. Seq. Comp device	1. Low dose unfrac heparin	E	Yes	2.No			
Moderate	1.Seq Comp device	2. Low molecular wgt heparin			1. Yes	1/23/2011	1/27/2011	1.Seq Comp device	2. Low molecular wgt heparin	E	Yes	1.Yes	6/17/2011	6/17/2011	1. Yes
Moderate	1. Seq. Comp device	1. Low dose unfrac heparin			1. Yes	3/12/2011	3/14/2011	1. Seq. Comp device	1. Low dose unfrac heparin	E	Yes	2.No			
Moderate	1.Seq Comp device	4. None of Above/UTD			1.Yes	4/7/2011	4/11/2011	1.Seq Comp device	4. None of Above/UTD	E	No	2. No			
None	1.Seq Comp device	4. None of Above/UTD	Yes		1. Yes	1/6/2011	1/7/2011	1.Seq Comp device	4. None of Above/UTD	E	Yes	2. No			
None	1.Seq Comp device	4. None of Above/UTD	Yes		1. Yes	5/22/2011	5/24/2011	1.Seq Comp device	4. None of Above/UTD	E	Yes	1.Yes	6/8/2011	6/8/2011	1.Yes
High	1.Seq Comp device	4. None of Above/UTD	Yes	5/12/2011	1.Yes	5/12/2011	5/15/2011	1.Seq Comp device	4. None of Above/UTD	E	Yes	2. No			
Moderate	1.Seq Comp device	4. None of Above/UTD	No		1.Yes	6/4/2011	6/11/2011	1.Seq Comp device	4. None of Above/UTD	E	No	2. No			
Moderate	1. Seq. Comp device	1. Low dose unfrec heparin		1/5/2011	1. Yes	1/5/2011	1/12/2011	1. Seq. Comp device	1. Low dose unfrac heparin	E	Yes	2.No			
Moderate	1. Seq. Comp device	1. Low dose unfrec heparin			1. Yes	5/14/2011	5/15/2011	1. Seq. Comp device	1. Low dose unfrac heparin	E	Yes	2.No			
Moderate	1. Seq. Comp device	1. Low dose unfrac heparin			1. Yes	6/25/2011	6/29/2011	1. Seq. Comp device	1. Low dose unfrac heparin	E	Yes	2.No			
Moderate	1.Seq Comp device	4. None of Above/UTD	Yes	6/18/2011	1.Yes	6/17/2011	6/18/2011	1.Seq Comp device	4. None of Above/UTD	E	Yes	2. No			

A Different University Center Surgical Audit -More informative than SCIP / TJC!

VTE Risk Assessment	Mechanical prophylaxis Initially administered	Chemical Prophylaxis initially administered	Contraindication: Is there documentation why prophylaxis was not administered at hospital admission	Date of Initial VTE prophylaxis administered after hospital admission	Was the patient admitted or transferred to ICU	Date of ICU admit or transfer	Date patient was discharged from KU, left AMA or expired	CU Mechanical prophylaxis initially administered	ICU Chemical Prophylaxis Initially administered	Category	Adequate Prophylaxis	Was a surgical procedure performed	Anerthesia Start date	Anesthesia End date	Was Surgical procedure performed the day of or the day after ICU admit or transfer
			No		2. No					0	No	2. No	a in change	a la ciana a	
Moderate	1. Seq. Comp device	4. None of above/UTD	No		2. No					1	No	1. Yes	5/31/2011	5/31/2011	
None	1. Seq. Comp device 1. Seq. Comp device	4. None of above/UTD 4. None of above/UTD	Yes No		2. No					1	Yes Yes	2. No 1. Yes		a la basa a	
Moderate				1/4/2011									1/4/2011 1/18/2011	1/4/2011	Spine
Moderate Moderate	1. Seq Comp device 1. Seq Comp device	4. None of above/UTD 4. None of above/UTD	No	4/26/2011						-	Yes Yes	1. Yes 1. Yes	4/26/2011	1/18/2011 4/26/2011	Spine Spine
Moderate	1. Seg. Comp device	4. None of above/UTD	No	5/12/2011						-	No	2. No	9/26/2011	4/20/2011	spine
and and a second se			No		2. No					0	No	1.Yes	4/1/2001	4/1/2011	
	1. Seg. Comp device	4. None of above/UTD	No		2. No						Yes	1. Yes	6/27/2011	6/27/2011	Spine
aw	1. Seg Comp device	4. None of above/UTD	No		2. No					-	Yes	1. Yes	5/14/2011	3/14/2011	Spine
Moderate	1. Seg. Comp device	4. None of above/UTD	No	4/15/2011							No	1. Yes	4/13/2011	4/13/2011	-
link	1.Seq Comp device	2. Low molecular wgt heparin		6/9/2011	2. No						Yes	1. Yes	6/14/2011	6/14/2011	
High	1.Seg Comp device	4. None of above/UTD	Yes - Surgery		2. No							1. Yes	2/23/2011	2/23/2011	
None	1. Seg. Comp device	2. Low molecular wgt heparin		6/6/2011	2. No						Yes	1. Yes	6/9/2011	6/9/2011	
LOW .	1. Seg. Comp device	4. None of above/UTD			2. No						Yes				
None	1. Seg. Comp device	4. None of above/UTD	No		2. No						No	2. No			
None	1. Seg. Comp device	heparin drip + cournadin			2. No					1	Yes	1. Yes	3/2/2011	3/2/2011	
Moderate	1. Seq. Comp device	1. Low dose unfrac heparin		2/16/2011	2. No					1	Yes	2. No			
Low	4. None of above/UTD	4. None of above/UTD	No		2. No					D		2. No			
Moderate	1.Seq Comp device	4. None of above/UTD	No	3/2/2011	1. Yes	3/12/2011	3/18/2011	1. Seq. Comp device	4. None of above/UTD	1	No	2. No			
Moderate	4. None of above/UTD	1. Low dose unfrac heparin		5/12/2011	1. Yes	5/11/2011	5/16/2011	4. None of above/UTD	1. Low dose unfrac heparin		Yes	2. No			
Moderate	1. Seq. Comp device	4. None of above/UTD	No	2/25/2011	1. Yes	2/23/2011	2/27/2011	1. Seq. Comp device	4. None of above/UTD	1		1. Yes	2/23/2011	2/23/2011	1. Yes
Moderate	1. Seq. Comp device	1. Low dose unfrac heparin		5/25/2011	1. Yes	5/25/2011	5/27/2011	1. Seq. Comp device	1. Low dose unfrac heparin	6	Yes	2. No			
Moderate	1. Seq. Comp device	2. Low molecular wgt heparin		3/6/2011	1. Yes	3/16/2011	3/19/2011	1. Seq. Comp device	2. Low molecular wgt heparin		Yes	2. No			
None	1. Seq. Comp device	2. Low molecular wgt heparin		6/17/2011	1. Yes	6/17/2011	6/19/2011	1. Seq. Comp device	2. Low molecular wgt heparin		Yes	1. Yes	6/17/2011	6/17/2011	1. Yes
Moderate	1. Seq. Comp device	2. Low molecular wgt heparin		3/3/2011	1. Yes	3/2/2011	3/4/2011	1. Seq. Comp device	2. Low molecular wgt heparin	1	Yes	1. Yes	3/2/2011	3/2/2011	1. Yes
Moderate	1. Seq. Comp device	4. None of Above/UTD		5/17/2011	1. Yes	5/22/2011	5/27/2011	1. Seq. Comp device	1. Low dose unfrac heparin	1 C	Yes	2. No			
Moderate	1. Seq. Comp device	4. None of Above/UTD	No	1/21/2011	1. Yes	1/21/2011	1/30/2011	1. Seq. Comp device	4. None of Above/UTD	E	Yes	1. Yes	1/22/2011	1/22/2011	1. Yes
Moderate	1. Seq. Comp device	4. None of Above/UTD	No	6/3/2011	1. Yes	6/3/2011	6/7/2011	1. Seq. Comp device	4. None of Above/UTD	E	No	2. No			
Moderate	1. Seq. Comp device	4. None of Above/UTD	No	5/8/2011	1. Yes	5/8/2011	5/9/2011	1. Seq. Comp device	4. None of Above/UTD	E	No	2. No			
Moderate	1. Seq Comp device	4. None of Above/UTD	No	6/20/2011	1. Yes	6/20/2011	6/22/2011	1. Seq. Comp device	4. None of Above/UTD	1	Yes	1. Yes	6/20/2011	6/20/2011	L Yes
Moderate	1. Seq. Comp device	4. None of Above/UTD	No		1. Yes	5/26/2011	5/29/2011	1. Seq. Comp device	4. None of Above/UTD	5	No	1. Yes	5/27/2011	5/27/2011	1. Yes
Moderate	1. Seq Comp device	4. None of Above/UTD	No		1. Yes	2/11/2011	2/12/2011	1. Seq. Comp device	4. None of Above/UTD	E	No	1. Yes	2/10/2011	2/11/2011	L Yes
None	1. Seq Comp device	4. None of Above/UTD	Yes - PRBC	4/9/2011	1. Yes	4/9/2011	4/10/2011	1. Seq. Comp device	4. None of Above/UTD	5	No	2. No			
Moderate	1. Seq Comp device	4. None of Above/UTD	No	6/13/2011	1. Yes	6/13/2011	6/14/2011	1. Seq. Comp device	4. None of Above/UTD	E	No	1. Yes	6/13/2011	6/13/2011	L Yes
Moderate	1. Seq. Comp device	1. Low dose unfrac heparin		1/17/2011	1. Yes	2/15/2011	2/16/2011	1. Seq. Comp device	4. None of Above/UTD		Yes	2. No			2. No
	1. Seq Comp device	4. None of Above/UTD	No		1. Yes	2/4/2011	2/8/2011	1. Seq. Comp device	4. None of Above/UTD	1	No	1. Yes	2/4/2011	2/4/2011	L Yes
Moderate	1. Seq Comp device	4. None of Above/UTD	No	4/7/2011	1. Yes	4/7/2011	4/13/2011	1. Seq. Comp device	4. None of Above/UTD	1	No	1. Yes	4/7/2011	4/7/2011	L Yes
Moderate	1. Seq Comp device	4. None of Above/UTD	No	4/22/2011	1. Yes	4/22/2011	4/25/2011	1. Seq. Comp device	4. None of Above/UTD	1	No	1. Yes	4/22/2011	4/22/2011	1. Yes
Moderate	1. Seq. Comp device	4. None of Above/UTD	No	2/28/2011	1. Yes	2/28/2011	3/6/2011	1. Seq. Comp device	4. None of Above/UTD	1	No	1. Yes	2/28/2011	2/28/2011	1.Yes

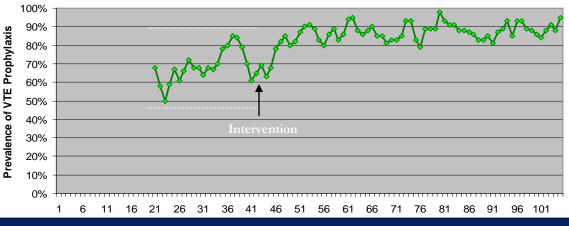




Effect of Situational Awareness on Prevalence of VTE Prophylaxis by Nursing Unit

Hospital A, 1st Nursing Unit

	Baseline	Post-Interventior	h
UCL:	93%	104%	
Mean:	73%	99% (p < 0.01)	
LCL:	53%	93%	



Hospital A, 2nd Nursing Unit

	Baseline	Pos	st-Intervention
UCL:	90%	102%	
Mean:	68%	87%	(p < 0.01)
LCL:	46%	72%	

<u>۲</u>	Hos	spital B,	1 st Nu	ursing Unit
		<u>Baseline</u>	Pos	t-Intervention
	UCL:	89%	108%	
_	Mean:	71%	98%	(p < 0.01)
_	LCL:	53%	88%	

UCL = Upper Control Limit LCL = Lower Control Limit



UCSD Inpatient Discharges - 3/1/2011 - 8/31/2011							
Anticoagulation Medications Ordered but Not Given							
Month	NotGiven%						
March	11.70%						
April	9.80%						
Мау	11.20%						
June	10.50%						
July	9.30%						
August	9.50%						
Breakdown of Anticoag Meds	Not Given						
NotGivenReason	NotGiven%						
Continous IV infusing	0.6%						
Contraindicated	2.0%						
Duplicate Order	2.5%						
Given at alternate time	3.1%						
Loss of IV access	0.1%						
Med DC'd	6.0%						
Medication not available	0.3%						
Not in room	0.8%						
Order parameters not met	0.6%						
Other	20.0%						
Patient not available	0.7%						
Patient sleeping	0.3%						
Patient/family refused	61.5%						
Pt. NPO	0.4%						
Transfer to a Procedural area	1.1%						

Prophylaxis with Anticoagulant prophylaxis

Reliability of delivery should be easy to track

Patient / family refusal is most common excuse

Measuring Adherence to VTE Prophylaxis Orders

- Pharmacologic Prophylaxis
 - % of doses ordered that are administered
 - Measurement can be automated
 - Educational efforts focused on nurses and patients can improve adherence

- Mechanical Prophylaxis
 - Hard to automate, we've used spot audits in the past
 - May be feasible if we can change documentation to discrete variable in Epic

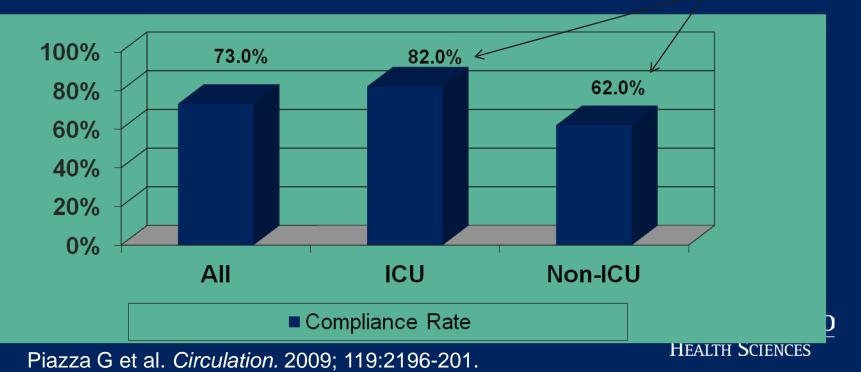


Mechanical Prophylaxis Compliance

Setting: 722-bed acute care hospital Method: Prospective observational trial of mechanical VTE prevention compliance

Interventions:

1. Consecutive patients (n=150) were observed twice daily Mon – Fri to ensure that
sequential compression device (SCD) and venous foot pump (VFP) were used properly
2. Compliance Rate=compliant evaluations/total evaluationsp=<0.001





Focus on Interventions: Layer them on!

- A. Which interventions to do
- B. Who could do this in your institution?



Where discoveries are delivered.sm

Hierarchy of Reliability

Predicted

Prophylaxis

rate

65-85%

HEALTH SCIENCES

1 No protocol* ("State of Nature") 40%

2 Decision support exists but not linked to order 50% writing, or prompts within orders but no decision support

3 **Protocol well-integrated** (into orders at point-of-care)

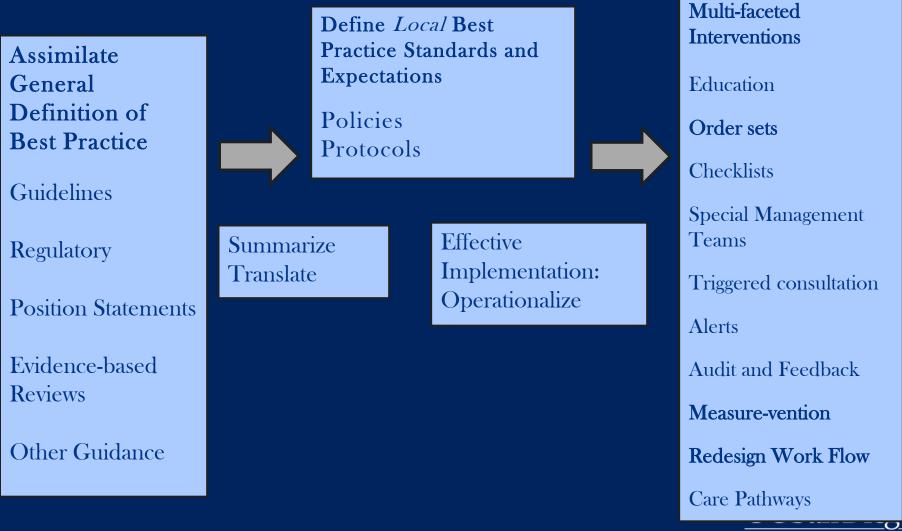
Level

4 Protocol enhanced 90%

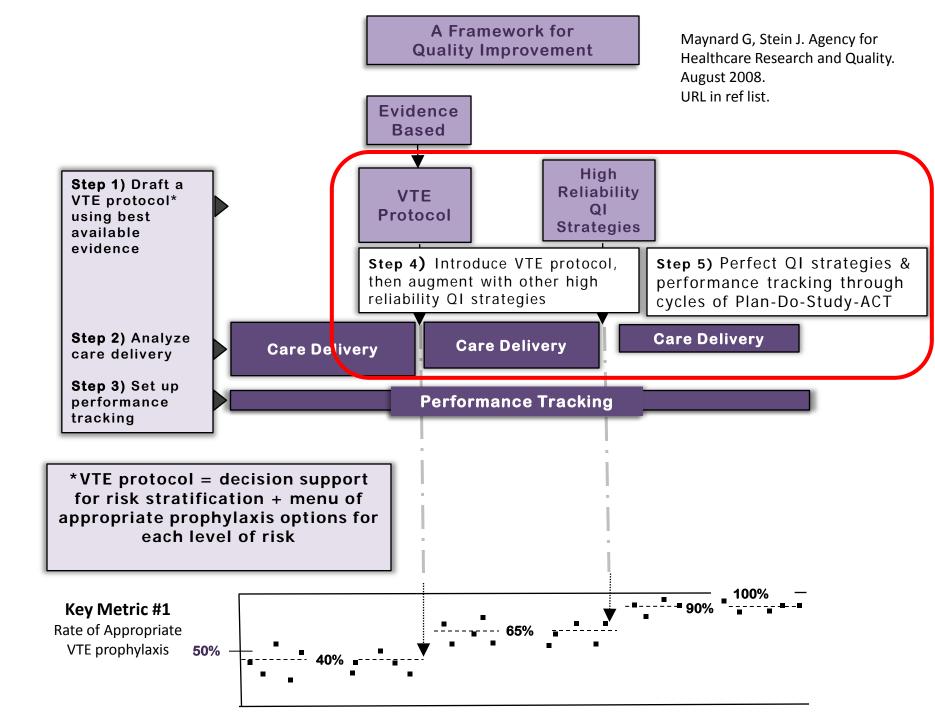
(by other QI / high reliability strategies)

5 Oversights identified and addressed in 95+% real time UC San Diego

Framework for Effective Implementation-No Single Intervention Will Do It!



HEALTH SCIENCES



Quality Improvement Strategies Specific Ideas for VTE Prevention

- Provider education
- Provider reminder systems
- Facilitated relay of clinical data to providers
- Audit and feedback of performance to providers
- Patient education
- Organizational or operational change
- Incentives, regulation, and policy
- Health system directed

Shojania et al. Closing the quality gap: a critical analysis of quality improvement strategies. Volume 1—Series overview and methodology. Agency for Healthcare Research and Quality publication 04-0051-1. UC San Diego

HEALTH SCIENCES

Adapted from Stein J. J Hosp Med. 2006; 1:327-30.

Strategies to Improve Prophylaxis Rates

Setting: Community Teaching HospitalINTERVENTION

- -In-services
- -Newsletters
- -Quality improvement presentations



Optimize Strategies for Effective VTE Prevention

- Alert Systems

 Electronic alerts (E-alerts)
 Human alerts

 Computerized decision support
 Raising situational awareness
 Audit and feedback
- Measure-vention



E-Alerts

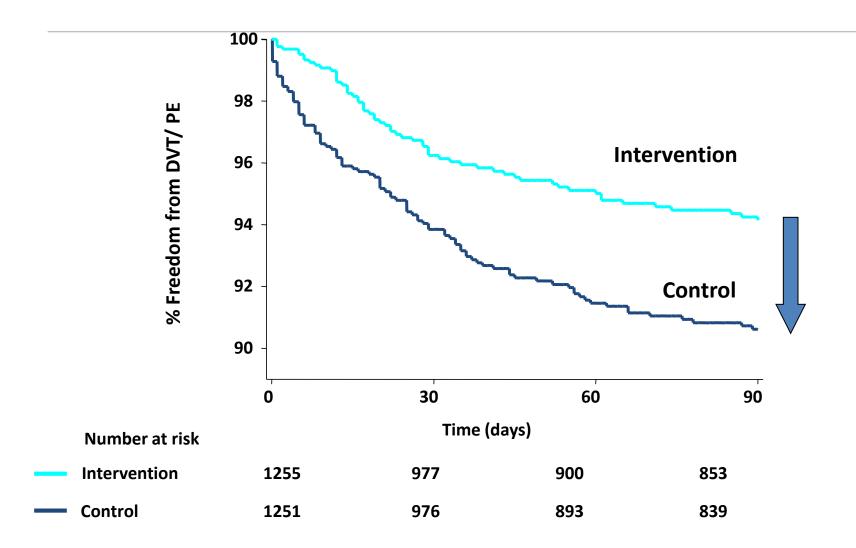
Brigham and Women's Hospital 2005 Study

- 2506 hospitalized patients
- VTE risk score ≥ 4
- Randomized to intervention (E-alert) or control

Kucher N et al. N Engl J Med. 2005; 352:969-77.

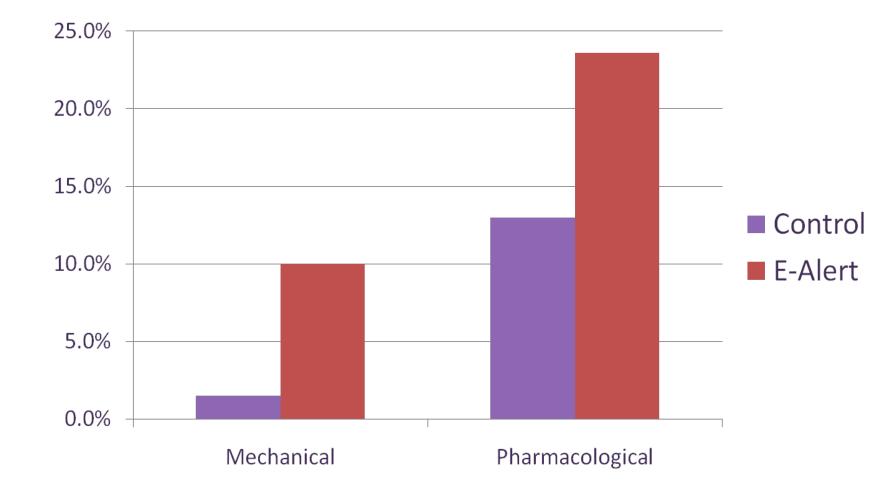


E-Alerts Decrease VTE



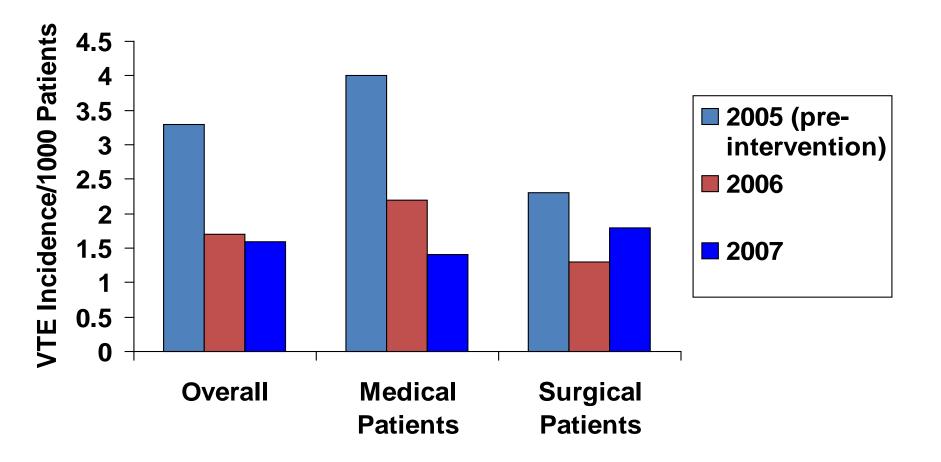
Kucher N et al. N Engl J Med. 2005;352:969-77





Prophylaxis Rate

Effectiveness Can Wane Over Time



Lecumberri R et al. Thromb Haemost. 2008; 100:699-704.

Human Alerts Increase Prophylaxis

- 2493 hospitalized patients
- VTE risk score ≥ 4
- Randomized to intervention or control

Intervention	Treatment Received				
Intervention	Mechanical, %	Pharmacologic, %			
Human Alert	21	28			
Control	8	14			
95% CI	10.6-16.0	10.5-16.8			

Piazza G et al. *Circulation*. 2009; 119:2196-201.

Bottom Line - Alerts

- Useful strategy
- E-alerts and human alerts can work
- Be aware of alert fatigue
- Best if part of a multifaceted approach



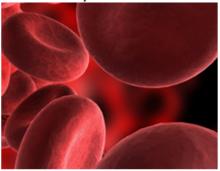
Educational Efforts - Always required Never Sufficient as a sole intervention

- Include case based scenarios with nursing and physician education
- Don't forget the patient! Educating the patient routinely on VTE improves adherence
- Examples included in handouts.



What is a blood clot?

- Clumps of thickened blood that blocks blood flow
- Blood clots most often form in your legs, arms, and groin but could move to your lungs, heart or brain
- Blood clots can be dangerous and deadly



Why am I at risk in the hospital?

- You are not moving around well *
- You recently had surgery or an injury
- Your disease may increase your chance of getting a clot

*If you are able to walk, this may decrease your risk. Please ask your nurse for help before getting out of bed. To prevent a blood clot from happening during your hospital stay, your doctor may ask you to take a medication or wear a leg device.

If your doctor asks you to take a medication....

- The medication is a blood thinner
- This medication is a small injection into fatty tissue just below the skin
- It may be given more than once a day
- You will likely not need the medication once you leave the hospital





If your doctor asks you to wear a leg device...

- Sleeves will be placed on your legs that will squeeze your legs off and on during the day
- This light squeeze will increase the flow of blood in your legs to prevent clots from forming
- These sleeves should be removed before you are out of bed and walking because they can cause you to trip and fall
- Be sure you to ask for the sleeves to be put back on when you are back in bed

What else should I know?

Does everyone get this treatment?

 Many patients admitted to the hospital need this blood clot protection

How will I know if I have a clot?

- New swelling your arm or leg
- New redness
- Soreness or pain in your arm or leg
- A warm spot on your leg

If you have additional questions, please ask your nurse, doctor or pharmacist. Virginia Mason Medical Center 1100 Ninth Ave. Seattle, WA 98101 (206) 223-6600

> © 2010 Virginia Mason Medical Center



How to Prevent Blood Clots in the Hospital



Which of the Following is an Important Method

- Shown to Achieve up to 95% VTE Prophylaxis?
- a. Pharmacy-generated MAR for every patient
- b. VTE prevention protocol following ACCP guidelines in every chart
- c. Educational program targeting providers and patients
- d. Intervention in real time for patients not receiving prophylaxis
- e. Intervention with E-alerts for every patient

UC San Diego Health Sciences

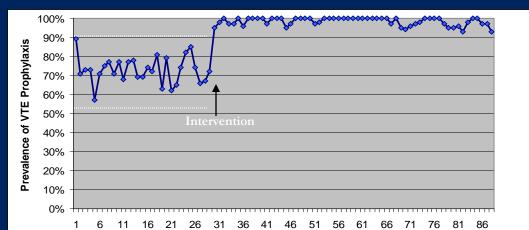
MEASURE-VENTION

Daily measurement drives concurrent intervention

(i.e., same as Level 5 in Hierarchy of Reliability)

- Identify patients not receiving VTE prophylaxis in real time
 - Ongoing assessment
 - Use for real-time intervention

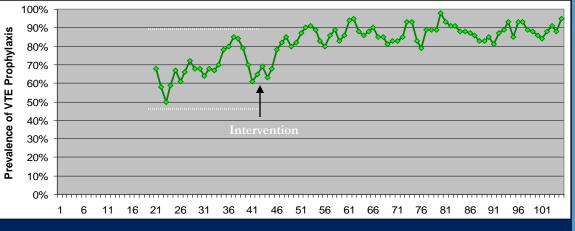




Effect of Situational Awareness on Prevalence of VTE Prophylaxis by Nursing Unit

Hospital A, 1st Nursing Unit

	Baseline	Post-Intervention
UCL:	93%	104%
Mean:	73%	99% (p < 0.01)
LCL:	53%	93%





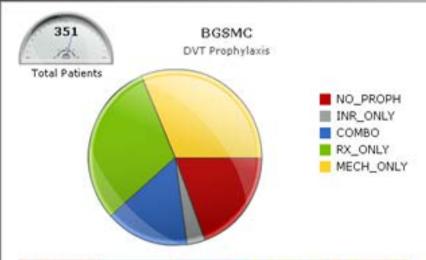
	Baseline	Pos	t-Intervention
UCL:	90%	102%	
Mean:	68%	87%	(p < 0.01)
LCL:	46%	72%	

Hos	pital B,	1 st Nı	ursing Unit
	<u>Baseline</u>	Pos	t-Intervention
UCL:	89%	108%	
Mean:	71%	98%	(p < 0.01)
LCL:	53%	88%	

UCL = Upper Control Limit LCL = Lower Control Limit



As of 09/21/2009 at 9 PM

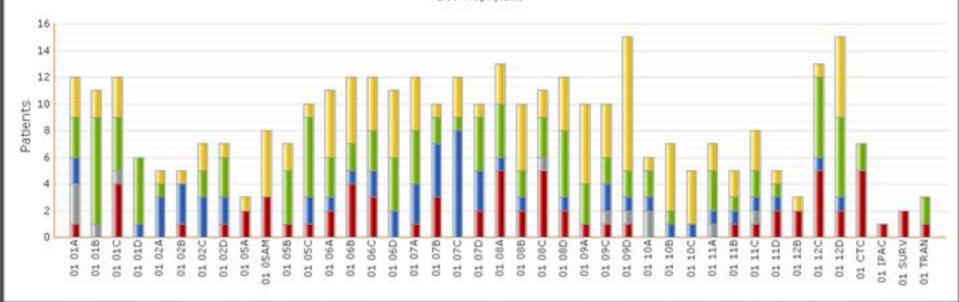


12 01 01A	
Total Patients	NO_PROPH INR_ONLY COMBO RX_ONLY MECH_ONLY

O PROPH	INR ONLY	COMBO	RX ONLY	MECH ONLY
68	12	55	106	110
19.37%	3.42%	15.67%	30.20%	31.34%
: 283 (80.		PROPH: 173	(49.29%)	ANY PROP

HRORS OF	INR ONLY	COMBO	RX ONLY	MECH ONLY	
1	3	2	3	3	
8.33%	25.00% 16.67%		25.00%	25.00%	

BGSMC Nursing Units DVT Prophylaxis



Cerner VTE PowerPlans and Daily Reporting

💑 Dignity Health.

DVT/VTE Prophylaxis Workflow

> Powerplans have a section in them that includes all possible options for addressing DVT/VTE measures:

DVT/VTE Prophylaxis

DVT//TE Prophylaxis/Anticoagulation Already Ordered

Do not give pharmacologic DVT/VTE prophylaxis

Do not give mechanical DVT/VTE prophylaxis

DVT/VTE Reference Text

(a) ****LOW RISK**** Ambulatory patient without additional risk of VTE. Minor surgery in a patient without additional VTE risk operating room time less than 30 minutes). For patients without specific thromboembolic risk (risk factors such as: CHI active cancer, previous VTE, Sepsis, acute neurological disease or inflammatory bowel disease). Encourage early amb why pharmacologic and mechanical DVT//TE prophylaxis were not given. Review ambulation orders

WIE Prophylaxis - Low Risk

Image: % VTE Prophylaxis - Moderate Risk

(a) ****HIGH RISK***** This order set for patients who meet High Risk Criteria: Critical Care Patients, Hip or Knee arthropia spinal cord injury or Stroke with paresis. Multiple major trauma, Abdominal or pelvic surgery for cancer, or multiple mode

VTE Prophylaxis - High Risk

At the top is an option to indicate if DVT/VTE Prophylaxis has "Already Been Ordered"

DVT/VTE Prophylaxis

DVT//TE Prophylaxis/Anticoagulation Already Ordered

- Do not give pharmacologic DVT//TE prophylaxis
- Do not give mechanical DVT/VTE prophylaxis
- DVT/VTE Reference Text
- (a) ****LOW RISK**** Ambulatory patient without additional risk of VTE. Minor surgery in a patient without additional VTE ris
- operating room time less than 30 minutes). For patients without specific thromboembolic risk (risk factors such as: CHI active cancer, previous VTE, Sepsis, acute neurological disease or inflammatory bowel disease). Encourage early ambu obviavis, Ke not given, Review amb stion orde

Methodist Hospital of Sacramento VTE Prophylaxis MET 3F

Room/Bed	Patient Name	MRN #	Pharmacological Prophylaxis	Compression De Prophylaxis	evice INR	Order for No VTE Intervention
MET 3F/0301/A			heparin pf5,000 unit/0.5 ml	N	1.2	N
MET 3F/0302/A			en oxaparin 40 mg / 0.4 ml subc	Y		N
MET 3F/0303/A			heparin pf 5,000 unit/ 0.5 ml	N		N
MET 3F/0305/A			en oxaparin 40 mg / 0.4 ml subc	N	1.2	N
MET 3F/0306/A			heparin pf 5,000 unit/ 0.5 ml	N	1.1	N
MET 3F/0306/B			heparin pf 5,000 unit/ 0.5 ml	N		N
MET 3F/0307/A			heparin pf5,000 unit/0.5 ml	Y	1.0	N
MET 3F/0308/A			heparin pf5,000 unit/0.5 ml	Y		N
MET 3F/0309/A			en oxaparin 40 mg / 0.4 ml subc	Y		N
MET 3F/0310/A				Y		N
MET 3F/0312/B				Y	1.2	N
MET 3F/0313/B			heparin pf5,000 unit/0.5 ml	Y	1.2	N
MET 3F/0315/A				Y		N
MET 3F/0316/A			en oxaparin 40 mg / 0.4 ml subc	N		N
MET 3F/0317/A			heparin pf5,000 unit /0.5 ml	Y		N
MET 3F/0318/A			en oxaparin 40 mg /0.4 ml subc	N		N
MET 3F/0319/A			heparin pf 5,000 unit/ 0.5 ml	Y		N
MET 3F/0319/B			en oxaparin 40 mg/0.4 ml subcu	N		N
MET 3F/0320/A				Y	1.3	N
MET 3F/0320/B			rivaroxaban 10 mg po daily	Y		N
MET 3F/0321/A				Y		N
MET 3F/0322/A				N		N
MET 3F/0323/A			heparin pf5,000 unit / 0.5 ml	N		N
MET 3F/0324/A			en oxaparin 40 mg/0.4 ml subcu	N	1.0	N

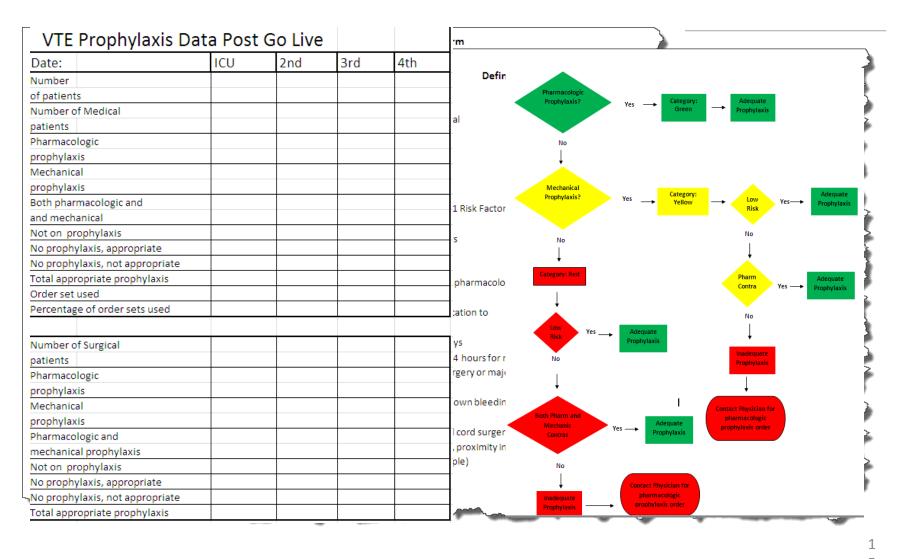
Go Live – May 15, 2012

- Physicians educated to new VTE PowerPlans
- Nursing education in Skills Fair April May 2012
- VTE Magnets Ordered for Patient Boards

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RM =	M	PT	DOCTOR	NURSE		MISC High	RM #	• M/	F PT	DOCTOR	NURSE
							413 A	M	BR	HOSP	Long
401 A	F	TI	HOSP	Regina	V	1	413 E	M	FM	Hosp	EISLE
401 B	F	NJ	HOSP	Regina	V	THE REAL PROPERTY IN	414 A		ME	HOSP	Long
402	m	JL	HOSP	Pregina.	V	where the second s	414 B				
403	F	MT	HOSP	Phoung	V	and the second s	415	F	JD	Hose _	Elsia
404	-	HY	Hosp !	Phoung	V	-	416	F	SB	HOSP	Lona
405 A M	1	TH	Hosp	Phoung	V	and the second second	NM	m	ms	Yeates	Elsie
405 B	1	VA	HOSP	Proung	v	10	418)	F	BA	HOSP	Lang
106 B M	-	WP	HOSP	Jeanne	V	-	419 A				
407	-	HM	FPE	Jeane	V	2	419 B				
408 F		HM	HOSP HOSP	Jeanne	V		420 A	F	TA	Hasp	Lana
409 E	-	JA	HOSP	Robin	v	-	420 B	F	WG	HOSP	
10 11	1		HOSP	Robin	V		421	F	SL	HOSP	QUEEN
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TBF	D		HOSE	Koloin Rolain	1		423	F	CC	HOLP	Reging,

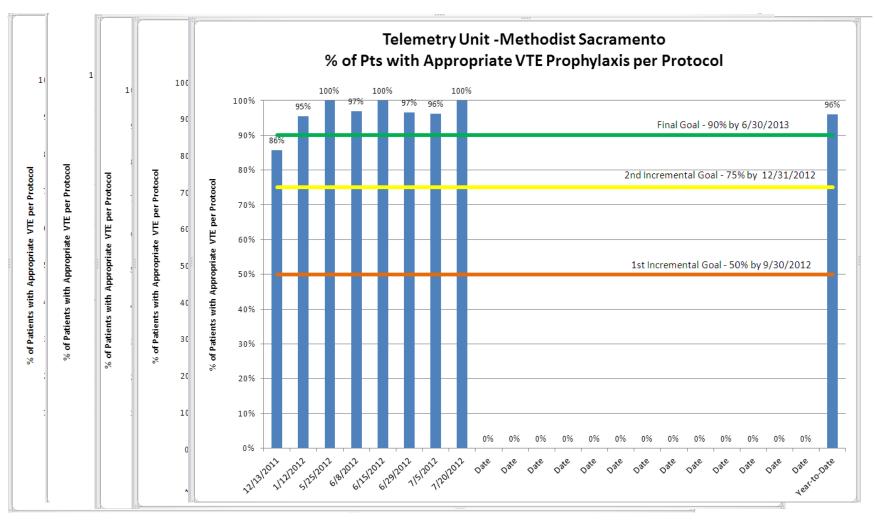


MeasureVention



5

Results from MeasureVention



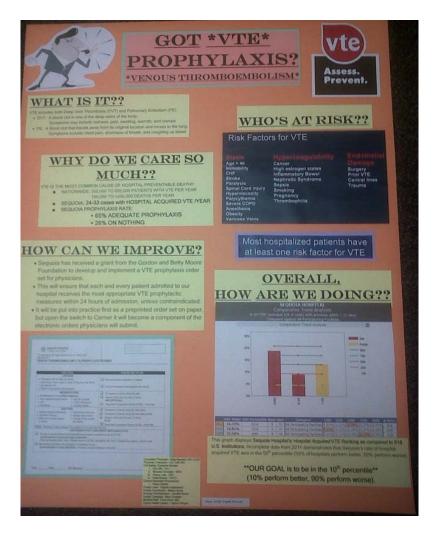
Cerner Format VTE Paper Plans

RISK LEVEL	CHOOSE ONE OPTION
LOW RISK Ambulatory with no other risk factors Same day or minor surgery (Length of Stay less than 48hrs, Age less than 50 Patient on therapeutic anticoagulation MODERATE RISK All patients not in Low Risk or High Risk Categories Most medical patients	Continue therapeutic anticoagulation as ordered. CHOICE ONE: Enoxaparin (Lovenox) 40mg SQ daily
 Most general surgery patients Age 50 or greater Congestive Heart Failure Dehydration COPD, Pneumonia Impaired mobility 	START DATE / TIME: CHOICE TWO: Heparin 5,000 units SQ every 12 hours START DATE / TIME: OPTIONAL: (IN ADDITION TO PHARMACOLOGIC PROHYLAXIS) Sequential Compression Device (SCDs) Knee High
HIGH RISK • Elective hip/knee arthroplasty • Hip/Pelvic Fracture • Major abdominal or pelvic surgery • Systemic cancer • Acute spinal cord injury • Multiple major trauma • Critically ill with multiple risk factors	CHOICE ONE: Enoxaparin (Lovenox) 40mg SQ daily (Hips) PLUS Sequential Compression Device (SCDs) – Knee High START DATE / TIME: CHOICE TWO: Enoxaparin (Lovenox) 30mg SQ twice daily (Knees) PLUS Sequential Compression Device (SCDs) – Knee High START DATE / TIME: CHOICE THREE: (Excluding total hip & total knee arthroplasty) Heparin 5,000 units SQ every 12 hours PLUS Sequential Compression Device (SCDs) – Knee High
	START DATE / TIME:
IOTE: Pharmacy to adjust dosage of Enoxaparin for Clcr &	ess than 30ml/min RAINDICATION
 The risk of adverse effects of pharmacological prophyla Contraindication to pharmacologic prophylaxis: (Post-Op Bleeding within 24hrs, Platelets less than 50,000, Mechanical prophylaxis with Sequential Compression D 	xis outweighs the risk of DVT/PE Hemoglobin less than 8, Hypertensive urgency, Comfort care)
ne: Date: MD Signature:	

Go Live – May 8, 2012

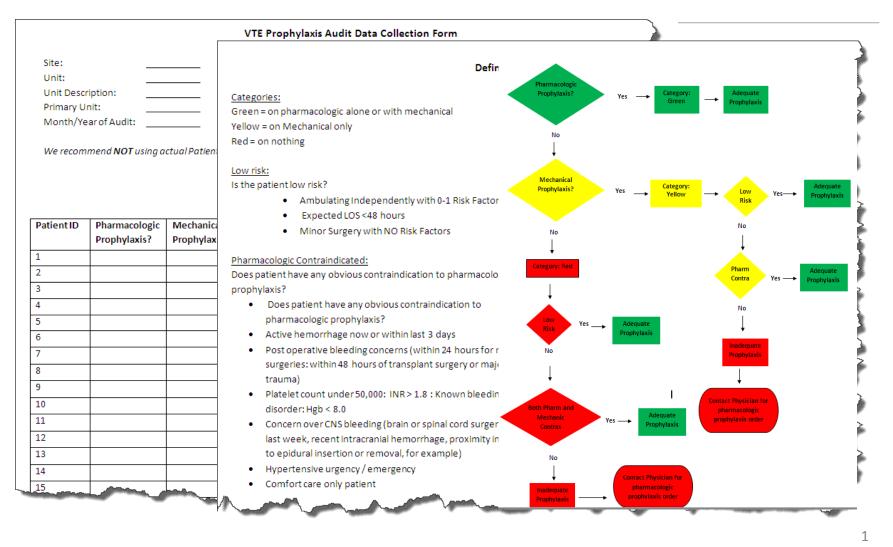
- Physicians educated to VTE Assessment and Order Set 1:1 with Diane Shaieb
- Nurses educated by Unit Safety Coaches during Go Live
- Poster boards created
- VTE, Assess and Prevent buttons created and distributed during Go Live







MeasureVention

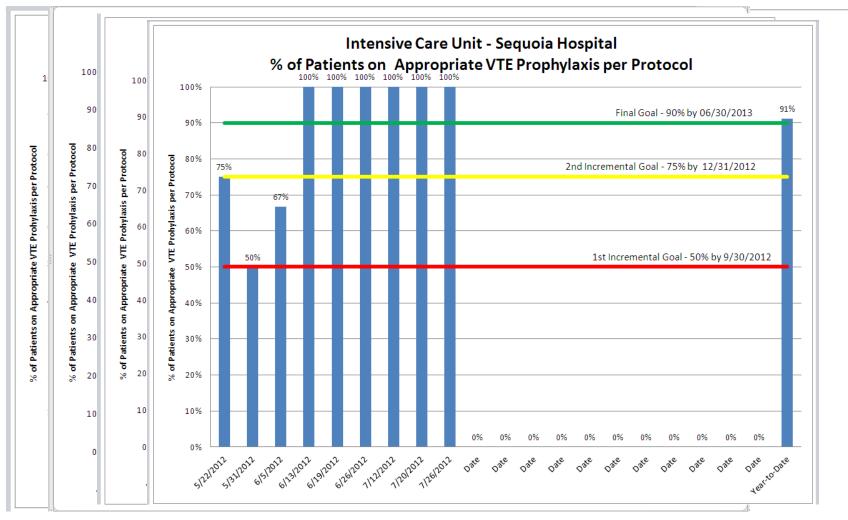


ClinStar Daily Paper Report

ADM DT	ACCT_NBR	MRN	PAT NAME	RMIBD	AGE	ADM PHY NM	SCD	GREEN	YELLOW	RED	C/I
2/27/2012				221-1			YES	1			
	FONDAPARINUX	2.5 MG	QD	28-Feb							
	FONDAPARINUX	2.5 MG	QD	28-Feb							
2/27/2012				222-1			YES		1		
2/27/2012				223-1				1			
2/27/2012				225-1				1			
	WARFARIN	3 MG	QDC	27-Feb							
	WARFARIN	2 MG	TIW	1-Mar							
	WARFARIN	3 MG	4XW	29-Feb							
3/1/2012				226-1				1			
2/25/2012				227-1			YES				1
2/27/2012				230-1			YES		1		
2/29/2012				232-1				1			
2/27/2012				232-2				1			
	ENOXAPARIN	40 MG	QD	27-Feb							
2/28/2012				234-1			YES	1			
	FONDAPARINUX	2.5 MG	QD	29-Feb							
	ENOXAPARIN	40 MG	Q24	29-Feb							
	HEPARIN	5000 UNITS	Q12	29-Feb							

orginity Health

Results from MeasureVention



Hierarchy of Reliability

Predicted

Prophylaxis

rate

65-85%

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1 No protocol* ("State of Nature") 40%

2 Decision support exists but not linked to order 50% writing, or prompts within orders but no decision support

3 **Protocol well-integrated** (into orders at point-of-care)

Level

4 Protocol enhanced 90%

(by other QI / high reliability strategies)

5 Oversights identified and addressed in 95+% real time UC San Diego

Exercise: Getting to Level 5

- Is your VTE prevention program at Level 1, 2, 3, 4, or 5 in the Hierarchy of Reliability?
- Who at the table is furthest along? What have they done to get there?
- Choose at least 2 ideas from the next two slides
- OR- other ideas that could work at your institution to achieve Level 4 and Level 5 in the Hierarchy of Reliability



Complementary Strategies to Protocol-Driven Order Sets

- Checklists
- Audit and feedback (delayed)
- Real-time audit / feedback with alert
 - measure-vention
- Other E-alert or human alert
- Triggered consultation
- Care pathways





Review - New Guidelines (ACP and AT-9 - ACCP) Context for Improvement Teams

NJHA P4P Meeting

Greg Maynard M.D., Clinical Professor of Medicine Director, UCSD Center for Innovation and Improvement Science Sr. VP, Society of Hospital Medicine Center for Hospital Innovation and Improvement

Monday, October 8th, 2012



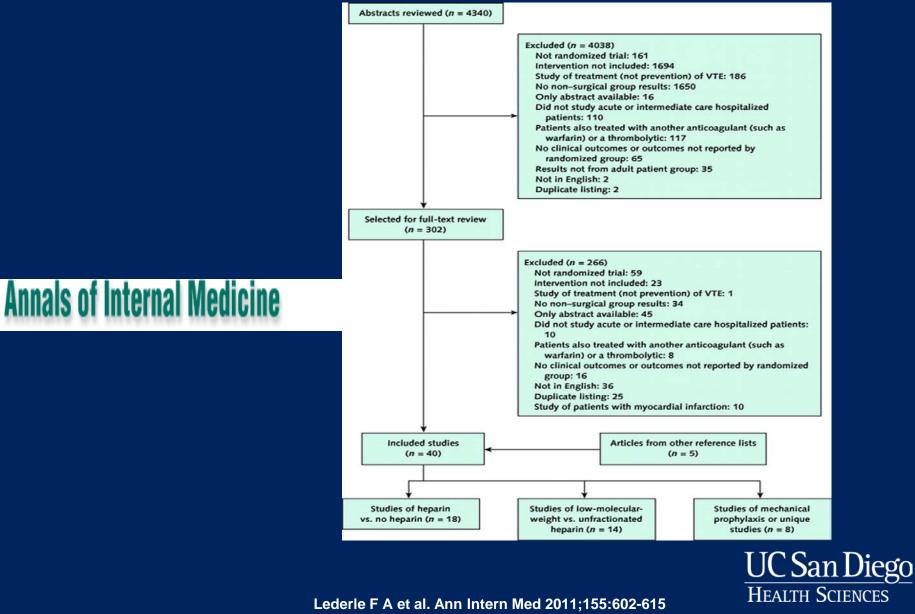
Where discoveries are delivered.[™]

ACP VTEP Guidelines and Review

- Non-Surgical Patient Focus Studies from 1950-2011
 - Medical
 - Stroke
- English language RCTs
- Excluded studies with therapeutic AC or lytics
- Focused on mortality up to 120 days post randomization, bleeds, SYMPTOMATIC and documented DVT / PE
 - (but used trials that had been using asymptomatic or symptomatic
 DVT / PE as an end point)
- Major Bleeding definitions as per original papers
- Symptomatic VTE definitions NOT as per original papers

Ann Intern Med. 2011:155;602-15. (review) Ann Intern Med. 2011:155;625-32. (Clinical Guideline) UC San Diego Health Sciences

Summary of evidence search and selection.VTE = venous thromboembolism



Key Outcomes in *Medical Inpatients* Heparins vs No Heparins Effect per 1,000 patients placed on heparin

Outcome	Point Estimate- Effect per 1,000 Odds Ratio	Confidence Interval of Effect	Statistically Significant?
Death	-4 0.94	(-11 to 3)	NS
PE	-4 0.69	(-6 to -1)	Significant
DVT	-2 0.78	(-6 to 4)	NS
Major Bleed	1 1.49	(0 to 3)	NS

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Lederle F A et al. Ann Intern Med 2011;155:602-615

Critiques / Remarks on Lederle Review

re: Heparin Prophylaxis

- Population screened for asymptomatic DVT endpoint used to calculate incidence of symptomatic DVT.
- Systematically reduces any estimate of DVT incidence
- Per this paper, symptomatic PE occurs more frequently than symptomatic DVT - Face validity in question
- Estimate 30% reduction in PE but no significant decrease in DVT (huh?)
- Higher numbers of asymptomatic DVT in control arms these patients become ineligible to fulfill symptomatic DVT criteria.
- Major bleeding definition in some high volume papers too inclusive (drop in Hb of 2)
- Results vary from prior meta-analysis

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VTE Prophylaxis Meta-Analysis

- 9 studies
- 19,958 medical patients
- Anticoagulant prophylaxis vs no treatment
- Results
 - 57% reduction in RR for symptomatic PE
 - 62% reduction in RR for fatal PE
 - 53% reduction in DVT
 - No significant increase in major bleeding

Mostly used same studies – Much different results due to different methods

NEITHER found increase in major bleeding in medical patients

Dentali F, et al. Ann Intern Med. 2007;146:278-288.



Dentali et al (1) base their conclusion that anticoagulant prophylaxis is effective in hospitalized medical patients on two overlapping significant findings, namely reductions in any pulmonary emboli (PE) and in fatal PE. The two significant differences were largely driven by the results of three studies, by Cohen (2), Gårdlund (3), and Mahe (4). The devil is in the details, and closer examination of these data calls Dentali's conclusion into question.

First, the trial by Cohen reports no PE in the Fondaparinux group and 5 "fatal PE" in the control group at 15 days, but as Cohen et al state: "Two of the five were confirmed by autopsy, the others were assumed to be due to pulmonary emboli, as no other plausible cause was found". As Dentali et al state that "We only considered objectively documented and independently adjudicated outcomes", the three "assumed" PE should clearly not have been counted.

Second, for the Gårdlund study, which had fatal PE at 60 days as its primary outcome, Dentali et al list 3 fatal PE in the heparin group and 12 in the control group, numbers very different from the 15 and 16 reported by Gårdlund. Dentali et al appear to have taken events at 21 days from Gårdlund's figure, presumably out of desire to consider only events occurring "during anticoagulant prophylaxis". Prophylaxis was given for up to 21 days in the Gårdlund study though the mean duration was 8.2 days. However, Gårdlund's figure shows that the four-fold difference in fatal PE at 21 days had completely disappeared two weeks later. Heparin thus may have delayed some events by a few days in this study, but it did not prevent events, and selection of the 21-day timepoint dramatically distorts the study's overall findings. Dentali et al never mention their alteration of the original data.

Third, the study by Mahe reported 27 PE (10 heparin, 17 control) "discovered at autopsy" with no indication that any were clinically important. Dentali et al included these cases, which favor heparin, as "fatal" PE, but excluded identical cases from Gårdlund, which favor control (33 heparin, 26 control).

If the meta-analyses are re-calculated with the corrections described above, there are no significant findings in the article by Dentali et al. The value of anticoagulant prophylaxis in hospitalized medical patients remains uncertain.

Frank A. Lederle, MD Roderick MacDonald, MS, and Timothy J. Wilt, MD MPH Minneapolis VA Center for Chronic Disease Outcomes Research



Mark A. Crowther, MD, MSc Francesco Dentali, Wendy Lim and James Douketis McMaster University

Dear Editor,

Lederle and associates question our conclusion that symptomatic venous thromboembolism (VTE) in medical patients is reduced during treatment with prophylactic anticoagulants. We acknowledge that a discussion of these matters is important as our findings could influence the care of a large number of patients.

First, they indicate that Cohen et al. (1) did not confirm, with autopsy, all fatal pulmonary emboli (PE). They propose this would overestimate the risk of such events. We included these events because, in accordance with our pre-specified criteria, they were independently adjudicated as fatal PE.

Secondly, they questioned our decision to only extract only data from the first 21 days of follow-up data in the study by Gardlund et al. (2). We did this because, in accordance with our analysis plan, we were assessing the impact of prophylaxis during anticoagulant treatment; in this study, prophylaxis was given for up to 21 days. Nonetheless, we agree with their questioning the efficacy of anticoagulant prophylaxis after treatment is stopped. Indeed, we state "the risk for VTE after prophylaxis is stopped remains to be clarified and should be evaluated in future studies" (3).

Thirdly, they criticized our extraction of data of the study by Mahe et al. (4) because we counted all fatal PE events whereas in the study by Gardlund we counted only 'clinically relevant fatal PE'. This was not done by choice, as Lederle et al. infer, but based on our pre-specified decision to extract primary outcome data as reported in each study. Though it would be ideal to have a standardized definition of 'clinically relevant' PE, this definition does not exist. To account for the differences across studies in their methods of outcome determination we compared outcomes within each study in an attempt to provide a consistent and non-biased assessment of the efficacy of anticoagulants to prevent symptomatic VTE.

Although Lederle and associates state that our findings would be rendered null by a more circumspect reporting of outcomes, we disagree. We stand by our conclusion that anticoagulant prophylaxis reduces symptomatic VTE based on the totality of evidence: across-study consistency of risk reduction for PE (3); risk reduction for symptomatic deep vein thrombosis (OR = 0.47; 95% CI: 0.22-1.00; P = 0.05) (3); and supportive evidence from other studies that anticoagulant prophylaxis reduces asymptomatic deep vein thrombosis in medical patients (5).



Key Outcomes in Combined Non-Surgical Inpatients Mechanical vs No Mechanical Prophylaxis Effect per 1,000 patients

Outcome	Point Estimate- Effect per 1,000 Odds Ratio	Confidence Interval of Effect	Statistically Significant?
Death	11 1.13	(-10 to 37)	NS
PE	-5 0.65	(-10 to 5)	NS
DVT	-4 0.91	(-18 to 14)	NS
Skin Damage	39 4.02	(17 to 77)	Significant

No mortality impact, no impact on VTE – Significant impact on Skin complications Lederle F A et al. Ann Intern Med 2011;155:602-615 UC San Diego Health Sciences

Critiques and comments on Review

-Mechanical prophylaxis

 Meta-analyses results driven almost entirely by one study

- CLOTS 1 Trial in Stroke Patients

- -2,518 of the 2,641 patients
- Thigh high TEDS (GCS) in stroke patients vs avoid GCS



Thigh High GCS Did Not Reduce DVT CLOTS 1 Trial

- 2518 hospitalized immobile patients admitted within 1 week of acute stroke
- Randomized to routine care +/- graduated compression stocking (GCS)

	Thigh-length GCS (n=1256)	Avoid GCS (n=1262)	Odds ratio (95% Cl)
Primary outcome			
Proximal DVT	126 (10.0%)	133 (10.5%)	
Alive and free of primary outcome	974 (77.5%)	1000 (79·2%)	
Dead before any primary outcome	115 (9·2%)	101 (8.0%)	
Missing	41 (3·3%)	28 (2·2%)	
Unadjusted (dead and missing excluded)			0.97 (0.75-1.26)
Adjusted* (dead and missing excluded)			0.98 (0.76-1.27)

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CLOTS Trials Collaboration, Dennis M, et al. *Lancet*. 2009;373(9679):1958-1965.

CLOTS 1 Trial: Thigh high GCS vs Regular Care

• RCT with > 2500 patients in over 60 centers

10% DVT with thigh high GCS vs 10.5% in "avoid GCS" NS

Skin problems 5% in GCS vs 1% in "avoid GCS" group

Caveats: TEDS were used. TEDS brand GCS do not meet UK standards for graduated compression.

Are Stroke patients = Medical patients?

How would we explain CLOTS 2 results?

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CLOTS Trial 1: Lancet 2009 June 6: 373 (9679); 1958-65.

CLOTS 2: RCT in immobile Stroke Patients

- Thigh high vs Below the Knee GCS
- 3114 patients at 112 centers
- Stockings until discharge or until independently mobile or until patient refuses or until skin ulceration concerns.

Annals of Internal Medicine, September 20, 2010



CLOTS 2: Thigh length GCS superior to Below the Knee GCS

Prespecified	Thigh-Length Stockings,	Below-Knee Stockings,		(Odds Ratio (95% CI)	P Value
Subgroup	n/N (%)	n/N (%)				
Delay from onset to randomization	on		1			
0–1 d	41/605 (6.8)	66/585 (11.3)			0.57 (0.38–0.85)	0.195
≥2 d	57/739 (7.7)	72/766 (9.4)	-8-		0.82 (0.57–1.17)	
Use of antithrombotics						
No	89/1169 (7.6)	124/1174 (10.6)			0.70 (0.52–0.93)	0.89
Yes	9/175 (5.1)	14/177 (7.9)		_	0.65 (0.27–1.56)	
Able to lift both legs						
No	67/774 (8.7)	91/780 (11.7)			0.73 (0.52–1.02)	0.63
Yes	31/570 (5.4)	47/571 (8.2)			0.62 (0.39–1.00)	
All	98/1344 (7.3)	138/1351 (10.2)	\diamond		0.69 (0.53–0.91)	0.008
		0.1	1	10		
			Thigh-Length Better	Below-Knee Better		
			Odds Ratio (95% CI)			

CLOTS 2 Trial Results: Thigh high vs Knee high

•	DVT	6.3%	VS	8.8% knee high
•	Skin break down	3.9%	VS	2.9% knee high

25 symptomatic DVT averted, 10 skin complications per 1000 patients treated

- Documented tolerance 74.6% vs 75.3% knee high
- So.....did we mess up on CLOTS 1 and miss benefit?
 Or, do knee high TEDS actually *cause* clots in stroke patients, making thigh high TEDS look better?
- CLOTS 3 Trial (SCDs vs no mechanical method in stroke patients) coming.



ACP VTEP Guidelines for Non-Surgical Inpatients

- ACP recommends assessment of the risk for thromboembolism and bleeding in medical (including stroke) patients prior to initiation of prophylaxis of venous thromboembolism.
- 2. ACP recommends pharmacologic prophylaxis with heparin or a related drug for venous thromboembolism in medical (including stroke) patients unless the assessed risk for bleeding outweighs the likely benefits.
- 3. ACP recommends against the use of mechanical prophylaxis with Graduated Compression stockings for prevention of venous thromboembolism.
- Guidance does not include SCDs



What's New in the ACCP Guidelines

- Decrease in 1A recommendations
- Ortho prophylaxis
- Mechanical Prophylaxis
- VTE prophylaxis in hospitalized medical patients
- Risk Assessment Models, endorsement and extrapolation



Decrease in 1A recommendations

	1A	Pages
2004	123	540
2008	182	901
2012	29	801

Hirsh J, Guyatt G, Lewis SZ. <u>Chest</u>. 2008 Jun;133(6):1293-5. PMID: 18574282 Guyatt GH. Chest. 2012 Feb;141(2 Suppl):48S-52S. PMID: 22315255

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Decrease in 1A recommendations

- Readers of AT9 will find many weak recommendations replacing the strong recommendations of AT8.
- One major reason for this change is the more critical look at the evidence and the resulting inferences that some evidence is lower quality than previously believed.
- A second is the recognition of variability in values and preferences.
- Third, in the small number of controversial recommendations that came to a formal vote using anonymous electronic voting, we required the endorsement of > 80% of panelists to make a strong recommendation.
- Finally, the exclusion of conflicted experts, who often hold strong opinions about optimal management approaches, from final decisions regarding quality of evidence and strength of recommendations also may have contributed. UC San Diego

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Guyatt GH. Chest. 2012 Feb;141(2 Suppl):48S-52S. PMID: 22315255

Grade of Recommendation	Benefit vs Risk and Burdens	Methodologic Strength of Supporting Evidence	Implications
Strong recommendation, high-quality evidence (1A)	Benefits clearly outweigh risk and burdens or vice versa.	Consistent evidence from randomized controlled trials without important limitations or exceptionally strong evidence from observational studies.	Recommendation can apply to most patients in most circumstances. Further research is very unlikely to change our confidence in the estimate of effect.
Strong recommendation, moderate-quality evidence (1B)	Benefits clearly outweigh risk and burdens or vice versa.	Evidence from randomized controlled trials with important limitations (inconsistent results, methodologic flaws, indirect or imprecise) or very strong evidence from observational studies.	Recommendation can apply to most patients in most circumstances. Higher-quality research may well have an important impact on our confidence in the estimate of effect and may change the estimate.
Strong recommendation, low- or very-low-quality evidence (1C)	Benefits clearly outweigh risk and burdens or vice versa.	Evidence for at least one critical outcome from observational studies, case series, or randomized controlled trials, with serious flaws or indirect evidence.	Recommendation can apply to most patients in many circumstances. Higher-quality research is likely to have an important impact on our confidence in the estimate of effect and may well change the estimate.
Weak recommendation, high-quality evidence (2A)	Benefits closely balanced with risks and burden.	Consistent evidence from randomized controlled trials without important limitations or exceptionally strong evidence from observational studies.	The best action may differ depending on circumstances or patient or societal values. Further research is very unlikely to change our confidence in the estimate of effect.
Weak recommendation, moderate-quality evidence (2B)	Benefits closely balanced with risks and burden.	Evidence from randomized controlled trials with important limitations (inconsistent results, methodologic flaws, indirect or imprecise) or very strong evidence from observational studies.	Best action may differ depending on circumstances or patient or societal values. Higher-quality research may well have an important impact on our confidence in the estimate of effect and may change the estimate.
Weak recommendation, low- or very-low-quality evidence (2C)	Uncertainty in the estimates of benefits, risks, and burden; benefits, risk, and burden may be closely balanced.	Evidence for at least one critical outcome from observational studies, case series, or randomized controlled trials, with serious flaws or indirect evidence.	Other alternatives may be equally reasonable. Higher-quality research is likely to have an important impact on our confidence in the estimate of effect and may well change the estimate.

Table 4—Strength of the Recommendations Grading System

Major Shift in Methodology for AT-9 VTEP Guidelines

- Non-clinical, non-expert technicians do first pass analyses
- Exclusion of asymptomatic VTE end points
- Included all the RCTs that had originally included asymptomatic VTE as an endpoint.
- Accepted study definitions of major bleeding, but not definitions of symptomatic VTE.
- Mathematical models based on series of assumptions and extrapolations



What's New in the ACCP Guidelines

- Decrease in 1A recommendations
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2012 ACCP Guideline

2.3.1. In patients undergoing THA or TKA, irrespective of the concomitant use of an IPCD or length of treatment, we suggest the use of LMWH in preference to the other agents we have recommended as alternatives: fondaparinux, apixaban, dabigatran, rivaroxaban, LDUH (all Grade 2B), adjusted-dose VKA, or aspirin (all Grade 2C)

Allow ASA as a choice (split decision)

Allows IPC as stand alone option (with caveats)



Extended LMWH vs. Placebo in Orthopedic Surgery

Study	Heparin	Control			OR	95% CI
Planes et al, 1996	3/85 (3.5%)	7/88 (8.0%)	 	+-	0.42	0.11-1.69
Bergqvist et al, 1996	2/117 (1.7%)	10/116 (8.6%)			0.18	0.04–0.86
Dahl et al, 1997	4/114 (3.5%)	6/106 (5.7%)		+	0.61	0.17-2.21
NPHDO, 1998	1/115 (0.6%)	3/141 (2·1%)	•	<u> </u>	0.30	0.03–2.90
Manganelli et al, 1998	0/41 (0%)	6/38 (1.6%)	1	+	0.06	0.01-1.11
Lassen et al, 1998	2/113 (1.8%)	3/102 (2.9%)	_	<u> </u>	0.59	0.10-3.63
Hull et al, 2000	4/291 (1.4%)	3/133 (2·3%)		<u>+</u>	0.60	0.13-2.74
Hull et al, 2000	7/607 (1.2%)	10/588 (1.7%)		+	0.67	0.26-1.78
Comp et al, 2001	2/441 (0.4%)	10/432 (2·3%)			0.19	0.04-0.88
Total	25/1964 (1.3%)	58/1744 (3.3%)	-		0.38	0.24-0.61
		0.01	0.1	1 10	100	
			Log od	ds ratio		
		Fa	wours heparin	Favours con	trol	



Eikelboom JW. Lancet. 2001 Jul 7;358(9275):9-15. PMID: 11454370



Evidence for Warfarin INR Target in VTE Prophylaxis after Elective TKR/THR

14 comparative trials with warfarin arms

INR Target	Number of Trials	
1.5 - 3	1	No t
1.8 – 2.8	1	
1.8 – 3	3	
2 - 3	9	

No trials 1.5 to 2.0

Treatment Duration: 4-14 days (1 trial to 35 days)

Data courtesy of WE Dager.

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What's New in the ACCP / ACP Guidelines

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Mechanical VTE Prophylaxis: 2008

- Mechanical methods of VTE prophylaxis should be used in patients who are at high risk of bleeding [1C+], or
- As an adjunct to anticoagulant-based prophylaxis [2A]
 - Surgery patients with multiple risk factors
- Careful attention should be directed toward ensuring the proper fit and optimal compliance when using mechanical devices

There is no difference in the prevention of VTE between calf/thigh length or single chamber/sequential Mechanical Prophylaxis Modalities

Or is there?

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Geerts WH, et al. Chest. 2008;133:381S-453S.

Mechanical Prophylaxis

- GCS vs SCDs
 - ACCP guidelines kind of silent on this
 - Caution in non-surgical patients with GCS
- Thigh High vs Calf High
 - SCDs --- Thigh high may be better then knee high in Stroke
 - Not a lot of evidence otherwise for SCDs or GCS
- Special SCDs that can go home with patients
- Fit, adherence, are issues with all





ACCP endorses a specific SCD type as stand alone

(in joint arthroplasty)

Illuminating Evidence to Aid Decision Making – January 2012

ActiveCare+SFT[®] Portable Compression Device for Venous Thromboembolism Prevention After Joint Arthroplasty

Technology Overview and Status

The ActiveCare+SFT[®] (Medical Compression Systems, Inc., West Hills, Calif, <u>www.mcsmed.com</u>) is a portable, battery-powered intermittent pneumatic compression (IPC) device used for venous thromboembolism (VTE) prophylaxis following surgery. The system is intended to increase compliance in hospital by allowing use while ambulating; it may be prescribed for at-home use as well.

The ActiveCare device consists of a small (1.6 lb) controller unit, single- or multicelled disposable lower limb cuffs, and plastic hoses connecting the cuffs to the control unit. The controller unit can be worn on a shoulder strap



during ambulation. Internal rechargeable batteries allow the device to be used for 5 to 7 hours without needing to be connected to an electrical outlet. Multiple-cuff designs allow various combinations of foot, calf,

and/or thigh compression with single-cuff or sequential compression. Synchronized Flow Technology (SFT) uses an internal sensor to The cuffs may be placed immediately after the induction of anesthesia during total hip arthroplasty (THA) or total knee arthroplasty (TKA) procedures. The device is intended to be used 24 hours a day, or as much as possible, after surgery; it is typically removed only during bathing. An internal timer in the controller measures and displays the total amount of time the device is functioning to inform caregivers about compliance. With instruction, the cuffs, which attach with hook-and-loop fasteners, can be reapplied by the patient at home or in a rehabilitation setting. Use of the device may be prescribed for 8 to 12 days after surgery. Daily low-dose (e.g., 81 mg) aspirin may also be prescribed for select patients.

The ActiveCare device has been under develop-



Joe Cummings, PhD, manager UHC Technology Assessment Group

What's New in the ACCP / ACP Guidelines

- Decrease in 1A recommendations
- Ortho prophylaxis
- Mechanical Prophylaxis
- VTE prophylaxis in hospitalized medical patients
- Risk Assessment Models, endorsement and extrapolation



Medical prophylaxis

2012 ACCP

2.3. For acutely ill hospitalized medical patients at increased risk of thrombosis, we recommend anticoagulant thromboprophylaxis with LMWH, UFH or fondaparinux (Grade 1B)

2.4. For acutely ill hospitalized medical patients at low risk of thrombosis, we recommend against the use of pharmacologic prophylaxis or mechanical prophylaxis (Grade 1B).

2008 ACCP

6.0.1. For acutely ill medical patients admitted to hospital with congestive heart failure or severe respiratory disease, or who are confined to bed and have one or more additional risk factors, including active cancer, previous VTE, sepsis, acute neurologic disease, or inflammatory bowel disease, we recommend thromboprophylaxis with LMWH (Grade 1A), LDUH (Grade 1A), or fondaparinux (Grade 1A)



Table 2—Risk Factors for VTE in HospitalizedMedical Patients9

Risk Factor	Points
Active cancer ^a	3
Previous VTE (with the exclusion of superficial vein	3
thrombosis)	
Reduced mobility ^b	3
Already known thrombophilic condition ^c	3
Recent ($\leq 1 \text{ mo}$) trauma and/or surgery	2
Elderly age $(\geq 70 \text{ y})$	1
Heart and/or respiratory failure	1
Acute myocardial infarction or ischemic stroke	1
Acute infection and/or rheumatologic disorder	1
$Obesity (BMI \ge 30)$	1
Ongoing hormonal treatment	1

PADUA RISK MODEL

- A Patients with local or distant metastases and/or in whom chemotherapy or radiotherapy had been performed in the previous 6 mo.
- B Anticipated bed rest with bathroom privileges (either because of patient's limitations or on physician's order) for at least 3 d.
- C Carriage of defects of antithrombin, protein C or S, factor V Leiden, G20210A prothrombin mutation, antiphospholipid syndrome.
 UC San Diego

Kahn SR. Chest. 2012 Feb;141(2 Suppl):e195S-226S. PMID: 22315261 HEALTH SCIENCES Barbar S. J Thromb Haemost. 2010 Nov;8(11):2450-7. PMID: 20738765

Padua VTE Risk Prediction Model

- In the Padua Prediction Score risk assessment model, high risk of VTE is defined by a cumulative score 4 points.
- In a prospective observational study of 1,180 medical inpatients, 60.3% of patients were low risk and 39.7% were high risk.
- Among patients who did not receive prophylaxis,
 - VTE occurred in 11.0% of high-risk patients vs
 - 0.3% of low-risk patients (HR, 32.0; 95% CI, 4.1-251.0).
- Among high-risk patients, the risk of DVT was 6.7%, nonfatal PE 3.9%, and fatal PE 0.4%.9 HR 5 hazard ratio.



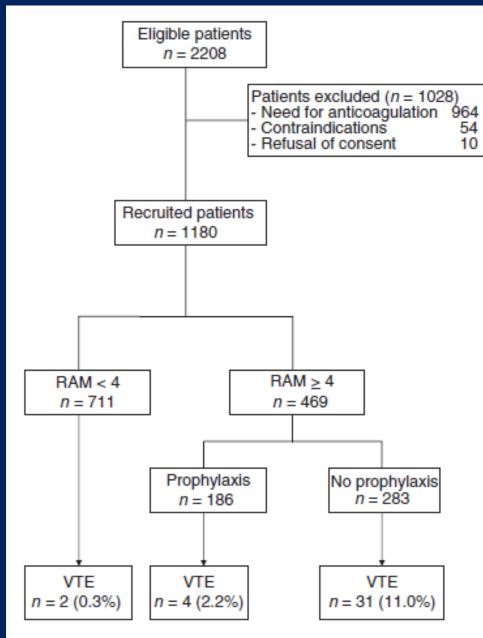


Fig. 1. Flow diagram of the study.

A Few Padua Caveats: 964 of 2208 already needed AC

65% of population with an indication to be **GREEN**

Two patients with scores of 3 developed VTE 1.04% 2 of 192 (info from authors)

RAM < 4 patients

- 12% had acute infxn / rheum
- 6% with CA
- 6% Obese
- < 1% immobile

Would these be inpatients in your hospital? Mean LOS 7.9 days! Maybe not so different from 3 bucket model after all....



Padua VTE Risk Assessment Model

- Do you really believe ANY risk assessment model can essentially rule of risk of VTE in 60% of medical inpatients?
- How do *you* define reduced mobility?
- Reduced mobility for > 2 days and any other risk factor is a 4
- Would 60% of your inpatients be a '3' or less?
 Or would these be outpatients in your hospital?
- If you use Padua Consider cut point of 3, not 4

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Rogers and Caprini Models in Surgical Patients

- Endorsed by ACCP
- Acknowledged that Rogers method is not practical
- Caprini model said to be fairly easy to use
 - Collaborative improvement experience indicates otherwise!!!!
- No mention of "3 bucket model"
- Caprini model validation study ----only 10% at level very low, low risk that do not require AC



	Deep Vei	n Thrombo	osis (DVT)	BIRTHDATE			
	Prop	hylaxis O	rders	NAME			
(For use in Elective General Surgery Patients)			PRAVIC				
Thron	nbosis Ris	sk Factor	Assessment	CPI No.			
	(Choose	all that a	ipply)	SEX M F VISIT No.		_	
	ach Risk Facto						
Oral contract Pregnancy o Pregnancy o History of un abortion (> 3), p Other risk fa Stroke (<1 m Elective maja Hip, pelvis oi	(current) (curre	Congestive heal Medical patient History of inflam History of prior r Abnormal pulmo ng pneumonia (nne replacement I month) m infant, recurr vith toxemia or g m infant, recurr vith toxemia or g m fRepresents Multiple y arthroplasty month) Hysis) (<1 month	ardial infarction heart failure (<1 month)				
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Ann Surg 2009Bahl et al

% of Surgical Patients in Each Risk Category

Low Risk -	0.9%
Moderate Risk -	10.4%
High Risk -	36.5%

Highest Risk - 52.1%



New Guidelines: Comments / Insights / Implications

- Controversial guidelines notable for lack of *practical* guidance.
- In my opinion, one set of biased assumptions has been replaced by another, skewed in opposite direction.
- Recommended risk models cumbersome
- Recommended risk models relatively untested in terms of interobserver agreement and efficacy.
- Dozens in collaboratives have replicated UCSD results....fewer VTE, no increase in bleeding.
- Valid points: Some inpatients not at significant risk, attention to possible over anticoagulation is warranted.
- Carve out of elective CV surgery / CABG patients reasonable
- Ortho-----depends on your local culture



Questions and Comments



Key Points - Recommendations

- VTE Risk Assessment embedded in order sets
- Simple risk stratification schema, based on VTErisk groups (2-3 levels of risk should do it)
- Customization for some services is desirable.
- Simple measures for adequate VTE prophylaxis
 More detail on selected patients
- Follow Outcomes (use UC script if using admin data)
- Work on adherence to ordered prophylaxis
- Use measure-vention to accelerate improvement
- Share information / comparing notes helps

Maynard G, Stein J. Designing and Implementing Effective VTE Prevention Protocols: Lessons from Collaboratives. J <u>Thromb Thrombolysis</u> 2010 Feb:29(2):159-166





Special Populations and Situations Morbid Obesity, ESRD, OB / GYN, Endo of Life

Discharge Happens! When to prolong VTE prophylaxis



Where discoveries are delivered.[™]

Special Considerations for LMWH

Starting dose and time

- Guidelines: Begin 12-24 hr post-op
- Renal impairment
 - Enoxaparin: ½ dose for CrCl <30 mL/min: chronic kidney disease stages 4 and 5 (?)
 - Dalteparin: no need to change dosing for CrCl >20 mL/min

Polkinghorne KR et al. Am J Kidney Dis. 2002;40:990-5.



VTEP in Renal Failure

- ACCP: "follow package guidelines" and:
 - lower the dose,
 - use a drug that doesn't accumulate, or
 - monitor the effect
- Enoxaparin: Reduce to 30mg/d if GFR <30
- Dalteparin: "use with caution" and anti-Xa levels.
 - Appeared not to accumulate at doses of 5000 units / day* provided not on dialysis
- Fondaparinux: contraindicated if CrCl <30
- UFH: not cleared by kidney, simple solution



*Douketis J Thromb Haemost 2007

Elderly Patients: Few Data

- LMWH: some data link low weight/GFR to elevated anti-Xa levels, but hemorrhage was independent
- Tinzaparin / Dalteparin: did not accumulate in elderly (GFR 20-50, <30 respectively)
- Fondaparinux: VTEP is contraindicated below 50kg

Mahe, Thromb Haemost 2007; Tincani, Hematologica 2006



VTE Prophylaxis in Obesity

Retrospective, multicenter, orthopedic surgery (n=817)

- Enoxaparin 40 mg/day subcutaneously, starting 12 hr before surgery
- Post-op day 7-10 bilateral venography VTE = 18.7%
- No relationship between weight or body surface area and thrombosis
- Strong relationship: BMI and thrombosis (*p*=0.0002)
 - BMI > 32 kg/m² 31.8% thrombosis
 - BMI <32 kg/m² 16.7% thrombosis (*p*<0.001)
- No relationship between bleeding and BMI



Samama MM. Thromb Haemost. 1995; 73:977.

Bariatric Surgery and Morbid Obesity

Bariatric Surgery

- UFH or LMWH and consider adding IPC
- Optimal dose
 - Not known, but small trials suggest enoxaparin 40 mg SC every 12 hr more effective than enoxaparin 30 mg SC every 12 hr or 40 mg/day

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Morbid Obesity

 Many centers extrapolate dosing for morbidly obese inpatients - evidence is limited

Geerts WH et al. Chest. 2008; 133(6 suppl):381S-453S.

Risk for VTE in Patients Undergoing Gynecologic Surgery

Risk Level	GYN Surgery	VTE Prevention
Low	Surgery < 30 minutes in patients < 40 years with no additional risk factors	Ambulate
Moderate to High	Everyone not in Low or Highest Risk Category	Mechanical or UFH or LMWH
Highest	Major surgery in patients > 60 years plus prior VTE, cancer, or hypercoagulable state	Mechanical and UFH or LMWH

American College of Obstetricians and Gynecologists Committee on Practice Bulletins. *Obstet Gynecol.* 2007; 110(2 pt 1):429-40.



VTE Prophylaxis in Pregnancy

ACOG 2011 Guidelines

- $4 5 \times risk$ of VTE with pregnancy, 9% of maternal deaths
- Risk Post-partum > 3rd trimester > 1st and 2nd trimester
- All women admitted for delivery should receive VTE prophylaxis
- C-section- independent risk factor
- If AC used, resume no sooner than 4-6 hours after vaginal delivery, 6-12 hours after c-section. Withhold LMWH 24 hours before / after neuraxial blockade.
- Keep VTE prophylaxis going until patient up and walking post delivery.

Obstetrics & Gynecology: September 2011 - Volume 118 - Issue 3 - ppg 718-729 doi: 10.1097/AOG.0b013e3182310c4c



Special Populations; Single Tool

Perfect is the Enemy of Good

- Brief disclaimers?
 - "enoxaparin 40mg q day (do not use if CrCl <30)"
 "UFH 5000 q12 H (weight <50kg or >75 yrs only)"
- Referral to detail elsewhere on tool?
- Recommendation for consultation?
- Pharmacy solutions?
 - e.g., review VTEP orders for BMI, CrCI
- Disclaimer limiting scope of tool?



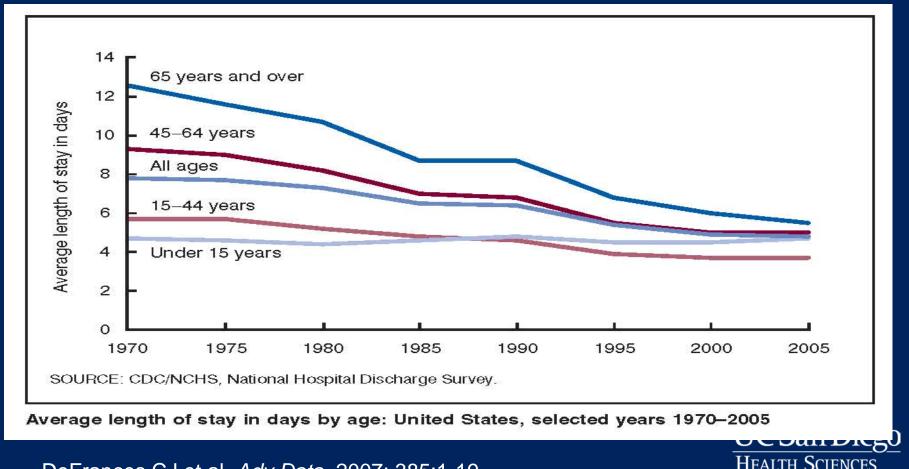
Further Reading

- Clark NP. LMWH use in the obese, elderly, and in renal insufficiency. Thrombosis Research 2008. 123(1): S58-S61.
- Lim W. Using LMWH heparin in special patient populations. J Thromb Thrombolysis. 2010;29(2):233-40.
- Nutescu EA. LMWH heparins in renal impairment and obesity. Ann Pharmacother 2009. 43(6):1064-83.



Average LOS in Days by Age: Selected Years 1970 to 2005

The average length of stay for all ages in the United States has declined and was significantly shorter in 2005 than in 1970 (4.8 days vs. 7.8 days)



DeFrances CJ et al. Adv Data. 2007; 385:1-19.

Which patient (s) should received extended duration prophylaxis after their stay?

- a. 70 yo man after hip fracture
- b. 60 yo old obese man after TKR
- c. 65 yo old with CHF exac. and pneumonia
- d. 50 yo woman s/p colectomy for CR CA
- e. All of the above
- f. All of the above except 'C'



ARS At the time of discharge, do you have a protocol in place to extend VTE prophylaxis beyond the hospital stay? a. Yes b. No c. I don't know



Evidence Supporting Extended Prophylaxis after Hospital Discharge in Medical Patients -EXCLAIM Trial

- Medical patients randomized to extended post-hospital VTE prophylaxis for approx. 1 month using LMWH or placebo after initial ~10 day course
- Controversial study design amended
- Results

(extended duration LMWH x 28 days vs. placebo)

- Benefits restricted to patients >75 years of age, women, and acutely ill medical patients with level 1 immobility
- Small but statistically significant increase in bleeding



Hull RD. Ann Intern Med. 2010; 153:8-18.

Extended LMWH vs. Placebo in Orthopedic Surgery

Study	Heparin	Control			OR	95% CI
Planes et al, 1996	3/85 (3.5%)	7/88 (8.0%)	 	+-	0.42	0.11-1.69
Bergqvist et al, 1996	2/117 (1.7%)	10/116 (8.6%)	= '		0.18	0.04–0.86
Dahl et al, 1997	4/114 (3.5%)	6/106 (5.7%)		 _	0.61	0.17-2.21
NPHDO, 1998	1/115 (0.6%)	3/141 (2·1%)	•	<u> </u>	0.30	0.03-2.90
Manganelli et al, 1998	0/41 (0%)	6/38 (1.6%)	· · ·	+	0.06	0.01-1.11
Lassen et al, 1998	2/113 (1.8%)	3/102 (2.9%)	_	<u> </u>	0.59	0.10-3.63
Hull et al, 2000	4/291 (1.4%)	3/133 (2·3%)		<u>+</u>	0.60	0.13-2.74
Hull et al, 2000	7/607 (1.2%)	10/588 (1.7%)		+-	0.67	0.26-1.78
Comp et al, 2001	2/441 (0.4%)	10/432 (2·3%)			0.19	0.04-0.88
Total	25/1964 (1.3%)	58/1744 (3.3%)	-		0.38	0.24-0.61
		0.01	0.1	1 10	100	
		Log odds ratio				
		Fa	avours heparin	Favours con	trol	



Eikelboom JW. Lancet. 2001 Jul 7;358(9275):9-15. PMID: 11454370



ACCP AT9 Guidelines – Duration in Ortho Patients • THA, TKA, HFS <u>– MINIMUM of 10 – 14 days</u>

 "Suggest extending thromboprophylaxis in the outpatient period for up to 35 days from the day of surgery, rather than for only 10-14 days."

• Grade 2B



ACCP AT9 Guidelines –

Duration in abd / pelvic surgery for CA

"For high VTE-risk patients undergoing abdominal or pelvic surgery for cancer who are not otherwise at high risk for major bleeding complications, we recommend extended-duration pharmacologic prophylaxis (4 weeks) with LMWH over limited duration prophylaxis."





ACCP AT-9 Guidelines

Outpatients with Cancer - Extended duration

"In outpatients with solid tumors who have additional risk factors* for VTE and who are at low risk of bleeding, we suggest LMWH or LDUH over no prophylaxis." Grade 2 B

*Previous VTE, immobilization, hormonal therapy, angiogenesis inhibitors, thalidomide, lenalidomide



Stronger Evidence Supports Extended Prophylaxis after Discharge in Surgical Patients

- Warfarin or LMWH prevented VTE in orthopedic procedures
- LMWH reduced risk of VTE in abdominal or pelvic surgery for malignancy
- Medical patients: individual decisions
- Cancer patients with additional risk factors
 Patient goals and values must be taken into account!

Hull RD et al. *Ann Intern Med.* 2001; 135:858-69. Eikelboom JW et al. *Lancet.* 2001; 358:9-15. Bergqvist D et al. *N Engl J Med.* 2002; 346:975-80.



Preventing VTE in Long-Term Care

- Incidence and effective prophylaxis not well studied
- VTE risk is a growing concern; symptoms likely to be 'silent'
- Risk of bleeding poses a significant barrier
- Economic burden and aging of Americans not well studied
- Be more aggressive with acute illness, less aggressive if all conditions are chronic



Pai M et al. *Cleve Clin J Med.* 2010; 77:123-30.

After You Decide Who Needs Extended Prophylaxis.....

• How will you make sure that it gets done?

• How will you monitor it?





Summary - Wrap Up What next?

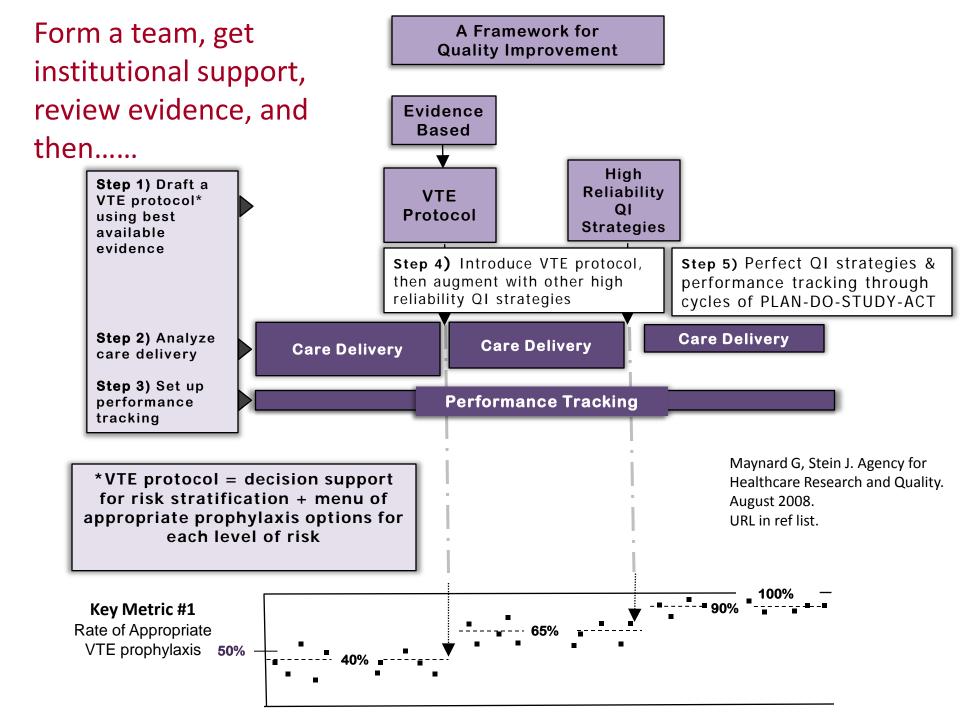
NJHA P4P Meeting

Greg Maynard M.D., Clinical Professor of Medicine Director, UCSD Center for Innovation and Improvement Science Sr. VP, Society of Hospital Medicine Center for Hospital Innovation and Improvement

Monday, October 8th, 2012



Where discoveries are delivered.sm



Hierarchy of Reliability

Level	Reliability Strategies	Predicted Prophylaxis Rate
1	No protocol* ("State of Nature")	40%
2	Decision support exists but not linked to order writing, or prompts within orders but no decision support	50%
3	Protocol well-integrated (into orders at point- of-care)	65 – 85%
4	Protocol enhanced (by complementary QI and high reliability strategies)	90%
5	Oversights identified and addressed in real time	95+%
	Stein L Ageney for Healthears Research and Quality August 2008	UC San Dieg

HEALTH SCIENCES

Maynard G, Stein J. Agency for Healthcare Research and Quality. August 2008.

To Improve VTE Prophylaxis

- Institutional Support
- Team
- Survey past efforts, understand current process
- VTE Protocol
 - KISS, well situated, risk assessment, contraindications
- Multiple complimentary interventions
- Monitor results
 - HA VTE and VTE prophylaxis rates
 - R/Y/G
- Concurrent monitoring measurement and intervention
- Address Special situations and populations



How Confident are you that you can improve VTE

Prophylaxis in your hospital within 12 months?

- a) VERY confident (this will be a slam dunk!)
- b) Pretty confident (some barriers, but I think we'll do well)
- c) A little bit confident?
- d) I want to cry, I don't think we'll improve.



Final Exercise!!

- Review your VTE Protocol improvement plans or next steps
- TEAM
- SUPPORT
- PROTOCOL (design and positioning)
- OTHER INTERVENTIONS
- MEASUREMENT and MEASURE-VENTION

Timeline?

Goal?

Barriers and overcoming them?

