

# New Jersey Antimicrobial Stewardship Learning Action Collaborative

December 8  
Update

# Welcome

## Acute Care Hospitals

Acuity Specialty Hospital  
Bayshore Community Hospital  
New Bridge Medical Center  
Capital Health  
CarePoint Health – Bayonne Medical Center  
CarePoint Health – Christ Hospital  
CarePoint Health – Hoboken University Medical Center  
CentraState Medical Center  
Chilton Medical Center  
Clara Maass Medical Center  
Cooper University Health Care  
Deborah Heart and Lung Center  
East Orange General Hospital  
Englewood Hospital and Medical Center  
HackensackUMC Palisades  
HackensackUMC Pascack Valley  
Hackettstown Medical Center  
Hunterdon Medical Center  
Jersey City Medical Center  
JFK Medical Center  
Jefferson Health (New Jersey division)  
Lourdes Health System  
Lourdes Hospital, Willingboro, NJ  
Meadowlands Hospital Medical Center  
Memorial Hospital of Salem  
Morristown Medical Center  
Newton Medical Center  
Overlook Medical Center

## Acute Care Hospitals continued

Raritan Bay Medical Center  
Riverview Medical Center  
Robert Wood Johnson University Hospital Hamilton  
Robert Wood Johnson University Hospital Rahway  
Robert Wood Johnson University Hospital Somerset  
Saint Barnabas Medical Center  
Saint Michael's Medical Center  
Saint Peter's University Hospital  
Trinitas Regional Medical Center  
University Medical Center of Princeton  
The Valley Hospital  
Virtua Health System

## Others – nursing homes, rehabilitation hospitals, LTC facilities, professional organizations, prison

Ancora Psychiatric Hospital  
APIC Northern New Jersey  
Broadway House  
Center for Geriatric Infection Control  
Corizon Health  
Hackensack Meridian Quality Care  
HealthSouth Rehabilitation Hospital of Tinton Falls  
HealthSouth Rehab. Hospital of Toms River  
The Rehabilitation Hospital at Raritan Bay Medical Center  
St. Lawrence Rehabilitation Center  
Wanaque Center

# Collaborative Leadership

## Administrative Leadership:

### NJHA Institute for Quality and Patient Safety

- Aline Holmes, DNP, MSN, RN
- Shannon Davila, MSN, RN, CIC, CPHQ
- Lauren Rava, MPP

## Clinical Leadership: Jefferson Health (New Jersey division)

- Cindy Hou, DO, MA, MBA, FACOI
- Marianne Kraemer, RN, MPA, ED. M., CENP, CCRN-K
- David Condoluci, DO, MACOI

## Partners

- New Jersey Department of Health
- QIO- Healthcare Quality Strategies Inc.
- CDC
- Ernest Mario School of Pharmacy
- Ronald G Nahass, MD, MHCM – President ID Care
- Quality Insights Renal Network 3
- New Jersey APIC chapters
- Alex T. Makris, MD, CMD

# New Jersey Antimicrobial Stewardship Efforts

- NJHA AMS collaborative (HIIN)
- QIN-QIO Outpatient AMS collaborative
- NJHA co-led CMS HIIN AMS affinity group
- DOH working with hospitals to use AU module
- DOH ICAR team has worked with hospitals to assess HAI and AMS opportunities for improvement
- Developed new collaborative relationships : Rita Olans, CDC, AHA, Sepsis Alliance



## Educational support from the New Jersey Department of Health

**Let the New Jersey Department of Health help promote stewardship at your facility.** Medical Director of the Infectious and Zoonotic Disease Program, Dr. Ed Lifshitz, is available to speak with prescribers at your institutions to:

- Provide a background on antimicrobial resistance
- Address FAQ's from everyday prescribers such as treatment outcomes and malpractice
- “Set the stage” for updates and initiatives from your Antimicrobial Stewardship Program

Contact Suzanne Miro at [suzanne.miro@doh.nj.gov](mailto:suzanne.miro@doh.nj.gov) if would like Dr. Lifshitz to speak at your institution's grand rounds or other events.

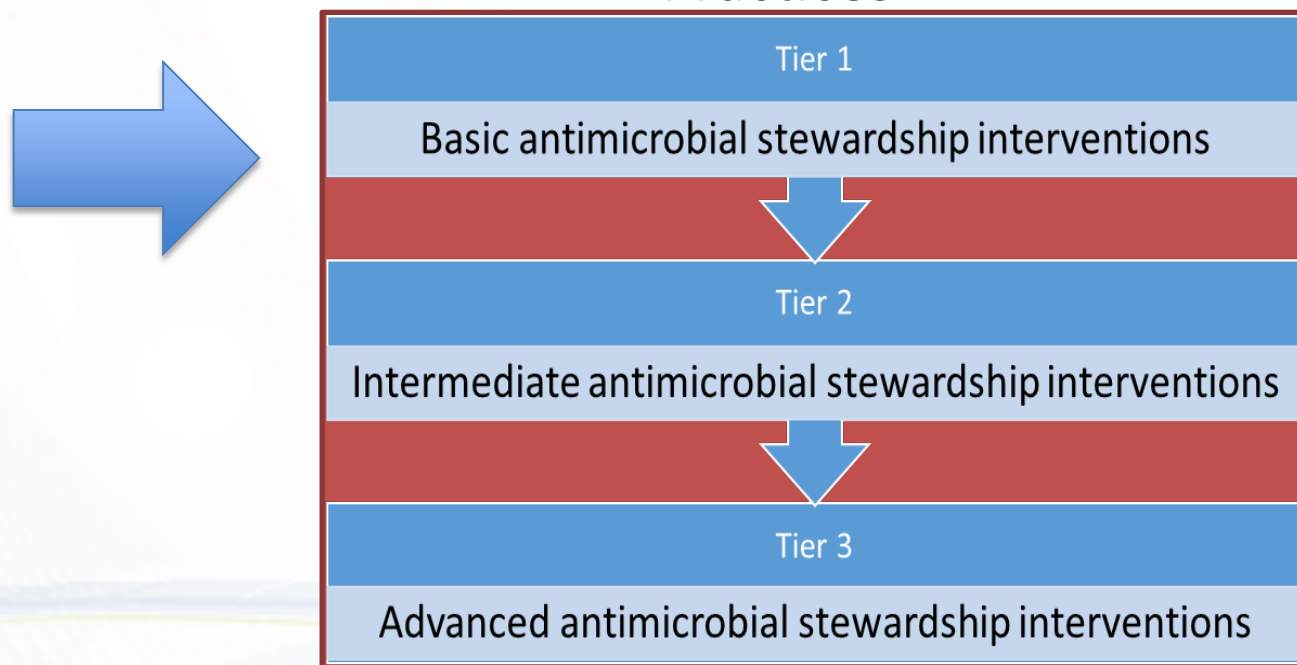


# NEW JERSEY HOSPITAL ASSOCIATION ANTIMICROBIAL STEWARDSHIP COLLABORATIVE

## Collaborative Framework

Based on the National Quality Form's *Antibiotic Stewardship in Acute Care: A Practical Playbook*

## Tiered Approach to Implementation of Practices



# 2017- Covered the Basic Interventions

- **Kick-off:** WHY, goals, overview of elements and tiered interventions, building the team, preview to data
- **Overview of Metrics and QI Approach** with Nikunj Vyas PharmD of Jefferson Health New Jersey (Kennedy) team
- **Leadership commitment and accountability** with Dr. Condoluci, Dr. Cindy Hou and Marianne Kraemer of Jefferson Health New Jersey
- **Drug expertise:** the pharmacist's role and innovative strategies with Pari Ali PharmD of Deborah Heart and Lung Center
- **Broad/Pharmacy Specific Interventions** with Dr. Ron Nahass, ID Care
- **The role of nursing** with Dr. Rita Olans of Mass General
- **Infection-Specific Interventions** with Dr. Payal Patel of U of Michigan
- **Highlight Best Practices** with Lucia Rosé of Cooper University Hospital
- **Tracking, Monitoring, Reporting** with Dr. Neil Gaffin of Valley Hospital
- **Educating Staff** with Donna Cybulski of Jefferson Health New Jersey



# July In-Person Session

- Jefferson Health Team
- David P. Calfee, M.D., M.S. of New York-Presbyterian/Weill Cornell Medical Center
- Patricia M. Barrett, MSD of NJDOH
- Edward Lifshitz, MD, of NJDOH
- HQSI team
- Alex Kardos , R.Ph, RWUUH Hamilton

Antibiotic Stewardship PI Dashboard													
Indicator	Description	2016	January	February	March	April	May	June	July	Threshold	Target	Maximum	*Desirable Goal of Antibiotic Usage is Meets/ Below Target.
Antibiotic Stewardship													
Antibiotic Usage*	DOT/ 1000 patient days vancomycin*	41.8	39.50	37.80	44.50	38.00	46.50	41.30			39.7	41.8	Exceeds Maximum
Antibiotic Usage*	DOT/ 1000 patient days levofloxacin (inl)*	19.5	23.20	16.80	12.80	16.90	11.90	10.40			18.5	19.5	Exceeds Target
Antibiotic Usage*	DOT/ 1000 patient days ceftriaxone*	74.2	82.40	78.70	77.10	69.50	75.40	70.90			70.5	74.2	Meets Target
IV to PO Conversion of Antimicrobials	# conversions		26	1	9	10	15	12					Below Target
	Cost Savings		\$253	\$7	\$86	\$111	\$158	\$112					
48 hour antibiotic review	% of antibiotics documented as reviewed after 48 hours	0			73.00%	58.00%	57.80%			90%	100%	100%	Color Key
Indication Documented	% of Charts Reviewed (10)					100%	100%			90%	95%	100%	Worse than threshold
Duration Documented	% of Charts Reviewed (10)					100%	100%			90%	95%	100%	Between Threshold & Target
% of restricted Antibiotics with Approval		100%	100%	100%	100%	100%	100%	100%		90%	95%	100%	Between Target & Maximum
Hospital Onset C. Diff	Inpatient HACdiff	20	3	0	0	3	2	3					Meets/ Exceeds Maximum
Educational Sessions	Continuing Education/ Nursing Orientation/ E-Learning		1	1	1	3	1	1					
Use of Guideline Driven Rx for Targeted Diagnoses	% of Charts Reviewed (10)						100%	100%					



Hackensack  
Meridian Health


# 2018- Moving to Intermediate Interventions





# Core Element #1- Leadership Commitment

- Designate or appoint a hospital executive to serve as a “champion” of the ASP
- Include ASP outcome measures in the facility’s strategic dashboard and update leadership regularly on meeting those goals
- Integrate ASP activities into quality improvement and/or patient safety initiatives and reports to medical executives
- Include antibiotic stewardship in ongoing provider education programs



## Core Element #2: Accountability

- Ensure the ASP leader has specific training in antibiotic stewardship (e.g. certification program or training course)
- Hold the ASP leader accountable for specific stewardship outcome measures
- Include documentation of the ASP outcome measures in performance evaluations
- Ensure the ASP leader actively engages other groups on stewardship efforts (e.g. emergency departments, hospitalists, surgeons, intensivists and nurses)
- Ensure the ASP leader actively engages in any antibiotic use related improvement efforts (e.g. peri-operative antibiotic use and early recognition and treatment of sepsis)



## Core Element #3: Drug Expertise

- Provide training opportunities in antibiotic stewardship for a pharmacy leader (e.g. certificate programs)



## Core Element #4: Action

- Establish a process to review antibiotics prescribed after 48-72 hours (“antibiotic time-out” or “post-prescription review”). This might be done by the treating team and/or the ASP
- Establish guidance on automatic changes from IV to oral dosing in identified situations
- Establish guidance on dose adjustment for cases of organ dysfunction
- Develop dose optimization recommendations, especially for organisms with reduced susceptibility
- Build in automatic alerts for potentially duplicative drug therapy
- Implement time-sensitive automatic stop orders for specific antibiotics (e.g. use of agents for surgical prophylaxis or empiric therapy)
- Ensure that the stewardship program works with the ICU to develop optimized antibiotic treatment protocols for possible sepsis cases
- Ensure discussions of patient care (e.g. rounds) include information on antibiotics



# Core Element #5: Tracking and Monitoring

- Sequential tracking of antibiotic resistance patterns (e.g. gram negative resistance)
- Tracking of C.difficile infection rates
- 30-day readmission rates for pneumonia and C.difficile

# Core Element #6: Reporting

- Include updates on progress towards meeting all hospital goals for antibiotic stewardship and recommendation for future improvement in reports
- Reports should include information on overall antibiotic use and trends, interventions accepted and actions taken, and measures of appropriate use and outcomes measures such as C.difficile infection rates and resistance
- Include concrete recommendations for improvement in reports
- Encourage early adoptions of reporting into NHSN AU Module to receive SAAR reports
- Include antibiotic stewardship and use topics in newsletters
- Present “what are we doing and why we need stewardship” to the governing board
- Post unit-specific data in visible places to engage unit staff in stewardship



## Core Element #7: Education

- Present antibiotic use resistance data in grand rounds
- Provide targeted in-person or web-based education presentations to key provider groups at least annually (e.g. staff meetings for sections and surgical morbidity and mortality conferences)
- Develop clear, concise educational messages that include concrete suggestions for actions to improve use
- Establish a collaborative that has coaching goals for hospitals and expert webinar presentations



# Partners in Post-Acute Care

## NJ LTC ABS Collaborative



# Antibiotic Use in Nursing Homes

- Estimated 40-75% of antibiotic use in nursing homes is inappropriate
  - Diagnosis: treatment may not be indicated
  - Drug: antibiotic selection may not be correct
  - Dose: dosing may be inappropriate or not adjusted
  - Duration: longer than recommended guidelines
  - De-escalation: not adjusted based on clinical condition or laboratory results
  - Documentation: should reflect all D's above

Lim et al, Reducing Inappropriate Prescribing in the Residential Care Setting: Current Perspectives. Clin Interv Aging. 2014

Nicolle et al, Antimicrobial use in Long Term Care Facilities. Infect Control Hosp Epidemiol 2000

# Collaborative Framework

- Who
  - Led by NJHA, partnering with DOH, and subject matter experts
- What
  - Goal is to increase knowledge, improve prescribing practices, improve resident outcomes
- When
  - Series of 4 webinars over a 12 month period
- How
  - Practice assessment results to identify gaps
  - Implement the CDC Core element framework with the AHRQ toolkit

# Evidence-Based Resources

- Centers for Disease Control and Prevention- Core Elements
- Agency for Healthcare Quality and Research (AHRQ) Nursing Home Antimicrobial Stewardship Guide





# Agency for Healthcare Research and Quality (AHRQ) Nursing Home Antimicrobial Stewardship Guide

- To make antimicrobial stewardship a priority, the Guide provides toolkits to help nursing homes—
  - Establish an antimicrobial stewardship program and choose one or more interventions
  - Monitor and sustain antimicrobial stewardship

<https://www.ahrq.gov/nhguide/index.html>



# Available Set of Toolkits

Implement, Monitor,  
and Sustain an  
Antimicrobial  
Stewardship Program

Determine whether  
to treat the patient

Choosing the right  
antibiotic

Engaging residents  
and families



# Post Acute Content Review

- **Dr. Sarah Kabbani, CDC**
  - Overview of Core Elements of ABS
  - Brief overview of CMS regs for Nov 2017
- **Amanda Beaudoin, Minnesota DOH**
  - How to Implement, monitor and sustain an antimicrobial stewardship program
  - How to educate and engage residents and family members on proper use and risks associated with antibiotics
- **Dr. Ronald Nahass and Kathleen Seneca of ID Care**
  - Using protocols and tools to determine whether it is necessary to treat a potential infection with antibiotics
- **Dr. Neil Gaffin of Ridgewood Infectious Disease Associates, Valley Hospital**
  - Help clinicians chose the appropriate ABX to treat with
  - Monitoring ABX use and resistance patterns

# Data Update

# Days of Therapy (DOT) (Primary Usage Metric)

- Modeled after CDC's NHSN Antimicrobial Use metric
- Overall and for specific agents or group of agents
- An antimicrobial day (also known as day of therapy) is defined by any amount of a specific antimicrobial agent administered in a calendar day to a particular patient
- **Report:**
  - **Aggregate sum of days for which any amount of a specific antimicrobial agent was documented as administered to individual patients**

# Defined Daily Dose (DDD)

## (Secondary Usage Metric)

- World Health Organization's (WHO) assigned
  - Anatomical Therapeutic Chemical Classification System with Defined Daily Dose (ATC/DDD)
- DDD is the **total number of grams** of an antimicrobial agent used divided by WHO standard daily maintenance dose for an adult
- Compared to DOT, DDD estimates are not appropriate for children, are problematic for patients with reduced drug excretion such as renal impairment, and are less accurate for between-facility benchmarking
- **Report:**
  - **Aggregate sum of Defined Daily Doses for all antimicrobials either dispensed or administered with one calendar month**



# Usage Metric Details

## Inclusions

- Antibiotics, antivirals, antifungals administered by the following routes: intravenous, intramuscular, digestive, and respiratory
  - Intravenous (IV): An intravascular route that begins with a vein. Intramuscular (IM): A route that begins within a muscle.
  - Digestive Tract: A route that begins anywhere in the digestive tract extending from the mouth through rectum
  - Respiratory Tract: A route that begins within the respiratory tract, including the oropharynx and nasopharynx.
- All adult inpatient locations

## Exclusions

- Any antimicrobials administered via the following routes: antibiotic locks, intraperitoneal, intraventricular, irrigation, topical
- Inpatient pediatric and neonatal locations, all outpatient locations



# Usage Metric Denominators

## Option 1: Days Present

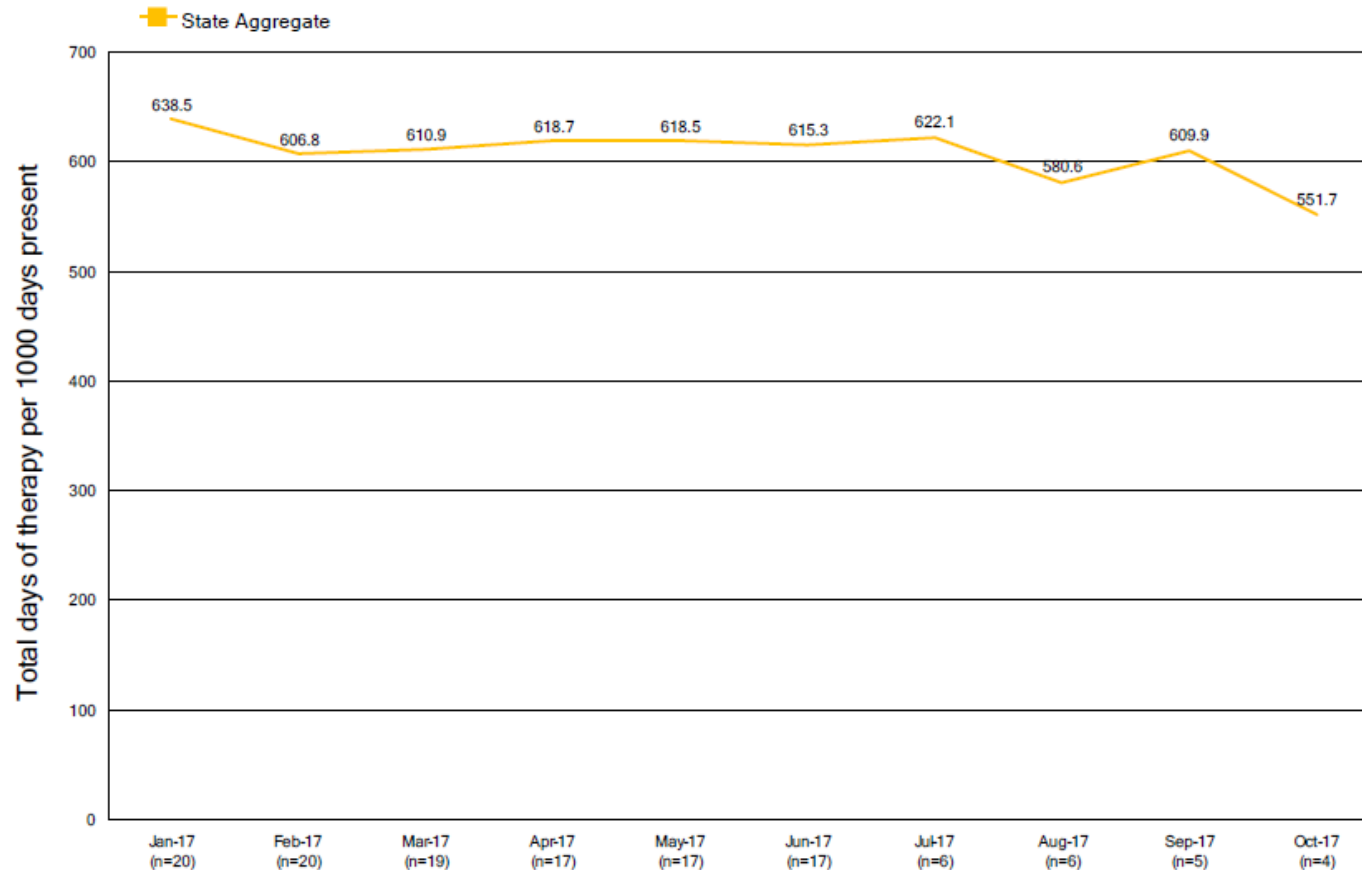
- *(calculated as per 1000 days present)*: Days present are defined as the time period during which a given patient is at risk for antimicrobial exposure for a given patient location.
- Days present is calculated as the number of patients who were present in an inpatient location either facility-wide or location-specific, for any portion of each day of a calendar month.
- The aggregate measure for all inpatient locations is calculated by summing all of the days present for a given month.

## Option 2: Admissions

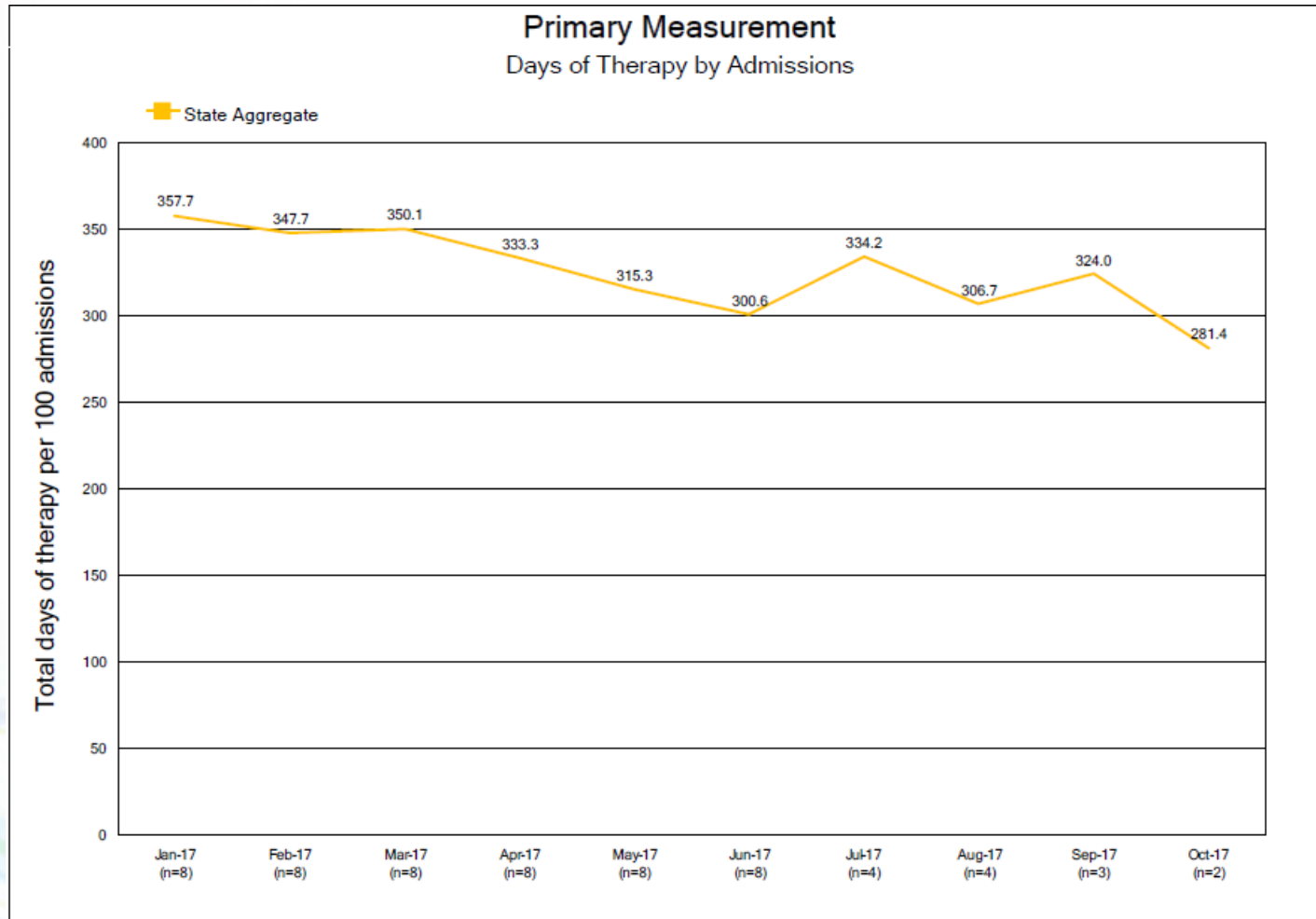
- *(calculated as per 100 admissions)*: Admissions are defined as the aggregate number of patients admitted to an inpatient location within the facility (i.e., facility-wide inpatient) starting on first day of each calendar month through the last day of the calendar month.
- The aggregate measure for all inpatient locations is calculated by summing all of the admissions for a given month.

# DOT by Days Present

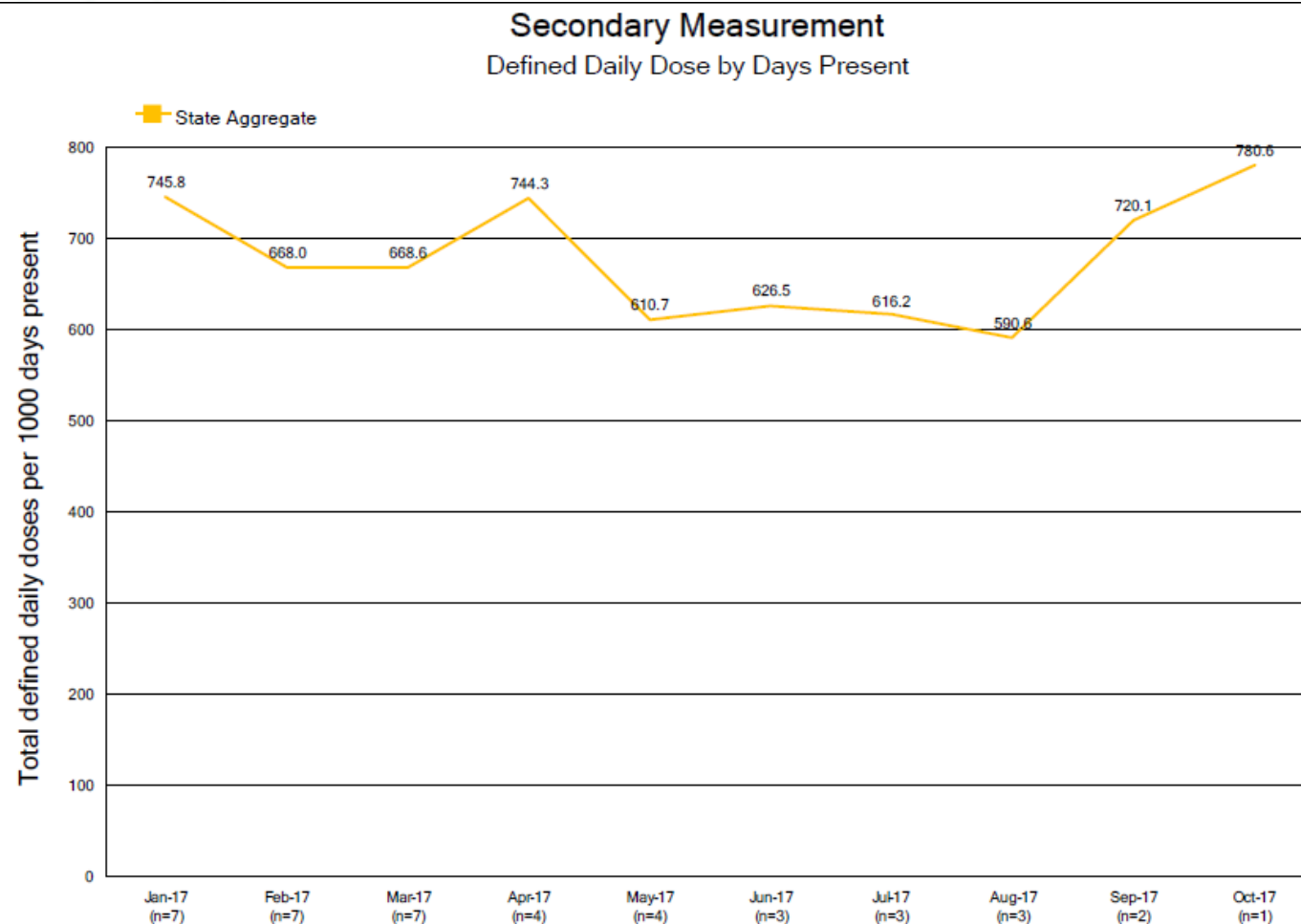
Primary Measurement  
Days of Therapy by Days Present



# DOT by Admissions



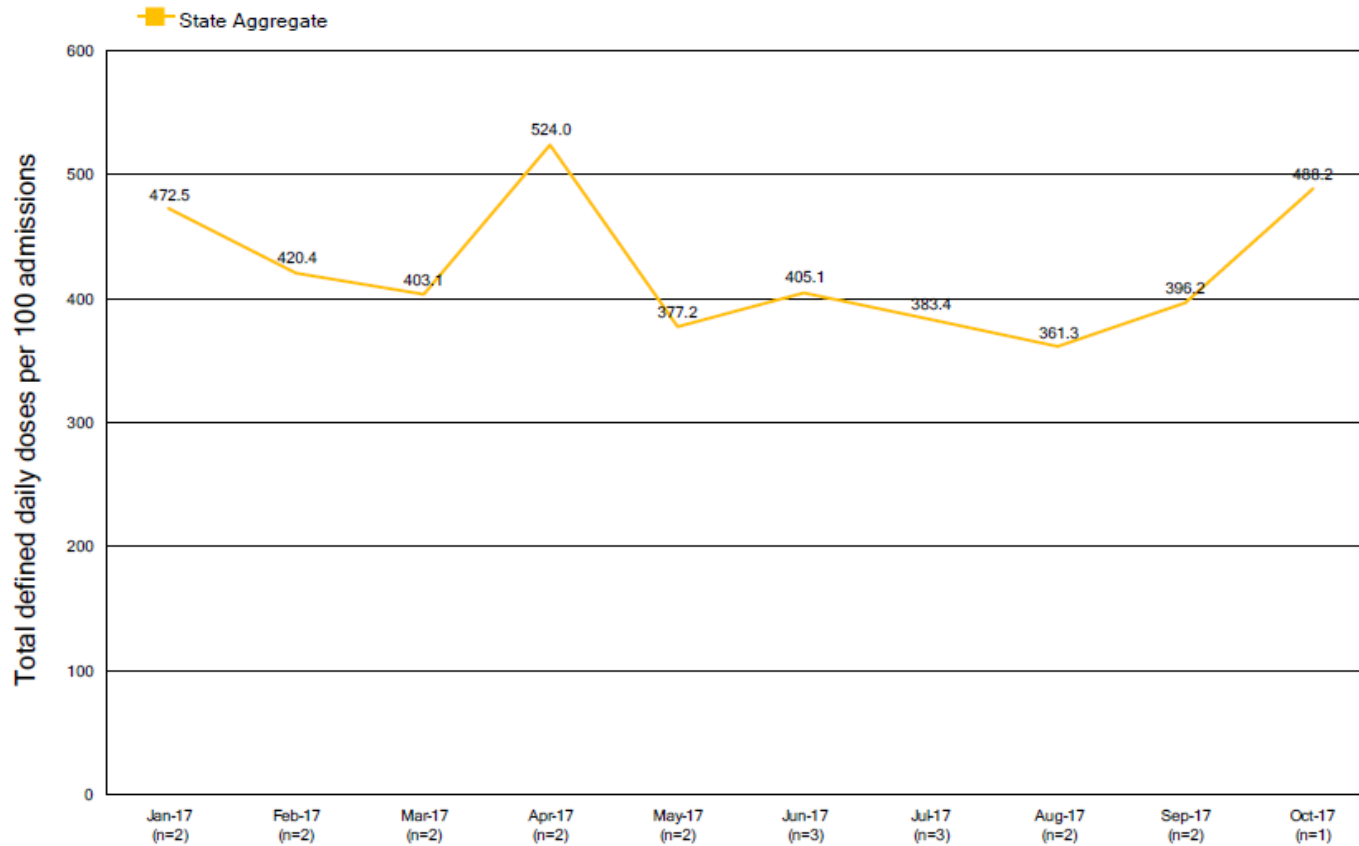
# DDD by Days Present





# DDD By Admissions

Secondary Measurement  
Defined Daily Dose by Admissions

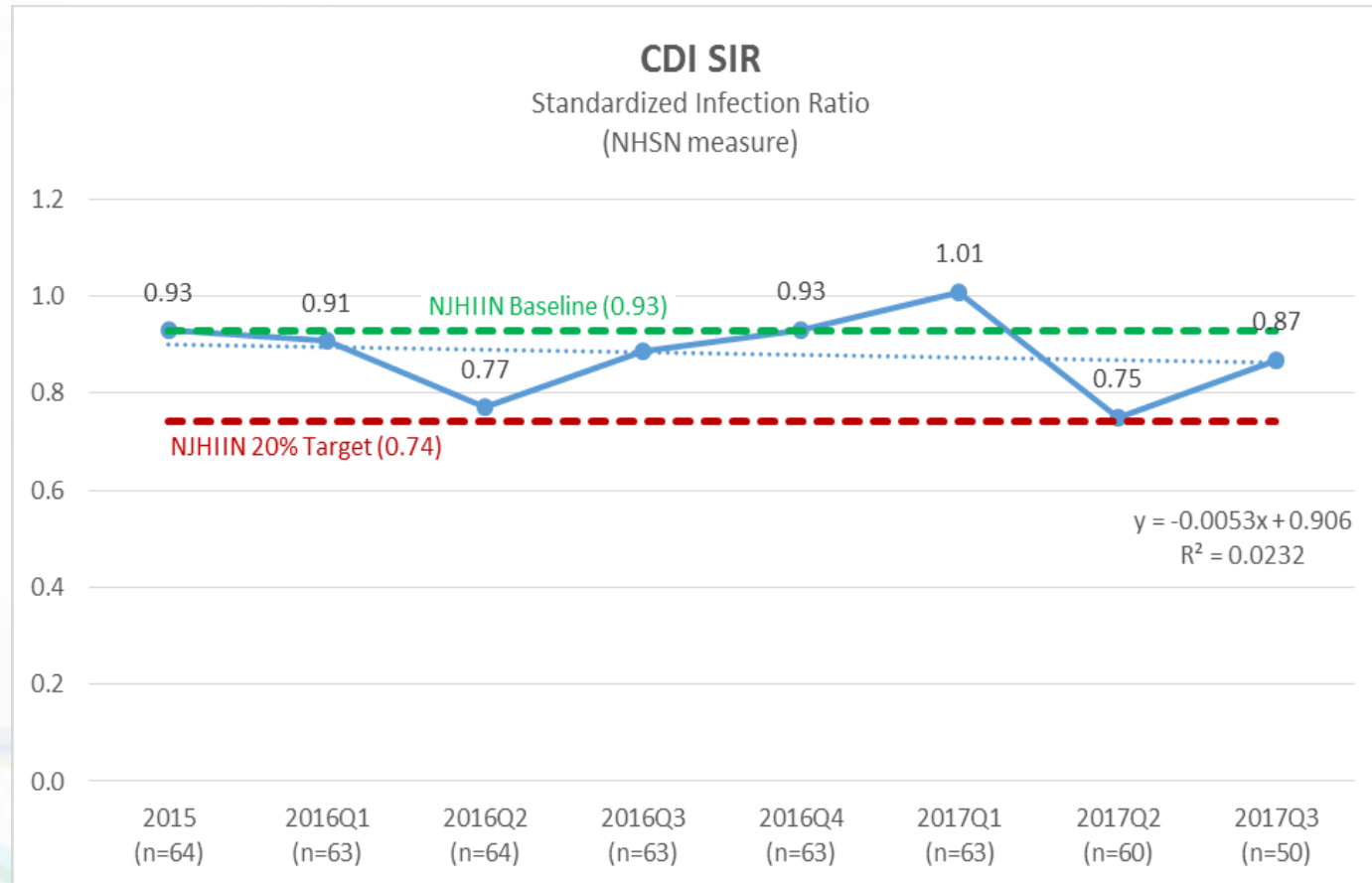


## C. Difficile Metric

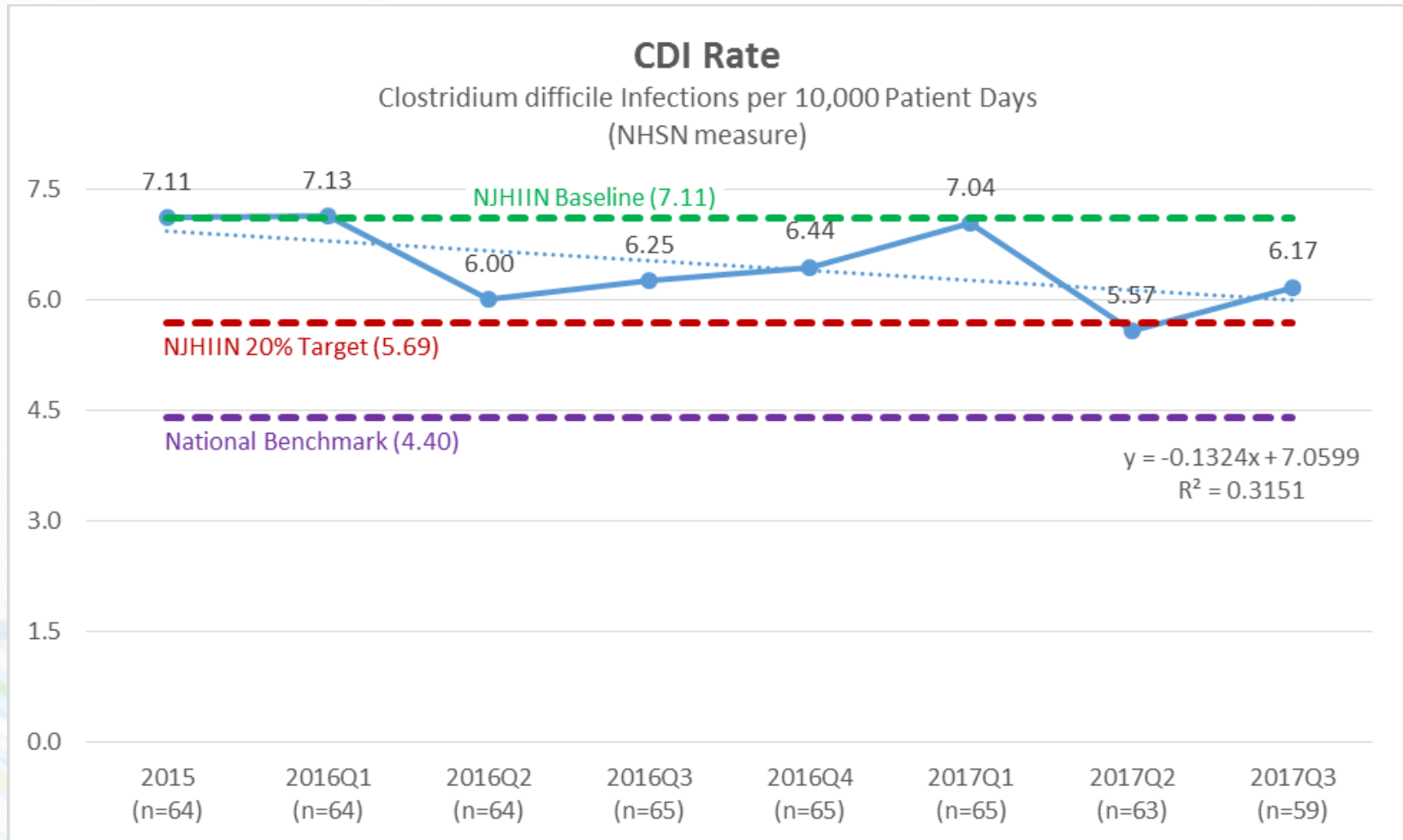
- Healthcare Facility-Onset *C. difficile* (reported as labID through NHSN)
- Proxy infection measure for healthcare acquisition, exposure burden, and infection burden based on laboratory data and limited admission date data
- Positive toxin tests obtained on or after hospital day 4 are classified as healthcare facility-onset (HO) LabID Events.
- Will measure CDI standardized infection ratio (SIR)
- Excluded: IRF and IPF locations with unique CCNs separate from the reporting facility, neonatal ICUs, special care nurseries, and well-baby locations

[https://www.cdc.gov/nhsn/PDFs/pscManual/12pscMDRO\\_CDADcurrent.pdf](https://www.cdc.gov/nhsn/PDFs/pscManual/12pscMDRO_CDADcurrent.pdf)

# CDI LabID SIR (NJHIIN)



# CDI LabID Rate (NJHIIN)

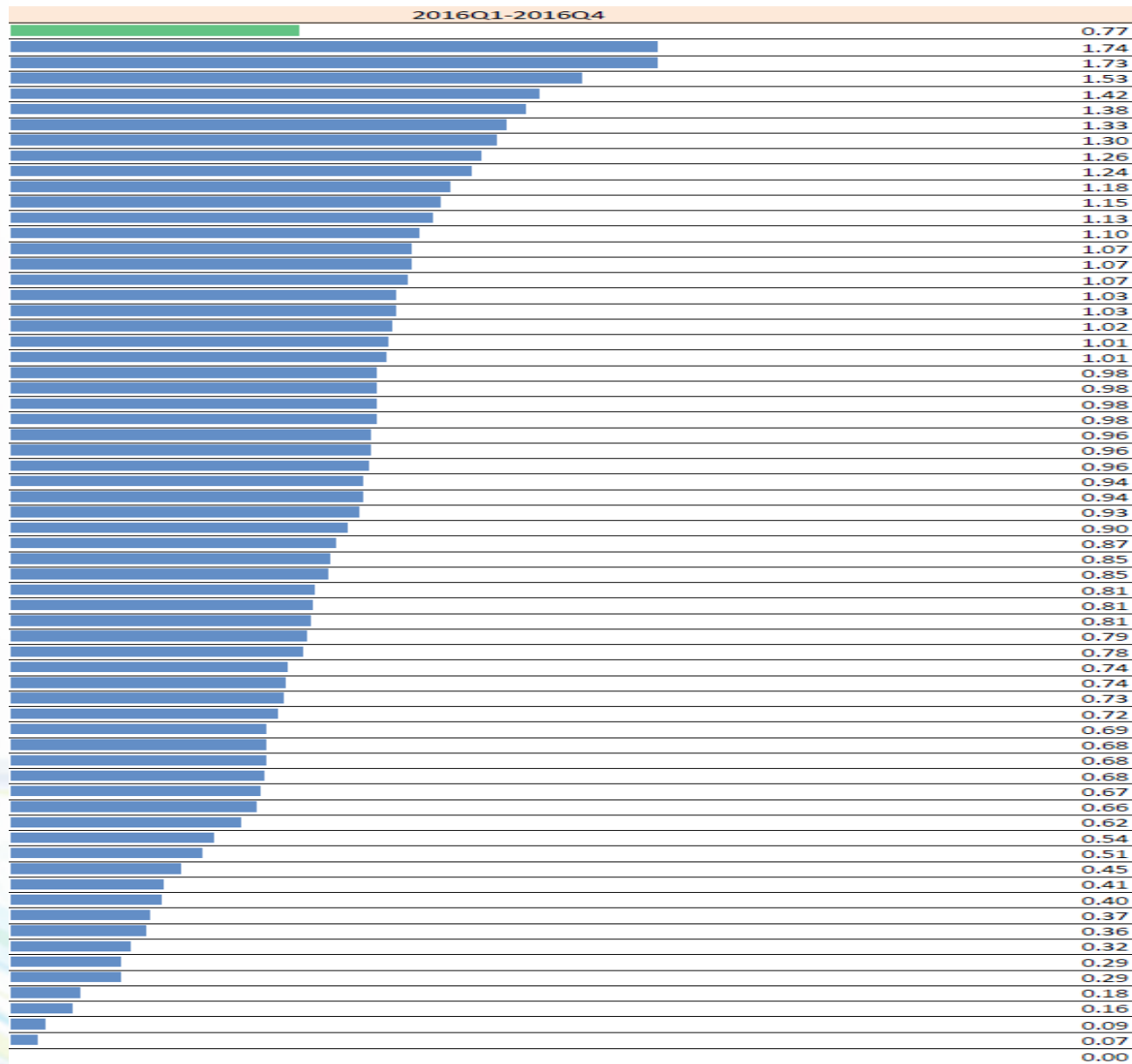




**CDI SIR**  
**Clostridium Difficile Standardized Infection Ratio**  
**(NHSN LabID Measure)**

2016Q1-2016Q4

  
 NJHIIN Average



# Issues Around Data Collection

- Barriers include:
  - Not having an EMR can make gathering DOT data extremely challenging
  - Calculating DDD is very time consuming and cannot be done with all the other tasks that need to be completed
  - In some settings, Infection Preventionists are being tasked with AMS responsibilities and data collection, on top of their HAI surveillance
  - lack of personnel to collect and calculate data, lack of knowledge on how to collect and calculate data, lack of time, no program to assist in calculation, manual review, manual entries, lack of help, lack of knowledge on use of antibiotics



What are teams doing to improve data collections?

# Looking Ahead to 2018

- Possible acute care topics
  - Issues around antifungal resistance and stewardship
  - Support the role of nursing
  - AMS in the ICU setting
  - Impact of Sepsis
  - Treatment of device-related infections (CAUTI, CLABSI, VAE)
  - Treatment of Pressure Injuries
  - Transitions of care issues with AMS
  - Outpatient ABS best practices
  - Engaging patients and families in AMS
  - C. difficile issues
  - AMS in surgery
  - Pediatric issues



# ANTIMICROBIAL STEWARDSHIP



# New Website!

<http://www.njha.com/pfp/njtools/abx/>

## Resources

- N.J. Antimicrobial Stewardship Learning Action Collaborative Charter
- N.J. Antimicrobial Stewardship Learning Action Collaborative Framework
- National Quality Partners Playbook: Antibiotic Stewardship in Acute Care
- CDC Core Elements of Hospital Antibiotic Stewardship Programs
- AHRQ: The Evaluation and Research on Antimicrobial Stewardship's Effect on *Clostridium difficile* (ERASE C. difficile) Project's Toolkit for Reduction of *Clostridium difficile* Infections through Antimicrobial Stewardship
- The Critical Role of the Staff Nurse in Antimicrobial Stewardship—Unrecognized, but Already There

## NJHIIN Webinars

- NJHIIN Antimicrobial Stewardship Collaborative Kickoff Meeting
- NJHIIN Antimicrobial Stewardship Collaborative Webinar: Overview of Metrics and the QI Approach – Feb. 9, 2017
- NJHIIN Antimicrobial Stewardship Collaborative Webinar: Leadership Commitment and Accountability
- NJHIIN Antimicrobial Stewardship Collaborative Webinar: Drug expertise: the pharmacists' role and innovative strategies
- NJHIIN Antimicrobial Stewardship Collaborative Webinar: Broad and Pharmacy Specific Interventions
- NJHIIN Antimicrobial Stewardship Collaborative Webinar: The Role of Nursing
- NJHIIN Antimicrobial Stewardship Collaborative Webinar: Interventions Targeted at Specific Infections – Aug. 10, 2017
- NJHIIN Antimicrobial Stewardship Collaborative Webinar: Best Practice in NJ: Cooper University Hospital – Sept. 14, 2017
- NJHIIN Antimicrobial Stewardship Collaborative Webinar: Tracking, Monitoring and Reporting – Oct. 12, 2017
- NJHIIN Antimicrobial Stewardship Collaborative Webinar: Educating All Staff – Nov. 9, 2017

## NJHIIN Antimicrobial Stewardship Collaborative for Long Term Care Settings

- NJHIIN Antimicrobial Stewardship Collaborative for LTCS: CDC Core Elements of Antibiotic Stewardship for Nursing Homes – Feb. 10, 2017

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# Questions?